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FINANCIAL TIMES



Festive magic
How does Santa do it?
Technology, Page 7



Man of the Year
Rupert Murdoch
Page 11

France
Preparing for Emu
Page 3



Episode III
The clues point East
Page 8

World Business Newspaper <http://www.ft.com> DECEMBER 24/DECEMBER 25/DECEMBER 26 1996

Peru terrorists appear ready for extended siege

Terrorists holding about 140 hostages in the Japanese ambassador's residence in Lima appeared set for an extended siege. After the release on Sunday of 225 hostages, the leader of the Tupac Amaru Revolutionary Movement terrorists said the "combustional stance" taken by Peruvian president Alberto Fujimori had blocked the way forward. Freed hostages said the 20 or so terrorists were well armed and well trained. Page 13

Israel and PLO head for Hebron accord

Israel and the Palestinian Authority made significant progress towards an agreement on Israeli redeployment from the West Bank town of Hebron. Israeli prime minister Benjamin Netanyahu (left) met Mahmoud Abbas, a senior official of the Palestine Liberation Organisation, in an attempt to iron out unresolved issues. The PLO said Dennis Ross, the US peace envoy visiting the region, had offered new proposals. Page 4; Lots of room at the inn, Page 10

Moody's downgrades Deutsche Bank
Credit rating agency Moody's Investors Service downgraded Deutsche Bank's long-term credit rating from its highest triple-A rating to Aa1, blaming the fragmentation of the German banking market, international competition and the stress on investment banking. Page 13

LucasVarity loses finance chief
Anglo-US automotive and aerospace components group LucasVarity announced the surprise departure of John Grant, 49, its finance director, less than four months after the £3.2bn (\$5.3bn) merger of Lucas Industries and Varity Corporation of the US. Page 16; Lex, Page 12

Bulgaria's Socialist leader reconfirmed
Bulgaria's divided Socialist party prepared to paper over the cracks after three days of bitter debate and reconfirm Zhan Videnov as party leader in order to retain its grip on power. Page 2

Refugees ordered out of Germany
Thousands of refugees from the former Yugoslavia have been told to leave Germany. Those that do not comply face deportation early in the new year. Page 2

Italy allows political funding
The Italian parliament passed a law to allow political parties to claim public funding of up to L160bn (\$105bn) a year. Page 2

Credit Agricole speeds changes
French bank Crédit Agricole is to speed the shift of its corporate banking and international capital market activities to Banque Indosuez after Crédit Agricole's decision to take control of the investment bank earlier than planned. Page 13

President's health hits Manila markets
Philippine share prices fell more than 1 per cent after the government met to discuss the health of President Fidel Ramos, who underwent surgery on Sunday to remove an arterial blockage. Page 5

Iran denies Saudi bombings
Iranian president Hashemi Rafsanjani denied charges of Iranian involvement in last June's bombing of a US complex in Dhahran which killed 19 US servicemen. Page 4

Manx powers challenged
Three Danish businessmen won the right to challenge the powers of the Isle of Man attorney-general to seize confidential documents in order to assist the Danish tax authorities. Page 6

Vatican attacks tax fraud hotlines
An Italian government hotline to encourage people to inform on tax and social security fraudsters provoked a fierce attack from the Roman Catholic church. Page 12

The Financial Times will not be published on Christmas Day or Boxing Day and the next issue will be on Friday, December 27. We wish all our readers, advertisers and distributors a Merry Christmas.

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STOCK MARKET INDICES	
New York S&P 500	4,488.63 (+2.2)
Dow Jones Ind. Av.	3,282.82 (-3.7)
NASDAQ Composite	2,287.44 (+1.9)
Europe and Far East	2,945.57 (+3.5)
FTSE 100	4,087.2 (+4.9)
Nikkei	10,000

US TREASURY RATES	
Federal Funds	5.75%
3-month Treas. Bills	5.022%
Long Bond	5.93%
Yield	5.574%

OTHER RATES	
3-month Interbank	5.75%
90-day LIBOR	5.6%
France 10 yr GAT	105.15
Germany 10 yr Bund	103.13
Japan 10 yr JGB	104.534

NORTH SEA OIL (Argus)	
Street Dated	52.595 (24.0)

Currencies	
Athens 15x275 Obolter	15.00
London 15x275 Obolter	15.00
Paris 15x275 Obolter	15.00
Frankfurt 15x275 Obolter	15.00
Geneva 15x275 Obolter	15.00
Zurich 15x275 Obolter	15.00
Basel 15x275 Obolter	15.00
Brussels 15x275 Obolter	15.00
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Russian leader faces economic troubles and questions over his authority

Yeltsin returns to work in Kremlin 'ready for battle'

By Chrystie Friesland in Moscow

Russian president Boris Yeltsin returned to work in the Kremlin yesterday, insisting that seven weeks after a gruelling quintuple heart bypass operation, he was "ready for battle". But as the 68-year-old leader confronts the mountain of economic problems and political scandals that has piled up in his six-month absence, the big question is whether Mr Yeltsin will seize back the reins of power or remain a puppet ruler. Looking thinner and more frail than before his November 5 surgery, Mr Yeltsin assured television cameras that the new year would "absolutely" be better for Russians than the closing one.

Months, and military reform. Once in his office, he spoke by telephone to Mr John Major, the UK prime minister. The two men agreed that Mr Major would visit Russia in the new year. The US, German and French leaders have also said they will travel to Russia next year. Mr Yeltsin is likely to face demonstrating that Mr Chubais still enjoys the support of a well-informed president, or he could relegate his chief of staff to a less powerful role. Mr Yeltsin's absence has not sapped the vigour of his opponents. Mr Gennady Zyuganov, the communist leader who was defeated in the July presidential poll, welcomed the president back to the Kremlin with the observation that "Yeltsin is in no condition to resolve even a single issue facing Russia today".

Mr Zyuganov claimed the results of weekend elections for governors in 16 Russian regions had ended in victory for the Communist party. Although six pro-Yeltsin governors were re-elected, and only four leftist candidates won in the polls, the balloting was a disappointment for the Kremlin, which had hoped its overwhelming triumph in the presidential elections would carry over to the regions. Mr Alexei Lebed, younger brother of Mr Alexander Lebed, the former national security chief, was elected gov-



Back to work: President Boris Yeltsin said the new year would "absolutely" be better for Russians than the closing one as he returned to the Kremlin after heart bypass surgery. Picture: Reuters

Singapore party guaranteed power before poll

By James Kyng in Kuala Lumpur

Singapore's ruling People's Action party, which has been in power in the island state since independence 31 years ago, won an election victory yesterday before the date of the polls had been set.

Mr Goh Chok Tong, the prime minister, said all candidates named in a closed-door meeting, that the PAP would be unchallenged in 47 seats. This meant it would have a majority in the 82-member parliament.

Later, officials announced that the election would be held on January 2.

"They [the opposition] have no alternative to the PAP's vision, its programmes and ideas," said Mr Goh, who is to remain as prime minister for another five-year term.

But in the curious world of Singaporean politics, the assurance of a landslide victory does not mean that the fighting is over. Mr Goh's party is expected to campaign hard in an effort to erase the memory of 1991, when the PAP produced its worst electoral showing, losing 4 seats and gaining just 61 per cent of the vote.

There is a convention in Singapore that winning less than 90 per cent of the popular vote may be a sign that the mandate for the city-state's patriarchal style of governance is waning. The result will also be important for Mr Goh, who some observers regarded as a transitional "soft warmer" when he took over from the former of modern Singapore, Mr Lee Kuan Yew, in 1990.

Intense campaigning may also be necessary to woo a population increasingly concerned with the rising cost of living. Hit by a slump in worldwide demand for elec-

HSBC set to take stake in Mexican bank

By Leslie Crawford in Mexico City

Hong Kong and Shanghai Banking Corporation, the international financial services group, is close to finalising an agreement to acquire a 20 per cent stake in Grupo Financiero Serfin, Mexico's third largest bank.

Officials close to the two banks said negotiations were "at a very advanced stage", but ruled out an announcement before the end of the year. HSBC in London declined to comment.

Serfin, with Banamex and Bancamer, Mexico's largest and second largest banks, can-

not by law be taken over by foreigners. But if negotiations with HSBC are successful, foreign banks will have taken important stakes in four of Mexico's top five banks since the devaluation of the peso in December 1994 triggered a deep recession and a domestic banking crisis. Banking analysts believe HSBC will probably pay about \$240m for a 20 per cent shareholding in Serfin, based on the financial group's book value of \$1.2bn.

"Negotiations are more likely to revolve around the

Deal over 20% of Serfin would cost about \$240m

book value of Serfin, rather than the market value, because the bank's share price has been very depressed this year," says Mr Enrique Pail, an analyst at Deutsche Morgan Grenfell in Mexico City. Serfin has a market capitalisation of \$481m.

Serfin has assets of 168bn pesos, or 14 per cent of the banking system. It has been looking for a foreign partner since the beginning of the year, when it promised to raise \$1.67bn in capital in exchange for being allowed to sell 28.5bn pesos (\$9.5bn) of bad loans, or

26 per cent of its total loan portfolio, to the government. The loan sales cleaned up Serfin's balance sheet, but put pressure on the bank to find a cash-rich foreign partner before March 1997, when the capitalisation programme must be completed. Serfin's controlling shareholders, the Sada family of Monterrey, have said they will not sink any more money into their loss-making bank.

Proceeds from the equity sale will be used to repay a \$200m bridge loan extended by J.P. Morgan, the US invest-

ment bank. The bridge loan is acting as a temporary prop to Serfin's capital base. ING has also provided a five-year credit facility worth \$420m. Other capital-raising efforts at Serfin have included the sale of its leasing arm for close to \$60m. The bank is also planning to sell its insurance business. It would like to place a new equity offering in Mexico City and New York, but is unlikely to do so before negotiations with HSBC are completed.

HSBC has not yet completed due diligence at the troubled Mexican bank. A big part of the audit should begin in January.

Brussels chiefs in row over sales of air landing slots

By Caroline Southey in Brussels

Mr Neil Kinnock, European Union transport commissioner, has been forced to delay proposals to legalise the buying and selling of airport take-off and landing slots because of opposition from the European Commission's competition branch.

Mr Kinnock was due to unveil plans early next year to regulate the trade in slots, but has been prevented from doing so because of strong objections from Mr Karel Van Miert, competition commissioner. Mr Van Miert believes Mr Kinnock's proposals could distort competition between airlines.

"Mr Van Miert feels very strongly about this. He is in charge of competition and as long as he is not satisfied that all competition aspects have been dealt with he will oppose the proposals," an EU official said.

The two commissioners agree the EU's regime for managing slots needs to be reformed. Airlines at present receive their slots twice yearly free of charge. Many airlines trade these slots on a grey market, often for millions. But they differ radically on how to proceed. Mr Kinnock proposes to legalise the trade. He argues it would open up competition because the grey market favours dominant airlines. He has offered to introduce safeguards to ensure smaller airlines are protected. He has also argued banning the trade would not be feasible as airlines "will always find a way round any prohibition". Mr Van Miert's objection is that legalising the trade would simply serve to consolidate the dominant position of larger airlines. It would lead to a value being placed on slots - larger airlines with many slots would have millions added to their balance sheets overnight. "This would be like receiving money from heaven since the airlines would not have paid a penny for the slots. They could then use the money to buy additional slots, thereby increasing their dominant position," the official said.

The system "would severely handicap newcomers who

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NEWS: EUROPE

City reserves its fire after Bonn minister's broadside

London wary of German's tax claims

By Wolfgang Münchau in Frankfurt and Christopher Brown-Humes in London

The City of London yesterday reacted warily to suggestions by a German minister that the UK's tax system gave it an unfair advantage, saying it was waiting for more specific details of his criticisms.

bouring Belgium - which offers special tax treatment to non-residents - has outraged many ordinary wage-earners in Germany, who are unable to escape from the highest tax burden in the country's history.

Many Germans also fear that the advent of the single European currency could aggravate the problem.

The country experienced similar outflow problems when it began levying withholding taxes on savings income in the early 1990s.

Concern is growing in Germany over the removal abroad of the highly paid

faced a personal tax burden significantly lower than that of their German counterparts.

Mr David Oliver, tax partner at Arthur Andersen, said: "There are some tax advantages for foreigners working in the UK, particularly in respect of investment income rather than earnings from employment, but I would be interested to know specifically what [the German minister] has in mind."

Mr Stark's comments come at a time when Germany's tax and social security burden is high and rising because of high welfare spending, a weak economy and large transfer payments to eastern Germany.

The German government made strenuous efforts to force a European Union-wide withholding tax to plug the gap. But this was successfully opposed by Britain and Luxembourg, where there are no withholding taxes on savings accounts for non-residents.

The government is now planning a wide-ranging reform of the income tax system, aimed at improving competitiveness by reducing the top rate of tax from a little over 50 per cent to somewhere between 35 and 40 per cent.

But the country's fiscal position raises questions about the feasibility of substantial reform. Mr Wolfgang Schäuble, leader of the CDU/CSU parliamentary party in the Bundestag, has already warned that cuts in the unpopular "solidarity" tax to fund the reconstruction of eastern Germany could face delays.



A Romanian employee is dwarfed yesterday as he passes underneath a huge red bow and ribbon wrapped around the country's government building. Cartoonist Mihai Stancescu said he had wrapped the ribbon around the building as a present to 'humanise the aspect' of the former communist edifice.

Germany gives Yugoslav refugees notice to quit

But many believe that up to half may never leave the country

Thousands of refugees from the former Yugoslavia have received letters ordering them to leave Germany. Those that do not comply face deportation early in the new year.

The prospect of compulsory mass expulsion is not a comfortable one for Germany, but it is tired of bearing the burden of more war refugees than any other country in Europe. This is especially so in a climate of rising unemployment and sporadic racist attacks.

At the last count, in September, there were 320,000 refugees from former Yugoslavia in Germany. Even so, many believe Germany's deportation plans may be little more than tough talking and that a number of politicians are privately resigned to the fact that as many as half of the refugees may never leave the country.

and those who have gone have been mainly convicted criminals. Phases one people who have overstayed their welcome have not, so far, been put under pressure to leave. But, after the suggested date of their departure, social security payments are cut to very basic levels.

It is the federal system which could be the downfall of those refugees who want to stay in Germany. The Bonn government is alive to the historical resonance of escorting people on to trains, but some of the poorer Länder are principally concerned with the continuing economic and social pressures of the refugees remaining.

Cash-strapped Berlin has taken a hard line. Mr Hans-Burkhard Richter, a security adviser to the city government, says: "We are trying to convince them to go voluntarily, and if they don't go voluntarily then we have to take measures to use the hard way."

number will still be here in 1998." He predicts that at next autumn's conference of interior ministers new classifications will be created on grounds of age or trauma to enable some groups to stay indefinitely on humanitarian grounds.

The difficulty of repatriating refugees has forced Germany to look for more imaginative solutions. Mr Christian Schwarz-Schilling, an international arbitrator in Bosnia and a former German government minister, emphasises the need to provide practical assistance on the ground to avoid sending people back into a vacuum, from which they might again flee.

"Evidence shows that refugees who return are starting to organise themselves in certain areas. This could prove a useful working base for any German policy of repatriation," he says. This response has been echoed by some of the Länder. The Berlin Senate has earmarked DM500,000 to help renovate and modernise a window frame factory in Tuzla, pending an investigation. The project would go ahead if it could be proved that refugees living in Berlin would be willing to take up jobs there.

According to the schedule agreed by the Länder, most of the refugees should be gone by next autumn. However, as Mr Christian Kayser from Berlin's office of planning and migration, says: "We must be aware that a substantial

Lucy Smy and Frederick Stüdemann

EUROPEAN NEWS DIGEST

Videnov set to get job back

Bulgaria's divided Socialist party last night prepared to paper over the cracks and reconfirm Mr Zhan Videnov as party leader in order to retain its grip on power. After three days of bitter debate, more than half the ruling party's parliamentary deputies signed a petition backing Mr Videnov, whose unexpected resignation at the start of the party congress on Saturday wrong-footed his opponents.

Delegates seemed unable to agree on a replacement for Mr Videnov who is likely to be reconfirmed as prime minister at a special session of parliament next Saturday. Ironically, the economic falterings for which he is blamed provided the strongest grounds for his re-election. He is still seen as the Socialist leader most able to push through painful economic reforms next year.

Mr Videnov's opponents failed to come up with an economic policy alternative to rapid privatisation and the introduction of an IMF-supported currency board regime which would peg the Bulgarian lev to the D-Mark or the US dollar. After a banking crisis, Bulgaria has only \$200m of reserves but must pay \$167m interest on its Brady bonds in January and find \$1.3bn to service its overall \$10bn foreign debt next year.

Anthony Robinson, London and Theodor Troetz, Sofia

Lisbon tackles rail losses

Portugal's Socialist government yesterday unveiled a \$560bn (\$3.3bn) restructuring plan aimed at staunching heavy losses by the state railway within three years. Mr João Cravinho, planning minister, said Caminhos de Ferro Portugueses (CP) would be replaced in February with two companies, one to operate infrastructure, the other to run trains. An independent watchdog is to be set up to oversee competition, prices and investment costs. Investment in new lines and equipment is to be met by the state and European Union grants.

Management concessions will be granted to private sector groups to operate some suburban and regional lines. Build, operate and transfer contracts for light suburban railways are also to be put out to tender in several areas. Rail unions, which have held several one-day strikes in opposition to the plan, which they fear will cost jobs, have called off a stoppage planned for today to discuss the restructuring with a new management team appointed last week. Mr Cravinho said CP, which reported a \$559.8bn loss in 1995, was losing about a billion escudos a week.

France said yesterday it would go ahead with a high-speed rail link between Paris and Strasbourg, in spite of doubts about financial viability. Construction on the first 370km will start in 1998, and land for the whole 406km will be bought.

Bonn tax plans alarm church

German government plans for lower taxes as part of a thorough-going reform of the income tax system from 1998 have triggered alarm among the nation's church leaders.

Bishop Karl Lehmann, chairman of the association of Catholic bishops, yesterday warned that the changes could have "drastic consequences" for the churches. If church revenues fell by 10-20 per cent as a result, they would have to cut some of the social services they provide in Germany, he said in an interview with the Frankfurt Allgemeine Sonntagszeitung. Bishop Lehmann said he was in touch with the Protestant church about the government's plans.

Germany's Catholic and Protestant churches are among the richest in Europe because registered church-goers pay church tax of 8-9 per cent of their income tax liability depending on which Land (state) they live in. In 1993, the two churches' income totalled DM17bn (\$11bn). The government has promised income tax cuts totalling DM30bn a year from its reform.

Beef meals withdrawn

A French company has withdrawn a range of precooked meals containing British beef because of fears they could contain meat from cattle infected with mad cow disease (BSE). The meals, produced by Panzani-William Saurin, a Danone subsidiary, were produced before an embargo was imposed on British beef in the spring amid fears that humans could contract a fatal brain disorder through eating BSE-tainted meat products.

Checks by French inspectors "showed that some precooked meals prepared before the embargo were still being sold while containing British meat", the food ministry said in a statement. The quantities were very small and did not include "matter considered infectious by the World Health Organisation".

Moldova rebel re-elected

Mr Igor Smirnov, leader of Moldova's rebel Trans Dnestr region since 1991, was re-elected for another five years, with 71.9 per cent of the vote, in a local election on Sunday, the head of the regional electoral commission said. Turnout was 57.3 per cent of the 428,000 electorate.

Neither Mr Smirnov, a 55-year-old Soviet-era industrial boss, nor his rival Mr Vladimir Malakhov offered any softening of the mainly Russian- and Ukrainian-speaking region's secessionist stance toward the rest of Moldova. Both called for the continued presence of 6,000 Russian troops, who have policed a ceasefire since a civil war in 1992 between Trans Dnestr rebels and Moldovan forces.

The region broke away from the rest of Moldova in 1991 on fears its people could lose out if the central government moved closer to Romania. No country recognises Trans Dnestr's independence. Mr Petru Lucinschi, the new Moldovan president, elected three weeks ago, is pledged to grant Trans Dnestr autonomy in return for peace.

Brussels takes Spain to court

The European Commission is to take Spain to the European Court for allegedly obstructing free trade rules regarding the setting up of private security companies. Under a Spanish law of July, 1992, companies providing services such as security guards, private detectives and transport of valuables, must be Spanish and so must their staff. Brussels has told Spain this breaks EU rules but Madrid has refused to change its law.

Three other countries have also drawn the Commission's censure. Germany has also been told its regulations allowing only German companies to use Polish subcontractors in the building industry break the EU principle of cross-border freedom to provide services. Belgium has been informed that rules requiring international non-profit associations to have Belgian associates are discriminatory. And Italy has been told that curbs on the organisation of trade fairs and exhibitions breach Union rules on the right of establishment.

Wages increased by an average 4.6 per cent in Spain in the third quarter from a year earlier, and were unchanged from the second, according to the National Statistics Institute. It said average monthly wages in construction rose 4.8 per cent in the second quarter from a year earlier, while in industry they rose 6.3 per cent. The average monthly wages in the service sector rose 3.5 per cent in the second quarter from a year earlier. Finland's gross domestic product grew 3.8 per cent in the third quarter from a year earlier and was up 2.1 per cent from the second quarter. The central statistical office said. In the first half, GDP growth was 1.4 per cent year-on-year.

Italian parties set to receive public funding

By Robert Graham in Rome

The Italian parliament has rushed through before the Christmas break a law permitting public funding of political parties to the tune of L1,600bn (\$106m) a year.

The new law, which received support from across the political spectrum, appears to overturn a 1993 referendum abolishing public funding of parties then

backed by 90 per cent of the referendum votes.

Although parliamentary lawyers claim to have carefully studied the legal implications of the new law, Mr Marco Panella, the radical leader behind the 1993 referendum, said he would challenge parliament's move. Under the legislation, individuals will be able to contribute 0.4 per cent of their income tax due to a central political party fund. Donations collected in this way cannot exceed L110bn in one year, and an additional L50bn can be raised via corporate contributions. The total amount will be distributed to the parties on a basis proportional to their electoral presence.

The large number of parties, coupled with their bloated bureaucracies and insatiable appetite for funds, encouraged illicit funding on a huge scale. This only began to be unmasked when the corruption scandals broke in 1992. The powerful reaction against such practices was evident in the 1993 referendum.

But since then the political parties have been obliged to live from hand-to-mouth, running up large debts in the case of the Popular party formed from former Christian Democrats. It was therefore not surprising that only 13 deputies in the 630 chamber decided to oppose the bill when hurriedly presented in the pre-Christmas rush of legislation.

The sole change produced in the debate was the elimination of a clause which sought to depenalise illicit funding of parties, which would have undermined a significant portion of the current corruption investigations and trials. But the mere fact this proposal was initially incorporated in the bill underlined the degree of support such a measure enjoys in parliament.

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French institutions give currency to the euro

By David Buchan in Paris

Mr Jean-Pierre Gallard has a particular dilemma about the arrival of the euro in 1999. His is the voice of the Paris Bourse.

Preparing for Emu updates on the stock market prices and performance updates each day on France-Info, the country's main all-news radio station.

"Obviously, I can't give all prices in both euros and francs. I think at the start in 1999 I'll just give percentage changes in the prices, without saying what the prices are.

"My listeners who own shares will know what their value is in euros or francs. But when I do any detailed commentary, I'll probably have to quote two parties like the newspapers."

La Tribune, the business daily, has started quoting the Bourse's monthly cash market prices in francs - which will be exchanged one-for-one for euros in 1999 - as well as in francs. This is well in advance of autumn 1998 when Mr Jean-François Théodore, Bourse president,

expects most newspapers to switch to dual quotation.

Many French shareholders already seem prepared for the change - an opinion poll this year found 45 per cent backing for the Bourse's decision to join the money, bond and foreign exchange markets in Paris trading in euros from January 4, 1999.

While the French as a nation may still be divided about merits and consequences of monetary union, the country's authorities and markets have shown a single-minded determination in their preparations.

Mr Jean Arthuis, finance minister, chairs the 50-strong "national committee for the euro", bringing together MPs, employers, unions and consumers. In each of France's 96 departments, there are similar bodies, chaired by local representatives of central government (*préfets*) and of the finance ministry (*trésoriers généraux*).

The Bank of France started even earlier. At the start of 1995, it created a euro working group with the Paris market authorities, bankers and credit institutions.

This spawned a pilot committee, chaired by Mr Jean-Pierre Patat, head of the

Bank of France's international department and Mr Pierre Simon of Compagnie Bancaire and president of the French Association of Credit Institutions.

Under this are four sub-groups studying legal implications of the switch from Euro to euro, changes in central bank relations with commercial banks, and the consequences for money, forex and stock markets.

Mr Patat expects creation of a unified monetary policy to have a relatively minor technical impact on French banks. They now must deposit with the Bank of France the equivalent of one per cent of their outstanding credit. This ratio may be raised, because the planned European System of Central Banks is expected to make more use of reserve requirements than many national central banks at present.

Another French concern is over refinancing. French banks use a lot of private paper - essentially bank credit to French companies with an established credit rating - as collateral for obtaining money with the Bank of France. After 1999 the banks will want to draw on paper circulating elsewhere in the euro-zone to back their loans from the

Emu - who's going to make it

J.P. Morgan Calculator 23/12/96

	Yesterday	1 week ago	4 weeks ago
Germany	100%	100%	100%
France	100%	100%	100%
Italy	100%	100%	100%
Spain	100%	100%	100%
Portugal	100%	100%	100%
Greece	100%	100%	100%
UK	100%	100%	100%
Other	100%	100%	100%

The Emu calculator provides a weekly snapshot of the probabilities which the J.P. Morgan calculator places on selected countries being willing and able to join Germany in forming a single European currency in 1999. Currency strength of investment bank J.P. Morgan calculates the probabilities from the interest rate spread, in which countries have floating rate interest payments on investments. By default, countries are selected if they have a liquid market which allows comparable probabilities to be calculated. Finland, Ireland and Portugal will be added to the Emu calculator in the coming weeks.

Over the past week some of the "volatility plot" statistics has increased for those countries which signed most from the agreement, Spain and Italy. Countries are still checked into default line (100%), Euro holders (80%-90%) and out-calls (40%-50%).

Bank of France, which will probably want this foreign commercial paper to be guaranteed by other central banks.

The Bank of France insists credit creation in the planned Target system of payment settlement within the euro-zone should be confined to banks within the euro-zone, citing monetary policy arguments. These do not really worry the Paris

banks and financial markets, but they are privately delighted this may restrict competition from London.

"Any technical problem like this facing British banks will suit us," says one member of the Matif futures and derivatives market, which hopes to strengthen its position in 1999 against Liffe in London. In the new competitive game opened by the arrival of the euro, "every detail will count", he adds.

Some of the motives behind the French capital markets' planned Big Bang switch to the euro in 1999 are technical. One is to avoid distortions, favouring one market over another, for instance, bonds over shares. Another is to avoid credit institutions having to make all sorts of internal conversions, according to different types of assets or liabilities. But the main aim is to turn past investments in technology into competitive gains.

Paris has been trading bonds and shares electronically for a decade without any exchange of paper. A body called Sicovam acts as depository for shares and bonds and keeps track of them electronically in a system which links companies that issue shares and bonds, and banks and stockbrokers

who buy and sell them. Last year it cleared and settled trades worth over FF100,000bn (\$19,000bn).

Under the growing pressure of business and the desire from central banks to have immediate guarantees for loans, Sicovam's Relit system - which settles accounts daily - is to be replaced next summer by Relit à Grande Vitesse, which will provide real-time, irrevocable and unconditional settlement throughout the business day.

Moving to the euro will require changes to computer software. But an instantaneous switch is technically possible in Paris's "de-materialised", all-electronic system, while it is almost impossible in other European markets, where paper still plays a part and where there would always be bond and share certificates to be ripped up and re-issued.

Paris hopes to reap a premium for being the first big marketplace to adopt the euro. The Bourse's Mr Théodore reckons non-European investors will want to put sizeable amounts of money in the euro-zone almost at the moment of its creation.

Mr Gérard Pfauwadel, president of the Matif, also believes in the importance of

timing. He cites the example of London, which was quick to invent a number of D-Mark denominated bonds and products and to create business which Frankfurt has still failed to win back.

France's banks and stockbrokers still plan to issue bank and trading statements in francs for their clients, who until 2002 will still have francs jingling in their pockets and will use francs in shops and in dealings with tax and social security authorities.

The Leclerc retail chain has already started to prepare its customers for the future; it priced all goods in its supermarkets in euros as well as francs for two weeks this autumn.

The tax authorities have said they are prepared to take tax payments in euros before 2002 - when the euro replaces its member national currencies - and even perhaps tax declarations.

"Accepting declarations in euros would mean accepting accounts in euros," says a finance ministry official. "Big companies want to be able to choose to make declarations in euros or francs, but small companies are afraid of being forced into euro-accounting before they are ready."

Polish telecom monopoly set to stay until sell-off starts

By Christopher Bobinski in Warsaw

The Polish government is set on ensuring that Telekomunikacja Polska, the national telecoms operator, keeps its lucrative monopoly on intercity and international calls until after a start is made on privatising the company in 1998, Mr Andrzej Zielinski, telecoms minister, said yesterday.

"Privatisation first, then liberalisation," Mr Zielinski declared.

He said his ministry's strategy for the sale of TP - which made net profits of 870m zlotys (\$300m) last year - would be discussed by the government next month.

The statement came as Poland's two new fast growing GSM system mobile phone operators are becoming increasingly frustrated at their failure to strike a deal with TP on charges for calls between their subscribers and TP's system.

The operators, Era GSM and GSM Plus, have garnered over 60,000 subscribers since coming on line two months ago.

The GSM operators - whose shareholders include Deutsche Telekom, USWest and Air Touch of California - currently have to route calls through TP's network. Both operators have appealed to Mr Zielinski to broker an agreement with TP on the charges.

The dispute between the independent operators and TP also threatens to cast a cloud over next year's planned tender for a new PCS 1900 mobile operators licence - a high frequency system suited to densely populated urban areas. The fact that the successful bidder will have to negotiate an interconnect agreement with TP could narrow the field of applicants and lower the price of the licence.

However, Mr Zielinski insists the intercity monopoly will be maintained until after 1998, while TP will hold

the sole right to connect international calls until after 2003.

In the meantime, his ministry appears to favour the sale of a 15 per cent to 20 per cent stake in TP through a public offer mainly on stock exchanges abroad as well as through the Warsaw bourse. This could be followed by an offer to a strategic investor, Mr Zielinski says.

Other options thrown up by pre-privatisation studies are the sale of a big stake in TP to a foreign strategic investor or linking a public offer with a firm commitment to bring in a strategic investor.

The management at TP apparently favours solutions which would leave as large a stake as possible in Polish hands but Mr Zielinski's ministry is arguing for the lion's share of the offer to be placed abroad to maximise revenues from the sale.

Poland has 6.6m landlines - 17 for every 100 people. This is expected to grow to 30 per 100 by 2000, by which time the government estimates there will be between 1.5m and 2m mobile telephone users.

The Polish treasury ministry reaffirmed yesterday that preparations for the privatisation of copper combine KGHM Polska Miedz were on schedule and its partial sell-off would take place in June, 1997. Reuter reports from Warsaw.

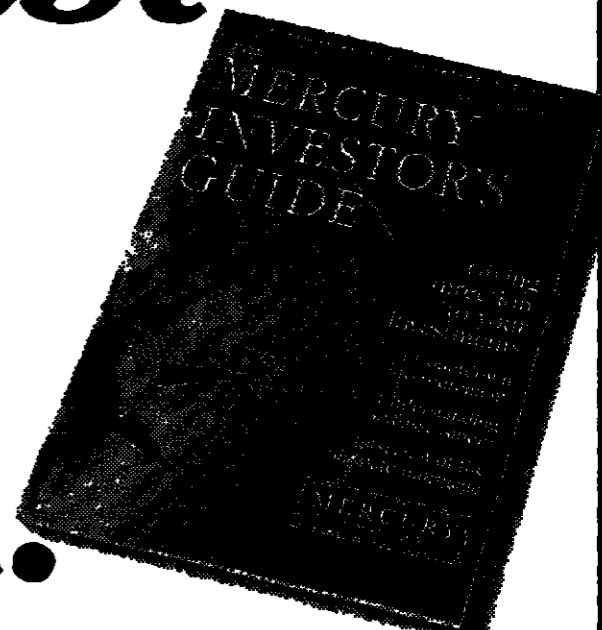
"The date of the sale has not changed. It is still June," the ministry told a news briefing. "The KGHM sale is our number one project, which will decide Poland's credibility and help meet budget revenue targets next year," he said.

He added that the sale of KGHM, Europe's largest copper producer, could generate half of the revenue from privatisation next year, set at nearly 2.5bn zlotys (\$1.2bn).

KGHM had a net profit of 481.9m zlotys last year against 261.1m zlotys in 1994.

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NEWS: INTERNATIONAL

INTERNATIONAL NEWS DIGEST

US consumer spending rises

US consumer spending rose strongly last month, continuing the rebound from a period of sluggish consumer demand in the summer, the Commerce Department reported yesterday.

Seasonally adjusted spending increased by 0.5 per cent in November from a month earlier, following a 0.7 per cent gain in October.

Total personal income from all sources, including salaries, rents and interest earnings, increased by 0.5 per cent in November, having been flat in October.

The figures suggest consumption growth in the final quarter of the year will prove to have been robust, following the slowdown in the third quarter.

Gerard Baker, Washington

Hutu rebels call ceasefire

Burundi's main Hutu rebel group yesterday announced a unilateral ceasefire but said it would hit back if the army made any moves.

The National Council for the Defence of Democracy (CNDD) and its successor announced the 11-day ceasefire in a Christmas and new year's message.

Foreign Staff, London

Ecuador tax reform hitch

Ecuador's president Abdala Bucaram has withdrawn a tax reform package from Congress in the face of a threatened opposition veto.

Without the reforms, a budget deficit of \$1.2bn or 6 per cent of GDP is expected for 1997.

Justine Neussome, Quito

Israel-Turkey customs pact

Israel and Turkey yesterday signed a customs co-operation agreement laying the groundwork for a free trade zone the two countries plan to establish by 2000.

Agencies, Jerusalem

Saudi ammonia plant agreed

Saudi Basic Industries (Sabic), Saudi Arabia's state-owned petrochemical concern, yesterday signed a letter of intent for Technimont of Italy to build ammonia and urea plants in the kingdom.

AP-DI, Dubai

Progress made on Hebron deal

By Avi Machlis in Jerusalem

Israel and the Palestinian Authority yesterday made significant progress towards an agreement on Israeli redeployment from the West Bank town of Hebron.



Israeli soldiers run from stones in Hebron yesterday

Mr Benjamin Netanyahu, Israel's prime minister, met Mr Mahmoud Abbas (Abu Mazen), a senior official of the Palestine Liberation Organisation, in an attempt to iron out unresolved issues.

Mr Abbas said progress had been made, but an agreement had not yet been reached.

Mr Moshe Fogel, an Israeli government spokesman said: "At this point it is clear to everyone that we are at the final stages of an agreement."

Since the talks began over three months ago, Israel and Palestinian negotiating teams appeared close to agreement on numerous occasions.

the deadlock that has plagued the negotiations over the Israeli redeployment.

Mr Ross, who arrived at the weekend to push forward the stalled talks, said an agreement was "more feasible now".

A number of issues have prevented the talks from being finalised in recent weeks. Israel has demanded the right to "hot pursuit" into areas about to be handed over to Palestinian control.

Other Israeli demands include wider buffer zones between the Palestinian areas and Israeli settlement compounds in Hebron.

limiting Palestinian police in certain sectors from carrying automatic weapons.

Palestinians have not accepted these demands, saying the Israelis were trying to re-open interim accords signed between the PLO and the Israeli's previous Labour government.

"It seems the Israelis are now willing to accept that we go back to the old agreement, which means no hot pursuit," said Mr Abu-Izdein.

In addition, Palestinians have demanded Israel's government commit itself to further implementation of the interim peace accords, after a Hebron accord is signed.

Reluctance to loosen monetary reins despite easing of inflation

Israeli bank trims key rate

By Avi Machlis

The Bank of Israel said yesterday it would lower the discount rate by 0.5 per cent to 14.7 per cent as of January.

But the central bank said it would not loosen the monetary brakes any further despite declining inflation.

The goal now, it said, was to reach the government's 1997 inflationary target of between 7 and 10 per cent.

"The inflationary environment and the level of inflationary expectation are still close to the upper area of this target," the bank said.

As a result "extreme caution" must be maintained on interest rate policy.

In the first 11 months of 1996, the consumer price index rose 9.4 per cent, compared with the government's inflationary target of 8-10 per cent for the year.

The business community said that declining inflation warranted a sharper rate cut.

Analysts, however, said incremental reduction of the interest rate was preferable.

The discount rate is the key lending rate which the Bank of Israel charges commercial banks.

The central bank and the business community still await approval of the 1997 budget by the Israeli parliament, the Knesset.

The budget was presented in its new framework to the Knesset yesterday and must be approved by the end of the year.

It aims to reduce Israel's budget deficit to 2.8 per cent of gross domestic product in 1997.

The deficit is expected to reach between 4 and 4.5 per cent of GDP in 1996.

Earlier this week, Mr Benjamin Netanyahu, the prime minister, faced serious objections to his plan to trim over Shk5bn (\$1.8bn) from 1997 expenditure.

Stiff opposition from some of his coalition partners, who feared the cuts would hurt disadvantaged sectors, forced him to abandon some planned welfare spending cuts and to retreat from his promises of no new taxes.

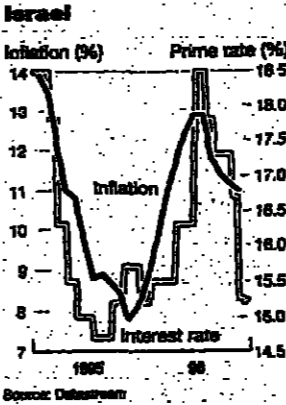
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The new budgetary framework includes an expenditure cut of about Shk5bn and



Increased income of about Shk2bn.

New excise taxes on cigarettes and petrol were added. Investment grants were reduced from 34 per cent to 24 per cent, instead of the planned cut to 20 per cent.

Cubans keep wraps on Christmas

Celebrating Christmas in post-cold war Cuba has all the feel of engaging in a semi-clandestine activity.

Christmas trees are tucked away, half concealed behind the windows of private homes or inside the state tourist hotels and commercial centres catering for foreigners.

Although Cuban Christians celebrate in private, Christmas is not recognised as a national holiday by Cuba's communist rulers.

Cuba stopped officially celebrating Christmas more than two decades ago because the authorities decreed that the holidays disrupted the annual sugar harvest.

There is no sign that Christmas is about to be formally reinstated this year, despite a visible warming in relations between the communist

government and Cuba's Catholic Church, the largest organised religious congregation.

The absence of public celebrations is striking because many older Cubans recall that before the 1959 Cuban revolution a strong Christmas tradition existed on the former Spanish-ruled island.

Today's National Assembly meeting will approve the 1997 budget and economic plan and pass Cuban legislation to counter the US Helms-Burton law, which tightens a longstanding US economic embargo on Cuba by seeking to curb foreign investment on the island.

Cuba's Catholic bishops have not commented on the curious timing of the assembly. But in a carefully worded Christmas message, the Archbishop of Havana, Cardinal Jaime Ortega, underlined the spiritual importance of Christmas.

It is true that official tolerance of religion has increased and church-state relations have improved greatly since the hostility of the early days of the revolution, when

assembly was deliberately intended to underscore Cuba's constitutional identity as a one-party, lay, socialist state.

"We had to fix a date and these are working days... You can't please everyone," a Cuban foreign ministry official said.

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Catholic Church leaders were branded as "counter-revolutionaries".

But while the government does not prohibit the private celebration of Christmas, it certainly does not encourage it either.

Those Cubans who do celebrate Christmas will do so quietly, in the privacy of their homes. Despite modest improvements in the recession-hit economy, few have the cash to spend on expensive presents or lavish meals.

Many will choose to save their money for the new year celebration, traditionally marked by a family meal of pork, rice and black beans washed down with beer or rum.

Despite the lack of official encouragement, the state shops have done brisk business in the sale of Christmas decorations. Almost all of these seem to be made in China, a socialist ally of Cuba better known for its commercial zeal than its Christmas tradition.

Pascal Fletcher

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are given unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-point values.

Table with columns for countries (USA, Japan, Germany, France, Italy, UK) and rows for various economic indicators like Retail sales, Industrial production, Unemployment rate, etc. for years 1985-1996 and quarterly data for 1996.

Kazakh television threatened

By Sander Theones in Almaty

Kazakhstan is set to lose most of its independent radio and television broadcasting stations when some of the highest licence fees in the world take effect next year.

An association of independent broadcasters has appealed against the conditions on a series of open tenders for their frequencies to be held early next year.

Under the system, television stations will have to pay one-time non-refundable fees of up to \$114,286 in addition to \$11,429 a year.

In large metropolitan areas such as Chicago in the US, television stations pay \$32,000; in Russia, stations pay as little as \$750 for five years.

The Kazakh bidding documents state that stations can lose their frequency at any time if a better bid is submitted, complicating long-term advertising and programme contracts.

"They are hitting us below the belt," said Ms Rozlana Taukina, president of Totem, which broadcasts some of the hardest hitting television and radio news programmes in Kazakhstan.

"They want to destroy all independent broadcasters."

The auction coincides with plans for a nationwide network called Independent Television, proposed by Ms Dariga Nazarbayeva, daughter of the Kazakh president.

Ms Nazarbayeva now runs the state television company, the only other national broadcaster.

Advertisement for US Robotics featuring 'merry Christmas FROM US Robotics' and 'The Intelligent Choice in Information Access'. Includes website www.usr.co.uk and phone number 0800 22 52 52.

Advertisement for Imperial Cancer Research Fund. Text: 'Every day, we help thousands of people like Zoe fight cancer.' Includes a donation form with fields for name, address, and amount.

Subarto... the poor... shame ric

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Australian... land rights

Suharto asks the poor to shame rich

By Manuela Saragosa and agencies in Jakarta

Indonesia's poor were yesterday urged by their president to heap shame on the rich in an effort to make them more generous.

Those businesses and individuals who did not obey his decree to donate 2 per cent of their profits to charity should be publicly identified, he said. "Just mark their houses... with flags, or whatever. That would make them ashamed," the president said.

Mr Suharto decreed earlier this month that companies and individuals with more than Rp100m (\$42,000) in annual net income "must" hand over 2 per cent to a foundation he heads. A similar decree last year said only that they "can help" the poor.

The president said he had been disappointed by the initial response to the programme with only half the 11,000 individuals and businesses called on to donate in fact handing over money.

"There's no need to lash out or be upset. Just mark their houses," Mr Suharto was quoted as saying by the English-language daily The Jakarta Post.

Mr Suharto said businesspeople who failed to give their 2 per cent to the fund would be "morally chastised" because helping the poor is required by Indonesia's national ideology.

Although Mr Suharto said he did not want violence, his comment about marking the homes of non-contributors recalled the mid-1960s, when soldiers and rightwing mobs massacred thousands of left-wingers whose houses were marked by flags or painted symbols.

The wide income gap between rich and poor in Indonesia has become an increasingly contentious political issue and is believed to have been one of the factors which sparked anti-government

rioting earlier this year.

The former general's government has vowed to eradicate poverty within 25 years in Indonesia, which was one of the world's poorest countries when he took power in 1966. Mr Suharto is credited with reducing the number of Indonesians living in absolute poverty from 60 per cent of the population in 1970 to less than 15 per cent of its 190m people today.

The foundation, the Autonomous Prosperity Fund, was set up by Mr Suharto earlier this year. Members on the foundation's board include the president's second son, Mr Bambang Trihatmodjo, and Mr Anthony Salim, part of the Salim family, which is one of Indonesia's wealthiest families.

Some Indonesians have expressed concern about how the funds raised will be managed. In addition, for companies it remains unclear whether the new tax is to be treated as a donation, an appropriation of funds or an effective increase in the tax rate only months after the corporate tax rate was cut to 30 per cent from 35 per cent. Foreign companies and individuals resident in Indonesia are also required to donate.

"This is an additional tax for rich people," said analyst Christiano Wibisono, director of the Indonesian Business Data Centre, adding that it was "a political charity".

"I support the decree," said B.R.A. Moeryati Soedibyo, an executive at an Indonesian cosmetics company, "but I'm a little afraid that it will not be useful if the receivers do not have specific plans in mind and throw the money around for nothing."

President Suharto has said management of the foundation's funds will be transparent and accountable to the public but under Indonesian law audits for this kind of foundation are not required.

Manila markets hit by Ramos illness

By Justin Marozzi in Manila

Philippine share prices fell more than 1 per cent yesterday after the government convened a special cabinet meeting to discuss the health of President Fidel Ramos. The president underwent surgery on Sunday to remove an arterial blockage.

In a nervous trading session, stocks initially shed more than 2 per cent before recovering to close down 1.25 per cent after government officials held a press conference reassuring the public that the president's operation was successful.

The 68-year-old president is a workaholic with a punishing official routine of up to 18 hours a day. He was first admitted to hospital on December 14 for what doctors said "appeared to be a viral infection". Tests revealed cholesterol deposits and a "significant" block in the right carotid artery. In a 75-minute operation yesterday the blockage was removed.

"The president has fully recovered from the effects of anaesthesia," Dr Raul Fores, the hospital's medical director, said last night. "He is fully awake, conscious and all the vital signs are within normal limits."

Vice-president Joseph Estrada appealed for "unity and calmness among our people". Mr Ruben Torres, executive secretary, said there was "no issue of succession whatsoever. As long as the president is formally conscious and able to work normally, there is no need to transfer power."

Details disclosed in the press conference apparently contradicted an earlier announcement that President Ramos was undergoing tests "to determine whether he needs heart surgery".

"I'm not quaking in my shoes but if he isn't out by Christmas or the New Year we could have a real problem," said one foreign banker.

Mr Alexander Pomanto, director of research at ING Barings, said the market's reaction was "short-term" and "human nature".

The president's hospitalisation may have most effect on debate about constitutional change. "This will be a blow for those who want to alter the constitution to allow Ramos a second term because for the first time everyone has been given a reminder of his mortality," said a western diplomat. See World Stock Markets, Page 30



Carmencita Reodica, Philippine health secretary, talks to reporters about President Ramos's health.

Tourism respite for Burma regime

Four French tourists arrive at Sule Pagoda in downtown Rangoon only to find the steel gates leading up to the famed monument locked shut. They circle the golden spire searching for an explanation.

Half-way around they find it.

Six military transport trucks, laden with armed soldiers, hot and bored in the blistering midday sun, stand waiting to disperse student protesters, for whom the pagoda is a site of impromptu demonstrations.

The students, finding it difficult to organise as their universities have been closed, don't show up and the tourists are unfazed by the soldiers.

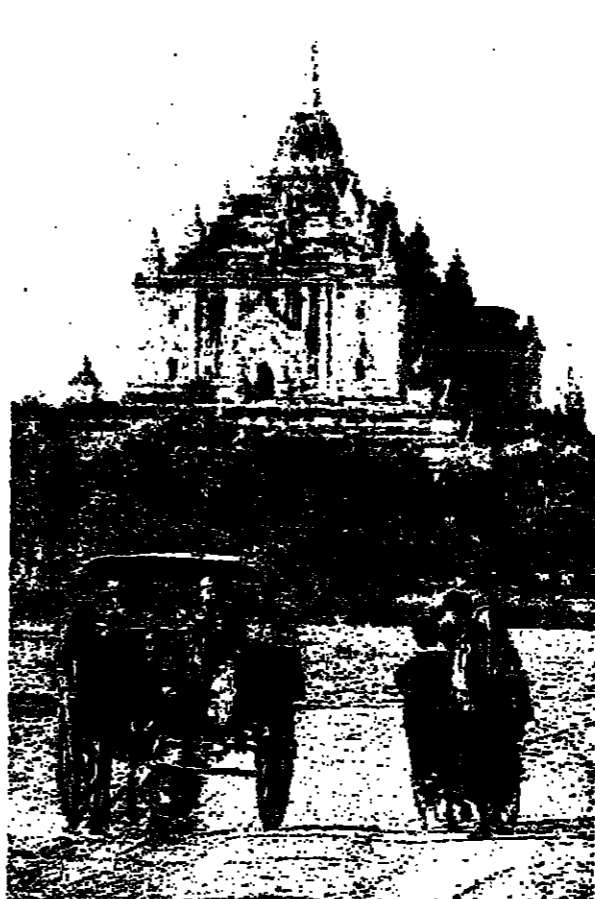
"I didn't see them shoot anybody and they aren't going to shoot me," says Dominique from Lyons, referring to the troops. "They don't really spoil the view either."

The message is clear. Burma's military junta has been able to quell student protests without casualties to either demonstrators or the regime's much-heralded "Visit Myanmar Year 1996".

Mainly because of a bloated defence budget and perks for army officers, the general's coffers are nearly empty of foreign currency and an all-out push to attract foreign visitors is providing them with some breathing space. Tourism revenue has increased 10-fold over the past four years and at more than \$200m a year is the country's second largest legal source of foreign exchange.

Spurred by travellers, mostly from Japan and France, the number of arrivals has increased by 50 per cent each year for the past

Ted Bardacke reports on the military's drive to attract the spending of foreign visitors



A foreign tourist takes a horse cart ride near Pagan, a site north of Rangoon famed for its pagodas and temples.

four. The government is on track to reach its goal of 250,000 visitors during Visit Myanmar Year, which began in November.

"It's clearly the best year the country has ever had," says Mr Werner Sant, general manager of Diethelm Travel in Rangoon, who says recent unrest has not yet

caused many tourists to cancel.

The success is relative. The goal should be reached only because the original target of 500,000 tourists was halved early in the year. And most of the publicity about Visit Myanmar Year has been inside the country rather than outside, leading

to a rash of overbuilding, which has destroyed some of the colonial splendour of downtown areas and forced a round of price cutting that has lowered the overall amount of revenue per tourist.

"If the demonstrations grew the [cancellations] would become a problem," says Col Khin Maung Latt, formerly a pilot in Burma's air force and now director general of the ministry of hotels and tourism. "But so far we've been lucky."

Others haven't been. The United Nations, among others, has accused the regime of systematically employing forced labour and relocating entire villages in preparation for Visit Myanmar Year. The documented cases run from the horrific - the entire village of Pagan was moved and thousands of prisoners forced to clean the Mandalay moat - to the dictatorial pettiness of poor villagers being ordered to spend their last bit of cash to put a fresh coat of paint on their homes.

"Everyone in the main tourist areas has a story about being forced to do something. They don't like it but they need the money," says Mr Richard Strauss, an American traveller, concluding a two-week journey through Burma.

"I'd read about the military government but I've been waiting to come here for a long time and wanted to see for myself. If I'd known how bad things were I might have thought twice about coming," he says. The regime says it is sensitive to such criticism and is working to improve its practices.

"We don't use prisoners nowadays very much. And when we do [use prisoners] they like it because they can stay outside, see their relatives and in some cases reduce their sentences," says Col Khin Maung Latt. "For them working is much better than being in jail."

The claim that the presence of tourists is helping change the ways of the regime and providing income to local people is often used by the promoters of Burmese tourism to counter charges that tourism revenues are helping prop up an authoritarian government.

Yet the authorities themselves say foreign exchange, not change, is the main motivation for opening up to tourists and after three decades of isolation they are still wary about outside influences.

Ironically, the ease with which tourist visas are now obtained makes it easier for journalists and human rights groups to visit the country and publicise its wrongdoings.

"This ambivalence of the authorities is felt immediately upon arrival at Rangoon's newly refurbished international airport. Numerous billboards welcoming visitors to "Myanmar: The Golden Land" and extolling the virtues of Visit Myanmar Year are mixed with other gigantic red and white signs announcing the "People's Desire".

"Oppose those relying on external elements, acting as stooges, holding negative views. Crush all internal and external destructive elements as the common enemy," reads the regime's message.

Chun and Roh sentence appeal

South Korea's "trial of the century" headed to the Supreme Court yesterday after prosecutors challenged sentences against Mr Chun Doo Hwan and Mr Roh Tae-woo, both former presidents, as too lenient. Reuter reports from Seoul. The two decided they would not seek to overturn verdicts imposed by an appeals court on charges of mutiny, treason and corruption.

The appeals court last Monday commuted Mr Chun's death sentence to life in jail and slashed Mr Roh's prison term to 17 years from 22½ years.

"We won't appeal. President Roh doesn't want to cause any more worries to the public over this incident," said Mr Roh's lawyer, Mr Han Young-suk. Mr Chun's lawyer, Mr Lee Yang-woo, said: "President Chun doesn't want to disgrace the country with the troubles of history when it faces difficulties at home and abroad. It won't help the country's

interests to continue the trial."

But prosecutors said they would pursue the disgraced former heads of state to the highest appeals court in the country along with 13 others, including former presidential aides, ex-generals and businessmen.

"Even though Chun and Roh decided not to appeal, we have no reason to follow their decision," Mr Kim Sang-hee, senior prosecutor, said.

"We began the trial with clear demands for punishment and have not wavered from start to finish," Mr Kim said. Prosecutors have all along sought death for Mr Chun and life in jail for Mr Roh.

The convictions of Mr Chun and Mr Roh relate to a 1978 coup, an army massacre that crushed democratic resistance in 1980 in the city of Kwangju and illegal slush funds they amassed worth hundreds of millions of dollars.

Yesterday's ruling will increase backbench and farming lobby pressure on the prime minister, Mr John Howard, to introduce legislation ensuring that pastoral leases extinguish native title. Mr Howard said in May that he would not do so, and the issue was not addressed directly in a package of proposed reforms to the Native Title Act, released in October.

The Wik and Thayorre peoples will now have to take their case back to the federal court, which will decide on their rights in this specific case. Comaleo, the mining company, which has bauxite mines in the disputed area, said that the full implications of the judgment were not yet clear, but it confirmed the validity of its bauxite leases. Comaleo shares rose on the judgment.

Mining industry upset at lack of clear ruling

Australian court boosts land rights campaign

By Bethan Hutton in Sydney

Aboriginal land right campaigners claimed victory yesterday after the High Court in Canberra ruled that pastoral leases do not necessarily extinguish native title to traditional lands.

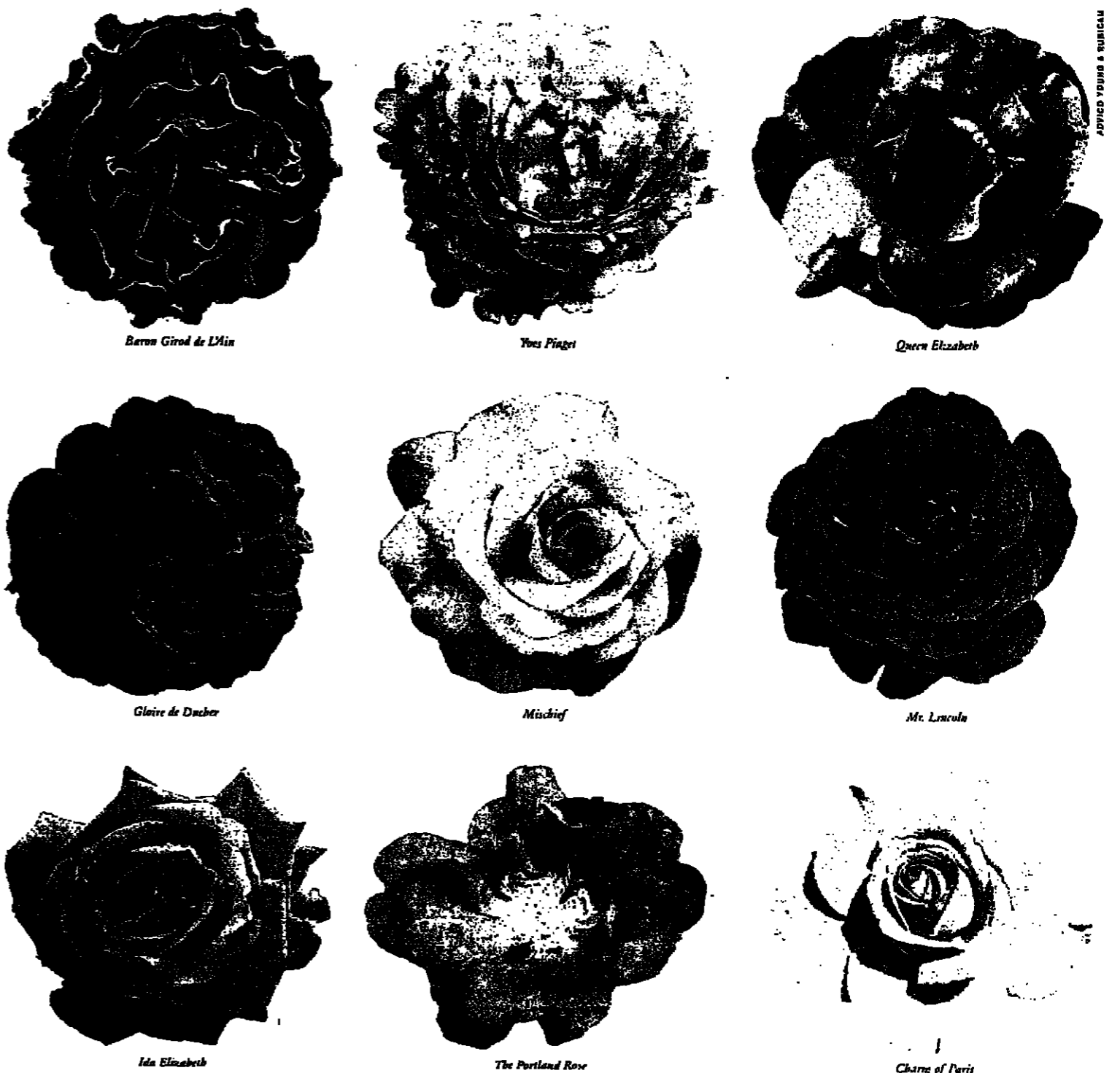
The mining industry and farming organisations, which had been hoping for a clear ruling that pastoral leases invariably extinguished native title, said the decision was the worst possible one, leaving the issue open to be debated case by case through the courts.

The decision relates to an appeal by the Wik and Thayorre peoples of the Cape York peninsula in far north Queensland, after their claim under the Native Title Act for 35,000 square kilometres was rejected because of the existence of pastoral

and mining leases on the land.

By a four to three majority, the High Court ruled that pastoral leases and native title could co-exist under some circumstances. However, the court found that where the two were incompatible, pastoral leaseholders' rights would have priority. The impact of the judgment will vary across Australia because leases take many different forms.

The ruling comes three years after the introduction of the Native Title Act, which established procedures for aboriginal groups to lay claim to their traditional lands, or be compensated for them. The act appeared to assume that native title was extinguished by most pastoral leases, but did not write that assumption into law.



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NEWS: UK

Isle of Man ruling sees first overturning of chief law officer's immunity from judicial review

Danes challenge island attorney-general

By Robert Rice, Legal Correspondent

Three Danish businessmen have won the right to challenge the powers of the Isle of Man attorney-general in an attempt to seize confidential documents belonging to them in order to assist the Danish tax authorities.

from judicial review has been successfully challenged.

The three businessmen are seeking a judicial review of a refusal by Mr John Kerruish, the attorney-general, to revoke an order made in July 1994 allowing island police to seize, on behalf of the Danish authorities, confidential files relating to their companies in the Isle of Man.

The Danish tax authorities have been accused of misleading the Isle of Man government in order to gain access to these confidential company files.

Vinten and Mr Jens Lassen claim the Danish police misled the island attorney into signing the search and seizure order on the basis that they were involved in a multi-million pound fraud against their creditors.

According to their lawyer, Mr John Conti, it subsequently transpired that the Danish police were acting on behalf of the Danish tax authorities in an attempt to recover tax by means of a criminal investigation.

The three men, who say they had taken part in a legitimate tax avoidance scheme involving the

liquidation of Danish companies, dispute liability for tax.

They argued that had the attorney-general known the true purpose of the Danish authorities' request, he would not have signed the order. Similar requests were rejected by the Swiss and UK authorities.

The men also want the attorney-general to demand the return of the documents from the Danish authorities and an undertaking that no information obtained as a result of the seizure will be used against them. Mr Kerruish argued that the court had no power of

judicial review over the exercise of his discretion in respect of decisions taken in his official capacity.

Granting the three men the right to seek a limited judicial review, the High Court said there was no absolute bar to it reviewing administrative or executive decisions of the Isle of Man attorney-general.

The attorney-general said immediately he would appeal. Mr Conti said his clients, who are still under investigation in Denmark, but have not yet been charged, would also consider appealing because of the limited nature of the review granted by the court.

UK NEWS DIGEST

Cracks found in US warheads

The UK defence ministry may seek compensation from the Pentagon after finding dangerous cracks in the warheads of some Sidewinder air-to-air missiles. The missiles have been withdrawn from service on the Royal Navy aircraft carrier Invincible. The Sidewinder is used by forces of several countries including the US Air Force.

Routine examination of some of Invincible's warheads showed cracks in a batch of weapons made by Raytheon in the US between 1979 and 1981. These cracks could have led to premature detonation of the missile's warhead under the extreme conditions of launch, potentially threatening the safety of pilots.

AIRLINE TRAFFIC

Two control centres recommended

The Civil Aviation Authority has recommended to the government that the UK have two advanced air traffic control centres so that each can provide cover for the other in case of failure. The recommendation means that a new £200m (£334m) air traffic control centre will be built at Prestwick in Scotland in spite of the CAA's previous reluctance to fund the project through the government's Private Finance Initiative. The initiative aims to encourage the private sector to fund capital projects previously financed by the government. The Prestwick centre will complement a publicly-funded £350m centre at Swanwick, in southern England, which is due to open at the end of next year.

INFORMATION TECHNOLOGY

Siemens in local government deal

Coventry City Council in the English Midlands is to transfer its information technology activities to a joint venture with Siemens Business Services. The deal, valued at more than £20m (£33.4m), is Siemens' biggest venture in UK local government. Siemens' national public sector clients already include the Home Office Immigration and Nationality Directorate and the Welsh Office.

AIR AND RAIL TRAVEL

Strike threat in holiday period

Customs officers at London's Gatwick airport are to strike for 24 hours today, their trade unions said yesterday. More than 80 officers oppose the introduction of new working practices and their strike has been timed to coincide with one of the year's busiest periods. Union officials have been negotiating with management over rostering changes at the airport for 11 months. The Customs and Excise Department said the strike might cause disruption but anti-smuggling efforts would not be interrupted. Local Customs managers will take necessary steps to ensure the normal operations of the airport and the free flow of passengers, it said.

Liffe chooses City instead of Canary Wharf

By Alan Pike, Business Services Correspondent

The Corporation of London, the municipal authority for the City, yesterday scored an important victory in its battle to retain trading activities. It won a commitment from the London International Financial Futures and Options Exchange (Liffe) to stay in the City. The corporation said the move "reinforces the City's position as Europe's premier financial centre".

conditions, or a change in the balance between floor and screen-based trading, lead it to review its current expansion plans and accommodation requirements.

Mr Philip Willoughby, chairman of the corporation's land committee, said yesterday that he would recommend acceptance of the Liffe deal by the Court of Common Council, the term used for a full meeting of the corporation. "The City needs Liffe and Liffe needs the City," he said.

The location of Liffe's new trading floor is one of the most important decisions of the year in the competition between the City and Canary Wharf. A decision this year by Citibank, the US commercial bank, in favour of Canary Wharf was a blow to the City.

Liffe has agreed to enter into exclusive negotiations with Spitalfields Developments - a consortium of BICC, Costain and SFP, the Swedish financial institution - for the acquisition of the site and its development. Spitalfields is a former fruit and vegetable market. Construction of a building for ABN Amro, the Dutch bank, is in progress.

Sinn Féin chief calls for 'a sense of Christmas' amid Belfast tension

Adams appeals to NI gunmen

By Liam Halligan and Jimmy Burns

Mr Gerry Adams, president of Sinn Féin, yesterday appealed to members of all paramilitary groups in Northern Ireland to show restraint. Sinn Féin is the political wing of the Irish Republican Army.

"I want to see all the armed groups showing restraint, and I want to see right across all sections of our people a sense of Christmas," he said. "Also I want to appeal to politicians right across the political spectrum to fill the vacuum that has been created and which has been left wide open for the last while."

Mr Adams was one of several figures on both sides of the political divide in Northern Ireland who tried yesterday to defuse tension after a weekend in which the region seemed to edge dangerously close to a resumption of all-out violence.

On Friday night a policeman was shot by the IRA in a hospital in Belfast, the Northern Ireland capital, as he guarded a senior nationalist politician. On Sunday, a leading republican activist in the city escaped death when his car was bombed.

Although nobody has admitted responsibility for that attack, it is thought to



Sir Patrick Mayhew, chief minister for Northern Ireland in the British government, meeting soldiers of the Royal Anglian Regiment at their base in Belfast yesterday

be the first tit-for-tat attack by anti-republican "loyalists" since the Combined Loyalist Military Command declared a ceasefire in the wake of the IRA ceasefire in August 1994.

Sir Patrick Mayhew, chief minister for Northern Ireland in the British government, yesterday urged loyalist paramilitaries not to return to "tit-for-tat" violence. "I beg them not to go back to the kind of thing which they were doing in the past," he said.

The Clinton administration is thought to have given

its private blessing to renewed contacts between Sinn Féin and a small group of Irish-American lobbyists who have previously helped broker an IRA ceasefire.

The Ulster Unionist party, the biggest pro-British party in Northern Ireland, yesterday announced a political alliance with Sir James Goldsmith in the European Parliament, but ruled out any prospect of co-operation in the House of Commons.

Mr Jim Nicholson, the sole Ulster Unionist in the European Parliament, is to join Europe of the Nations, a

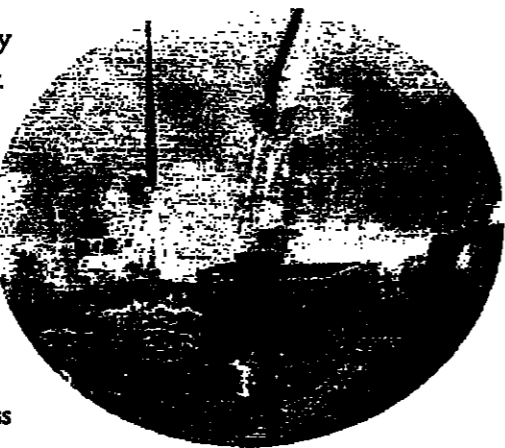
cross-party political grouping of MEPs under the leadership of Sir James, who represents a French district in the parliament.

Sir James, a billionaire businessman, founded the Referendum party last year to campaign for a referendum on Britain's future in the European Union. Senior Ulster Unionists said Mr Nicholson's move would not affect their party's independence in the House of Commons, where the Conservative government depends on the nine MPs to maintain a working majority.

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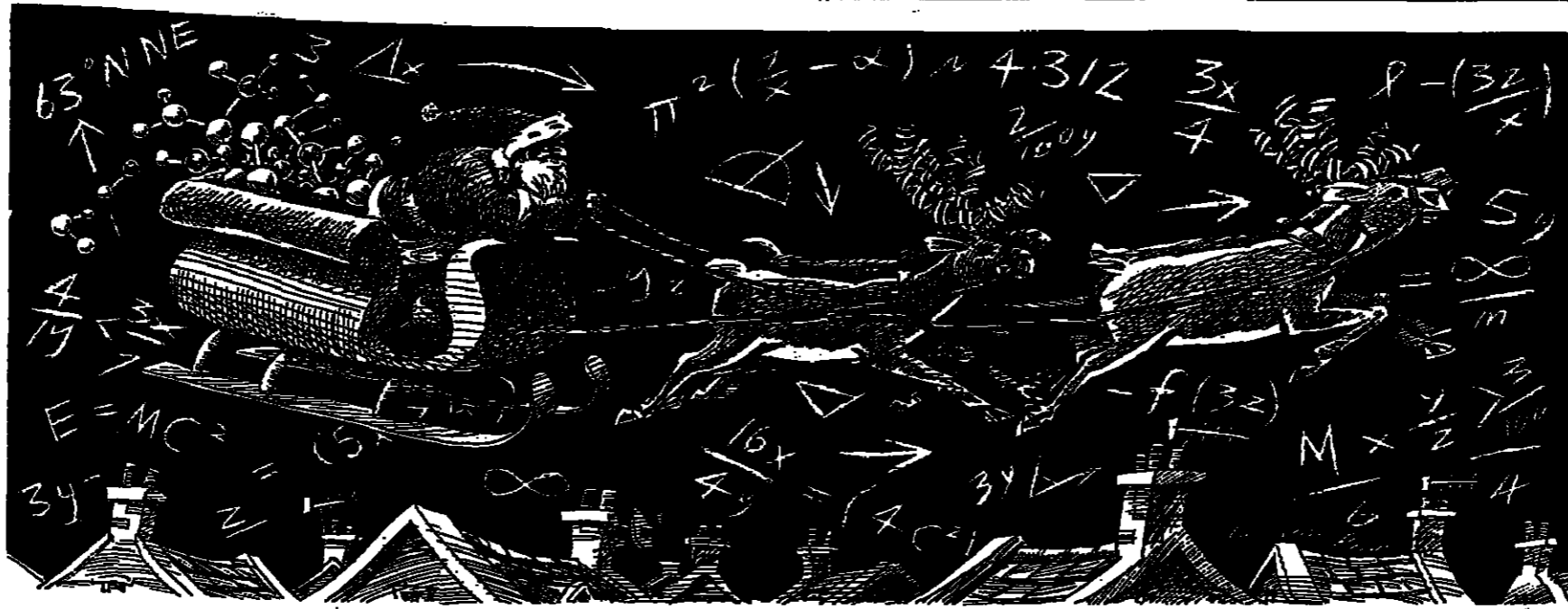
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Advertisement for Santa Claus products, featuring a large image of a Santa Claus figure and text including 'Santa', 'CONTRACTS & V...', and 'PERSONAL'.



Tom Mead explains how Father Christmas gets around the world in one night

Santa's bells and whistles

At a loss to explain plausibly the mysteries of miraculous Christmas logistics to your questioning kids? Parental omniscience no longer up to explaining Santa's abilities to the sceptical inner physicist gazing up at you from behind the trusting eyes of your child?

So how does he know where each child is, what they want, and whether they have been good or bad? Simple. Each child's

approach the speed of light and take advantage of time dilation as predicted by Einstein. By doing this Santa Claus can take all the time he needs, and it seems, to all the rest of us, to be an instant, a mere flicker of time.

So how does he know where each child is, what they want, and whether they have been good or bad? Simple. Each child's

voice is uniquely modulated energy in the form of sound, and this energy travels out in individual, identifiable waveforms which can be received by a strategically placed multipoint, uniphasic antennae system.

The antennae system's transceiver transmits a signal which is received and sorted by the network of satellites comprising the Global Positioning System. Thus, each child's wishes are identified, recorded and databased.

Their most recent spoken word

materials, delivery of the sheer square footage and tonnage of presents could not be accomplished with a sleigh built through any known terrestrial technologies.

This is self-organising nanoparticles and nanotechnology called upon to perform the tiny miracles of which they are capable. Actual

has been guided and exploited over hundreds of generations to develop a small herd of reindeer that have extremely porous antlers, hooves, and most particularly and importantly, bones.

This structural morphology, a distinguishing characteristic of birds, has recently been augmented by gene splicing and bioengineering. Researchers have used these technologies to produce a reindeer

weight-to-volume proportion which gives this herd a slight positive buoyancy and a disconcerting propensity to drift on wind currents.

It is for this reason that photographs almost always show them somehow tethered or weighted, either harnessed to a sleigh, weighted with harness gear, or with at least a heavy bell slung round their necks.

And that's how Santa uses cutting-edge technology to solve the world's most difficult manufacturing and distribution problem. So when your children ask you how Santa does it, you now have all the answers.

The writer tips his elf hat in acknowledgement of Larry Silverberg and his merry band at North Carolina State University for inspiring this article.

Researchers have produced a reindeer weight-to-volume proportion which gives the North Pole herd a slight positive buoyancy



day-to-day, goodness/badness quality control matrix and run it through a "But he did it!" "I'm sorry, I'll try harder" balance algorithm.

This system also explains how a child can live all year at home, but Santa still knows that they are going to Grandma's for Christmas, and so can deliver the requested items to that location.

But "deliver" may be a less precise word than "build" or "grow". For even with advances in sleigh design, spurred by the latest developments in metal-ceramic-composite

sleigh payload is several tons of silicon chip-based micromachines configured as microfactories.

Each microfactory, so tiny it can rest on the head of a pin, is loaded with definition and execution code such that when activated, it can build, molecule by individual molecule collected from ice crystals, soot crumbs and carbon-based particles, the toys and articles encoded for delivery at that GPS-defined geographic point.

But how do the reindeer fly? Genetic predisposition augmented by selective breeding

Viewpoint • Charles Rossotti

A spread of knowledge

A year ago many business people had not heard of intranets. Today 70 per cent of US-based companies are either using an intranet or plan to build one, according to a recent survey.

Are intranets just another way to spend money on the latest technology fad, or is there a solid case for the phenomenal interest in these corporate versions of the Internet? The answer depends on how the technology is used to improve the sharing of information.

Intranets use client/server and network technology created to connect people worldwide on the Internet. This World Wide Web technology provides easy-to-learn, almost universal access to multimedia information in a company.

Building on networks that many companies have in place, intranets add the familiarity of the Web browser so employees can access documents, presentations, graphics and even video whenever they need it.

But increased access to information is valuable only if it makes people more effective and productive. The key to achieving the most value for the least cost with this new technology is to improve the way "knowledge workers" - salespeople, engineers, budget analysts and consultants - share information when and where it is needed in modern, far-flung organisations.

Knowledge workers rely on information to perform their jobs. To work better, they need to access knowledge in other parts of their organisations, often in the heads or files of people with similar interests and expertise. Previously they might have used telephones, informal networks of people, meetings, shop talk in the cafeteria, fax machines, corporate libraries and e-mail. None of these offers the potential breadth and speed of access that can be achieved using an intranet.

The intranet should be seen as a tool for linking communities of knowledge workers who have shared interests and expertise. Doing this effectively requires as much care in defining the relevant communities of people as in defining the network and databases.

By forming communities of knowledge workers organisations are instilling in their employees a sense of purpose and an obligation to contribute to the knowledge base in order to remain a member in good standing. Supported by an intranet, these communities create a framework for advancing the intellectual capital of an organisation.

Another benefit of knowledge communities is their capacity to help assimilate experienced managers and staff who are new to the company. Placing seasoned newcomers into a knowledge community encourages them to add their reservoir of expertise to the group's collective body of knowledge, hastening their ability to establish connections and develop credibility among their peers.

Keeping employees motivated to contribute to a company's knowledge base is a serious issue. Becoming a member of a knowledge community should be considered a sign of personal growth and an acknowledgment that a person has acquired considerable expertise in a particular discipline. This, in turn, can be considered when evaluating compensation or advancement. Companies with cultures that embrace teamwork will find it easier to create and maintain useful knowledge communities than those which do not.

Ultimately, the key to a successful intranet is the same as for the intelligent use of any technology. Organisations need to consider how intranets will improve specific business processes, but pay equal attention to the human aspects.

Charles O. Rossotti is chairman of American Management Systems, an international consultancy based in Fairfax, Virginia.

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Bioparco S.p.A. - new zoo in Rome

The deadline for the presentation of requests relative to the Public Announcement for partners for Bioparco S.p.A. - new zoo in Rome - has been extended from 15th December 1996 until 31st December 1996.

The applications and relative documentation, sent to Dipartimento alle Politiche Culturali - Piazza Campitelli, 7 - 00186 Roma - Italy Tel: +39/6/6782996 - 6783175 Fax: +39/6/6793782, must arrive by 2 pm on 31st December 1996.

Rome, 13th December 1996 The Mayor

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The EWZ expressly reserves the right to award the contract to several companies or to completely waive the limited invitation to tender in the event no acceptable bidding documents are submitted.

Name, address, phone, telegraph, telex and fax No. of the tenders (rewarding authority)

Entwicklungsgesellschaft Waldstadt/Wiesendorf mbH (EWZ) Am Bahnhof, 15838 Wiesendorf Phone and fax No.: 03379246268

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WORLDWIDE TRADING

A CHRISTMAS THRILLER



Collateral Damage

CHAPTER THREE
Near the top of a central Tokyo skyscraper is a floor not numbered on the lift panel. At the end of its single dimly lit corridor is an unmarked door. Behind that door is another world - a restaurant which offers no menu and accepts no credit cards but provides entertainments that no ordinary salaryman will ever enjoy.

A mystery in five parts by thriller writer Peter Tasker. The story so far: Charlie has discovered that Piers Montagu, Berwick Brothers' star investment manager, whose charred body was found in his country home, had attempted to control the world aluminium market. The clues are starting to point east.

Peter Tasker, Japan strategist for Dresdner Kleinwort Benson, is author of Silent Thunder and Buddha Kiss. Collateral Damage continues on Friday and Saturday. If you enter our competition you could play a part in the final chapter.

The same is true of international affairs," said the Bear, pouring sake for both of them. "This is the reason for the actions that you are so concerned about - to demonstrate sincerity to our new friends."

another way, the chief of the Metals Trading Department at Mitsukawa Corporation had suddenly been recalled from London to Tokyo. This was big enough news to roll the markets.

according to official sources. This, together with the imminent return to the front line of 'Ninja' Sawaguchi, should propel prices higher, according to analysts.

All this and more Charlie absorbed from newspaper, screen, and ticker-tape. She did some extra research of her own, using the Internet.

Mitsukawa, she discovered, was an enormous enterprise, with revenues bigger than the GNP of Spain. Founded by a Buddhist priest in the 16th century, it was now the core of the Mitsukawa empire, a zaibatsu group of more than 200 companies.

searching for keyword combinations, Charlie found some intriguing correspondences. For example, the chairman of the Association of World Metal Users, the organisation responsible for the bullish forecasts of Chinese demand, was the president of a company called Mitsukawa Materials.

'Wouldn't you be on edge if you were having a smouldering liaison with somebody at work?'
Charlie nodded and took a sip from her glass of mulligatawny.

It wasn't unusual for Piers Montagu to keep repeating a joke, especially a silly one. But this time, thought Charlie, there might have been a reason.

He made this odd joke. He said that if it was Mitsukawa, there was probably a bug inside. He repeated it several times.

smiling. "Charlie, when he was out with me, he was always on edge. Wouldn't you be on edge if you were having a smouldering extrajugal liaison with somebody at work?"

Possibly," said Charlie, turning back to the computer. "Smouldering extrajugal liaison" - where on earth did she get these expressions from?

If Natasha couldn't confirm her suspicions of foul play, maybe someone else could. Charlie left the office in the early afternoon and took the train from Liverpool Street. It was already dark by the time she arrived at the village where Piers had bought his converted windmill.

"I was wondering about the implications if it were found the deceased was murdered?"
"Only that no compromising materials should be found," said the lawyer, rather archly.

First thing on Monday morning Denis Moore called Charlie to a crisis meeting in the boardroom. There were two other people present - the last representative of the founding family and a dome-headed man who Charlie

had not met before. He was introduced as the senior partner of a firm of solicitors. It wasn't one of the large City outfits that the bank usually used, but a smaller West End firm. Probably, Charlie guessed, one used by the Berwick family for its private affairs.

"Disaster," groaned Moore. "Highly unfortunate," murmured the lordly gardener. He was standing at the window, apparently absorbed in the view of Tower Bridge.

"Not to speak ill of the dead. He was a bloody miracle. He was as tight as a sparrow's arse, that bloke. When I heard how much he was earning, you could have knocked me over with a feather."

"Me," said Moore hoarsely. "The lawyer nodded, his bald head gleaming in the sunlight. "Then I suggest that you personally assemble the relevant information for the attention of the authorities. It will be so much more convenient that way. Now are there any other questions on this issue?"

"I have one," said Charlie, raising a hand. "It's rather theoretical, if that's alright."

Later in the morning, the lordly gardener appeared at Charlie's desk just as she was closing out a short position on Metallgesellschaft. It was unusual for him to enter

the dealing room at all, but he stood there for minutes, listening abstractedly to the phone conversation.

"Really?" said Charlie, her excitement rising. "How did he manage that?"

"This other chap is awfully clever, apparently. Does a bit of computer work for the government, that sort of thing."

"What are you doing at this time of day?" he said shyly.

He was still smiling, but Charlie felt like crying. Amos visited quarries all over Europe to get exactly the right kind of stone. Then he spent months and months on each work, patiently carving and chipping away.

"Who knows? Anyway, there's no harm in being careful. The Wu family are closely related to a certain faction in the People's Red Army. This is big stuff, Charlie. These guys control pirate CD and video plants all over southern China."

They have the best equipment money can buy, as good as EMI or Sony. They can even forge the encryption on Microsoft stuff."

"This other chap is awfully clever, apparently. Does a bit of computer work for the government, that sort of thing."

From the office Charlie went straight to Amos's workshop in the East End. He was working on his own when Charlie entered, bending down to chip away at a large block of carrara marble.

"What are you doing at this time of day?" he said shyly.

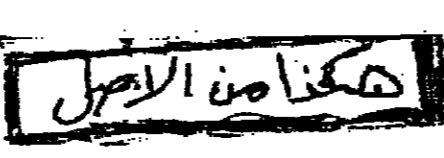
Charlie needed more. She needed to know how the Wu family had risen so fast. And she fancied that Gilbert knew the answer, but wasn't prepared to put it on paper.

"... TO BE CONTINUED"
On Friday, Charlie ends up in the arms of a clown. Don't miss Collateral Damage on Friday and Saturday

All characters and concepts in this novel are fictitious.

The cor with a tall

Plenty of and bu



ARTS

The comic Shorty with a taste for tall stories

Danny DeVito talks to Nigel Andrews

Danny DeVito, sitting in the Dorchester Hotel, is in rippling form. Each question I ask prompts what seems a free audio-book read aloud from his mind.

There is an important rule: Never ask DeVito a casual question. A minor inquiry about holidays produces "I'm takin' the kids to Switzerland they'll love it - you ask? - you know they got these great boots..."

they fall," he postises, though I am not sure if he is talking about the characters, the audience or (I trust not) his own three offspring.

I liked DeVito more than almost any star I have met. An actor who does not care about time when giving answers he enjoys is a prize beyond price.

I could do that." So he enrolled for two years of drama school in New York, then took a plane to Hollywood to try out for the lead role in *In Cold Blood*.

DeVito encourages these deliriums of metaphor. He encourages almost any delirium. "Those characters were so colourful, those villains!" he exclaims.



Danny DeVito: when he tired of comic sleazeballs he turned to directing, and then producing

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Panto/Sarah Hemming Plenty of swash and buckle

Anyone concerned about the health of the Christmas show might like to compare and contrast two of the *Beauty and the Beast* on offer this year, both of which give a most encouraging prognosis.

prince for refusing to become husband number 273, as a ginswivging, raucous bundle of black and red finery. She looks like Lulu after a nasty experience at the hairdressers and behaves with splendid bad manners.



Whiff of melodrama: Joseph Noble as King Tom in Stratford East's 'Beauty and the Beast'

who went through the wash by mistake, but also negotiates the even trickier territory of having to appear handsome in a set of silk flares and platform shoes.

achievement given the mercurious jeers of his ten-year-old critics. The production could certainly afford to be funnier, but on most other fronts it scores well.

Ballet/Clement Crisp Ashton's 'Cinderella'

It could be said that London is crammed with ballet at the moment, with the Royal, Kirov, English National and City Ballet of London troupes all pitching for Christmas trade.

delicate humour, and at the ball her dancing flowered in its best qualities of happy virtuosity, lightness, a true sense of choreographic structure.

The best comedy of the evening came from the unexpected quarter of the Napoleonic partner for Iain Webb's Ugly Sister at the ball.

Christmas Eve's schedules are strong on music and animation and long on old movies, but even the biggest fans of the medium could hardly argue that this is a great day for television.

television version of the charming cartoon book, simply called "Fred", by Pooey Simmonds.

production lives up to the cast list, which reads like an Equity hall of fame: Ian Richardson, Donald Sinden, Patsy Byrne, John Sessions, Nicholas Farrell, James Wilby, Gina McKee, Nigel Davenport and more.

Gounod's *Faust* which was first presented in the spring by the Welsh National Opera. An English language version, it lasts more than three hours and stars Paul Charles Clarke in the title role.

drama-documentary telling the story of the extraordinary French airman/writer who moved from commercial airlines to reconnaissance during the second world war.

true oddity. This documentary deals with the life of Robert Crumb, the American cartoonist whose work, with such characters as Frits The Cat, became immensely popular in the underground press and adult comics of the 1960s.

the best offers this holiday. At 8.00, still on BBC2, Simon Callow gives the fourth of his five readings in the character of Dickens in *An Audience With Charles Dickens*.

Television/Christopher Dunkley For the three days of Christmas...

COMMENT & ANALYSIS

Out of the poverty trap

Grameen Bank's lending to the poor is backed by a clear social agenda, says Mark Nicholson

What's the difference between a cellphone and a cow? Less than you think, according to Grameen Bank, the world's pioneer in lending to the poor. They are both assets which landless villagers can buy to start a business, paying for them with the small unsecured loans Grameen has advanced to 2m Bangladeshis, most of them women.

"Our idea is to bring cellphones to the villages," says Mr Mohammed Yunus, the bank's 56-year-old founder and managing director. "A Grameen borrower can buy the phone with our loans and become the village's telephone lady. Villagers can pay to use her phone to call relatives or find out prices in the markets."

Grameen (which means village) won a licence this year to provide cellphones in Bangladesh in partnership with Telenor, the Norwegian telecoms group. Mr Yunus speaks of doubling the number of telephone lines in a country where almost half the 130m people get less than the minimum recommended by international aid agencies.

And there is nothing to stop young Bangladeshis keying in computer data for clients in the west, says Mr Yunus. Grameen has set up an Internet service provider in Dhaka and is examining ways of supplying candle-lit Bangladesh villages with solar power.

"Virtual offices can grow in the villages," he says. "The boys and girls won't have to rush to cities in Britain or America for these jobs; the jobs will come to them."

All this may sound unlikely, but Grameen Bank has always done things differently, lending funds to people most bankers would regard as impossible credit risks.

she borrowed Tk1,000 (\$24) from one of Grameen's first centres to buy tools to make bamboo furniture. She now owns a shop selling cigarettes, magazines, bread and biscuits and is repaying loans worth Tk16,000 borrowed to expand her stocks.

"I used to be a very shy person," she says. "I never knew so many things as I do now. Now I know so much, I'm very confident."

At least 600,000 Bangladeshis have been lifted out of poverty by such loans which average about \$75. Grameen claims to have a repayment rate of 98 per cent.

The bank's success has made it a model for micro-credit that has been copied from inner-city Chicago to the Philippines. It has helped refashion development thinking and turned Mr Yunus into a globally feted guru.

The idea of the bank was inspired in 1976 when Mr Yunus, who had returned to newly independent Bangladesh from a US university teaching post, met a woman in Chittagong who made bamboo furniture. She earned hardly anything for her toil, buying her materials from the same man who bought her finished work. Mr Yunus realised a small

advance could release her from this near-slavery.

His students at Chittagong University were asked to see how many other poor workers might also earn some economic independence through a small loan to buy simple tools or materials. They found that \$26 in total would equip 42 skilled workers with the means for self-employment.

No bank would lend such small sums to poor people with no security. So Mr Yunus set up an institution which would lend tiny sums without any more collateral than the recipient's willingness to repay. Today the bank has 1,060 branches covering about half of Bangladesh's villages.

He organises his borrowers into groups of five. Individuals in the group can borrow for anything they choose, from tools to hush rice to cows to produce milk. They use their own knowledge of what they need as "risk appraisal" and peer pressure enforces the discipline of repayment.

From the outset, Mr Yunus gave Grameen Bank, as it formally became in 1983, a clear social agenda. Borrowers, increasingly the poorest village women, had to subscribe to a charter of 16 "decisions"; to keep their

families small, educate their children, keep their homes in repair, use proper sanitation and refuse any form of dowry for marrying sons and daughters.

It was, as Mr Yunus describes it, a "worm's eye" view of development. It helped people at the bottom, rather than imposing the priorities of the aid donors which have given \$25bn to Bangladesh since independence but which have failed to halt the rise in the number of poor.

Founded to think small, Grameen has begun to think rather big. Apart from the ambition to create "virtual offices" in the villages, Mr Yunus speaks of setting up a Grameen software company and creating mutual and pension funds for its borrowers.

Such projects are seen as a way to make Grameen financially self-sustaining. The bank still depends on subsidised aid loans and some donations, and is 10 per cent government-owned.

Mr Yunus says the new ambitions spring from evidence that the bank's simple lending programme is not enough to haul all its borrowers from poverty to self-sufficiency. Research has shown it was taking Grameen borrowers five to 15 years to rise above the poverty line. "We thought this was too big a range," he says. So the bank has stopped taking on new borrowers in order to deepen the opportunities for existing borrowers.

"We have 2m borrowers, a third of whom have crossed the poverty line. We see it as our job that the remaining two-thirds will cross the poverty line in the next two to three years."

As one of the early beneficiaries of Grameen, Ms Khatun is confident the bank will succeed. "If you come back in five years," she says, "we will have prospered. From huts we will have houses with tin roofs, we'll have our own telephones and our sons will have their own cars."



Mohammed Yunus with some of Grameen's borrowers

LETTERS TO THE EDITOR

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Echoes of Britain's experience of the ERM found in Emu

From Mr Stephen J. Davies, Sir, Richard Layard ("False fears about Emu", December 15) questions the relevance of the UK's experience in the European exchange rate mechanism to the debate about the effect of Emu on jobs, and argues that high unemployment elsewhere is not a reason to delay Emu. The UK's ERM experience may be more relevant than he suggests.

It 1997 is the fifth successive year when the UK grows faster than both France and Germany, the UK will approach 1999 needing higher interest rates than would be set by a European central bank, and probably with the real sterling exchange rate overvalued. There is thus every likelihood that if the UK joined Emu in 1999 it would repeat its mistake and enter an

uncompetitive exchange rate, which would be bad for jobs.

In the immediate aftermath of entry, the UK's problem would be additional inflationary pressure caused by interest rates falling to the level set by the central bank. The consequent inflation would exacerbate the longer-term competitiveness problem and the prospect for jobs in the UK.

There are two reasons why high unemployment in other countries makes an early move to Emu unwise. First, if more enlightened labour market policies eventually prevail, and the sustainable level of unemployment falls substantially in many European countries, such a structural change would alter the appropriate pattern of real exchange rate relativities across Europe. It would

clearly be better to accomplish this change while nominal exchange rates were still free to adjust.

Second, high levels of unemployment not due to structural factors may be indicating that exchange rates are wrong. Again, the UK's ERM experience is relevant. As of mid-1992, UK inflation and interest rates had converged very close to German levels, and did not provide any evidence that the UK's position in the ERM was at risk. It was indicators such as unemployment that showed the unsustainability of the UK's ERM membership.

Stephen J. Davies, Economic research executive, Institute of Directors, 116 Pall Mall, London SW1Y 5ED, UK

Unhappy new millennium

From Mr Ian L. Duff, Sir, Nicholas Denton seems to miss the hub of the problems on the software changes needed for the millennium ("Making a date with the euro", December 18). The euro development is straightforward, it is new, it is similar in stature to value added tax and decimalisation, but the date problem is being underestimated. Both Barclays de Zoete Wedd in its quoted paper and Nicholas Denton seem to be interested in the costs of the changes, and not the implications for the future of companies.

The Gartner Group, quoted in the article, also states that only 20 per cent will have addressed the millennium issue by the end of 1997. That means that 80 per cent will not have done so. There seems to be a reluctance to see this as an issue. Even my PC, purchased in 1995, does not allow for the end of the millennium.

The British Computer Society's recent paper, *The Year 2000*, written by practical people in organisations deeply affected, tries to raise the urgency. It says "... the problem does not sound spectacular ... [but] its impact is potentially catastrophic".

Nicholas Denton does say that the problem is the more widely feared, but there is a difference between fear and action. The euro may not happen but December 31 1999 will. Is the British Computer Society overestimating the issue? If it is right, there could be many a red-faced chief executive in January 2000.

Ian L. Duff, 52 Queensdown Avenue, Gillingham, Kent ME9 9NU, UK

Sauce for the goose

From Mr Richard Young, Sir, Christmas is a time for quizzes, so here is a question. Suppose the European Commission proposes to ban meat and bone-meal. How will the UK vote? As if you don't know, it is against - no scientific basis, uncompetitive beef industry, etc.

Now it has proposed a ban on a poultry feed antibiotic thought to cause human drug resistance ("EU to ban antibiotic from animal feeds", December 20). BSE still stings, surely Britain will lead the way. The vote: 14 in favour, one against.

Enjoy your Christmas dinner, MAFF - as you don't like cold turkey you may get cooked goose!

Richard Young, Kite's Nest Farm, Broadway, Worcestershire, UK

All the violence that's fit to show on television

From Ms Elizabeth Herzog, Sir, Christopher Dunkley made an excellent point ("Violence put in perspective", December 18). Indeed, people were violent long before television.

However, we should not be fooled into thinking that there is no censorship of violence on television. Whereas any amount of dramatised violence is permitted, real violence is routinely eliminated from news programmes and documentaries.

We are never permitted to see the results of real shootings or bombings. The US invasion of Panama, Britain in the Falkland Islands, and the Gulf war were completely banned from public view.

Likewise, we are never shown the results of terrorist bombings.

shootings and stone-throwings. The New York Times, whose motto is "All the news that's fit to print", obviously doesn't think that photographs of victims of murders and other violence are acceptable for public view, even though it is a staunch defender of the freedom of the press.

The much-vaunted "public's right to know" does not include knowing the results of violence.

One can only guess at the reason for this inverse censorship. Perhaps if the public could see how truly awful and gruesome real violence is there would be a greater public demand to stop it.

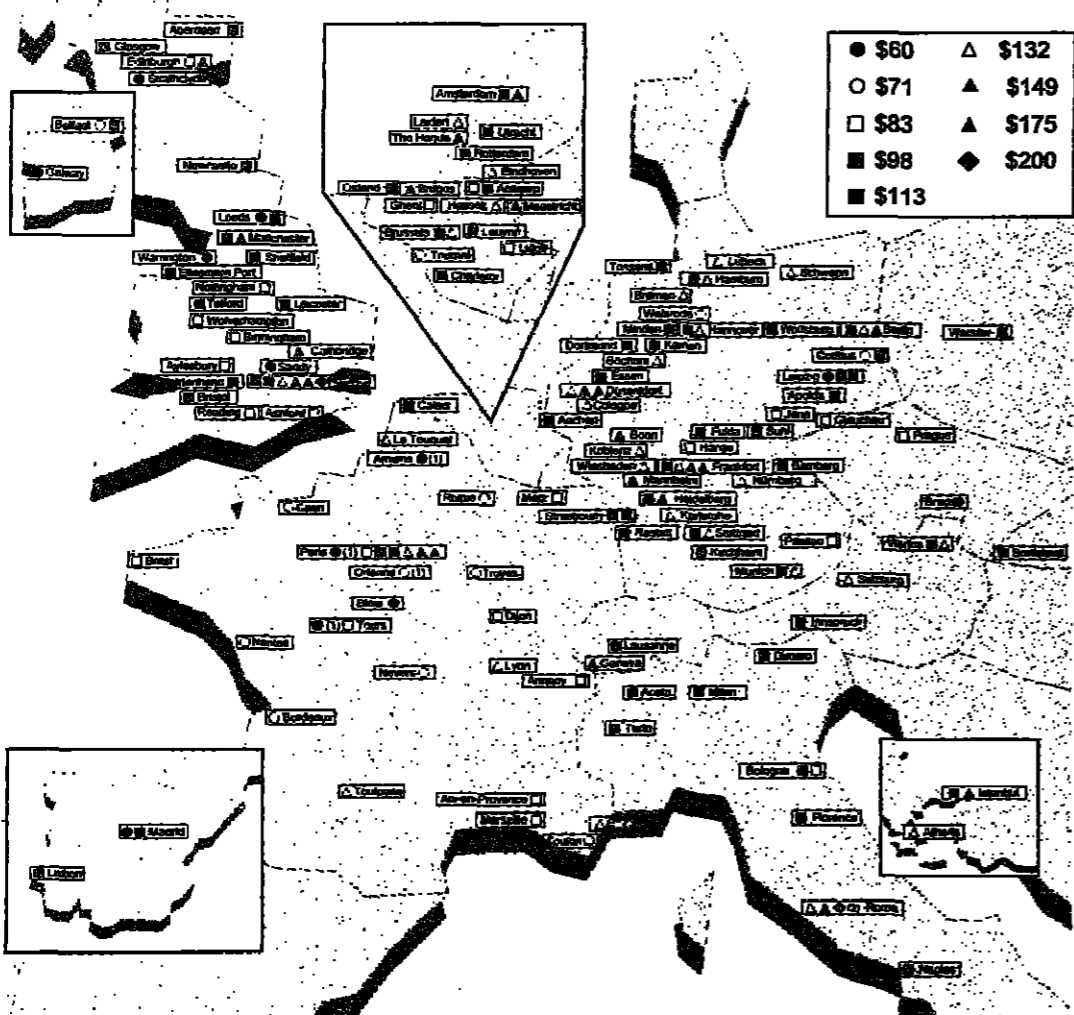
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Mr Elias Freij is not a happy man. As mayor of Palestinian-controlled Bethlehem, he expects to welcome thousands of pilgrims tonight to celebrate the birth of Jesus.

He is planning fireworks, music and carol services. But he has no money for new decorations.

"We will manage somehow," says the 78-year-old Christian who was elected mayor earlier this year in the first free elections in the areas ruled by the Palestinian Authority. "We will make do with old decorations."

From his spacious office looking out on to the Church of the Nativity on the site of what is believed to be the birthplace of Jesus, Mr Freij has been trying to raise \$40,000 (\$23,952) over the past few weeks to spruce up this market town of 35,000 people less than 10km from Jerusalem.

But the shortage of funds reflects the difficulties of life on the West Bank since the election in May of a right-wing Israeli government led by Mr Benjamin Netanyahu stalled the peace process.

There has been a sharp fall in the number of tourists visiting Israel and the occupied territories since last September's violence between Israeli and Palestinian forces. The number of "tourist overnights" last month was 23 per cent lower than in the same period a year ago. And the average occupancy level in Israel's hotels has fallen to 60 per cent compared with 73 per cent in 1995.

The Bandak family, Bethlehem Christians, invested \$4m in 1983 in building the Grand hotel in Bethlehem. They are still waiting to get a return on their investment before deciding on their future plans.

"Between 1982 and 1987, business was pretty good. Israel was promoting Bethlehem and encouraging tourism," says Mr Khalid Bandak, one of the hotel's managers. "It became difficult during the *intifada* [Palestinian uprising] which started in 1987."

"Things have become easier under the Palestinian Authority in terms of trying to get planning permission. But we can't make any long-term plans for the hotel. There are always new obstacles, whether it be closures, unrest or bombings. Any hint of violence keeps the tourists away."

Lots of room at the inn

Judy Dempsey on the absence of cheer among Bethlehem's Christians



Santa's welcome: but there are fewer visitors this year

In the spacious foyer of the Bandaks' hotel, staff are putting up the Christmas decorations, hoping tourist groups will decide to stay a few nights rather than return to nearby Jerusalem.

"We have just one group booked in over the Christmas," says Mr Bandak. "Many of our 50 rooms are empty. There is plenty of room at the inn."

Furthermore, the closures imposed by the Israeli government on the West Bank and Gaza have made it even more difficult. Palestinians from Bethlehem have not been able to travel to Jerusalem to work.

"If they have no work, they cannot pay their taxes. And if we cannot collect taxes, we can't buy new decorations and do other things to improve the town," the mayor says.

He has asked Mr Yassir Arafat, president of the Palestinian Authority, to make a donation - though he admits that it has more urgent priorities. He has asked the Israeli authorities to suspend the closures on Christmas Day to allow Bethlehem's 12,000 Christians to visit the Church of the Holy Sepulchre in Jeru-

salem, one of the central shrines of Christianity.

Mr Freij has been particularly keen this year to offer pilgrims a warm welcome, to show that Bethlehem is a safe and hospitable place for visitors after a year under the Palestinian Authority. "The eyes of the world will be upon us," he says. "I want our visitors to feel safe. I want them to keep coming back especially since they are so important for our economy as much as they are vital for preserving the traditions here."

evolve between the Palestinian Authority dominated by Muslims and the Christian minority.

"It is not only because they have a lower birth rate than the Palestinian Muslims which is affecting the demographic balance between the communities," he says. "But life under the Palestinian Authority has become more uncertain mainly because the peace process has come to a virtual standstill. We feel hemmed in."

Mr Raheb believes this sense of uncertainty plays into the hands of Moslem extremists and fundamentalists whose growing support alarms Christians.

The unemployment rate in Bethlehem is over 30 per cent. And even those who want to stay find it difficult to acquire land on which to build.

"Bethlehem has always been a special mix of Christians and Muslims," says Mr Freij. "But it is becoming increasingly difficult to preserve this tradition. If there is no perspective for young Christians, they will join their relatives, many of whom live in Latin America. The churches here will become museums."

Mr Raheb says the Palestinian Christians are as tired as the Palestinian Muslims at the constant harassment when they travel outside Bethlehem. Because he has a Palestinian passport, he has not been allowed to travel to Jerusalem since September even though his Lutheran Bishop has his seat in Jerusalem.

"I want to pray in the Church of the Holy Sepulchre on Christmas Day," he says. "But I am not going to ask the Israeli military administration for permission to travel. I have been refused too often in the past, without any explanation. I don't want to be humiliated again."

Like Mr Freij, Mr Raheb wants the Christians to remain in Bethlehem and in other regions controlled by the Palestinian Authority where a total of 60,000 still live. "We are part and parcel of Palestinian society and part and parcel of the Arab-Islamic society. It is part of our identity."

"If we are not allowed to maintain these traditions, I fear Palestinian society could become a monolithic culture, giving the Christians little reason to continue living in Bethlehem," he says.

سكان الازهر

COMMENT & ANALYSIS

FT Man of the Year • Rupert Murdoch

Poised to encircle the globe

Raymond Snoddy on the media mogul who has laid the foundations for a digital broadcasting business around the world



Springs

Outside the News Corporation building in New York the trees are festooned with thousands of tiny lights for Christmas. Inside, in the third floor boardroom, Rupert Murdoch is giving his undivided attention to six young men in suits.

The issue is not some multi-billion dollar media deal but the details of the decoder boxes that will be sold before the launch next October of American Sky Broadcasting, a billion-dollar satellite television venture.

"Shouldn't the dishes be all one colour instead of two?" he asks. "The decoder with the undulating surface may look nice but surely a flat surface would be better."

Mr Murdoch is concerned that the smallest of the decoder boxes might have too much chrome in it. "I don't understand all the technical stuff but I don't want it to overheat," he warns.

Finally, he asks if lots of other members of staff, particularly women, could give their opinion before the final decisions. The chairman and chief executive of News Corporation and would-be global digital satellite king believes in being deeply involved even in such issues of detail.

Then he was off to consider buying more exclusive television sports rights, before attending a Citibank lunch where the leaders of corporate America gave their forecasts for 1997.

After that there was a session with his youngest son James who looks after News Corp's interests in recorded music, pulling together a variety of small new media investments. "A nice, bright kid, great company to be with and a bit of a techie," says Mr Murdoch of his bearded Harvard-educated son.

The "light" working day, as his office describes it, ends with a five and a half hour flight on the News Corp jet to Los Angeles. There, the schedule included a meeting with the architects designing a \$350m (£209.50m) expansion at the company's Twentieth Century Fox studios, lunch with his wife Anna and a speech to his staff at the Fox Christmas party.

Then on to Japan for a week of talks and meetings over the launch of yet another digital satellite venture next year - JSky2. At 65, an age when most business executives reach retirement, Rupert Murdoch is starting to run faster to expand his business on a global scale.

There have been previous excitements in his career - including his coup against the UK print unions when he moved his national newspapers to a new plant at Wapping in 1986. In 1990, News Corp was nearly pulled down by the scale of its debt.

But 1996 has probably been the most dramatic year for Mr Murdoch. "It was a year of big challenges - a lot of progress and a lot of problems," he says.

In 1996, he became the biggest owner of television stations in the US with the \$2.5bn purchase of the 80 per cent of the New World Communications chain of 10 stations he did not already

own. And he finally realised his ambition to launch Fox News, the television news channel he hopes to take around the world.

But perhaps the most significant development was the commitment to invest approaching \$2bn to launch digital satellite television in the UK, the US, Japan and India - indeed "wherever practical" as he puts it.

It is a cost well within his means: he has \$2bn cash, cash flows of more than \$1bn a year and \$4bn in long-term debt - some of it 100-year debt. He is now the most powerful media tycoon in history in terms of his global reach and the diversity of his media interests which range from Hollywood to newspapers such as The Sun, his highly profitable UK tabloid.

There have been problems to match the opportunities. In Israel tax authorities investigating alleged tax irregularities raided the offices of a News Corp subsidiary - News Corp deny any involvement in wrongdoing.

In Asia, Star TV, the Hong Kong satellite venture, is expected to lose \$100m this year, partly because of the difficulties of getting into China. In the UK, Mr Don Cruickshank, the telecommunications regulator, has made clear that he will not tolerate abuse of market dominance in digital television.

The planned takeover by British Telecommunications of MCI Communications of the US, News Corp's 50-50 partner in launching ASky2, has also sent Mr Murdoch back to the drawing board. If it goes ahead MCI will be treated as a foreign company by the US regulators - and would not be able to hold the satellite licence. In any case, MCI now wants only 20 per cent of the satellite venture.

"We are already setting up an American company with American shareholders to hold the licence and maybe even hold the licence and lease the transponders to the operating company," says Mr Murdoch who is considering a share offering to raise the other 30 per cent.

Unlike in the UK, Mr Murdoch will face well-entrenched and well-funded rivals in the US satellite wars. They include DirecTV, owned by Hughes Electronics, which already has more than 2m subscribers to its 175-channel system. Mr Murdoch hopes putting lots of local television stations and local sport on his satellite system will give him the edge.

The biggest headache for Mr Murdoch has been the battle to get Fox News into the lucrative New York market where the advertising industry is based. He thought Time Warner which owns the Manhattan cable system had agreed to carry Fox News. But it then decided to take CNN, which is merging with Time-Warner, and MSNBC, the joint venture between Microsoft and the NBC network.

With so much going on it is hardly surprising that Mr Murdoch believes that News Corp is still in a state of evolution with tough decisions having to be taken at every turn. "On the one hand there are ambitions of growing greatly and repeating the success of Sky in other countries particularly the US," the News Corp chairman says.

"On the other hand technology is bringing about huge changes. The Internet is bearing down on us like a fast train and we have to decide do we get on it or jump off the track."

Technology, he insists, is making it cheaper to enter information markets and therefore as a result "there is no possibility of monopolisation" - an argument likely to provoke a useful smile from some of his rivals.

Mr Murdoch is keeping a close watch on the Internet and trying to protect the important classified advertising revenue of his newspapers with modest investments in electronic ventures. But he says he is as sure as he can be that the traditional mass media will endure and is sceptical of the concept of the "Daily Me" - tailored information assembled by computers for the individual.

The fragmenting of the television audience as more and more

channels are created will, however, require constant vigilance. "If you are operating in that market you have to be pretty fleet of foot to make sure you don't become a dinosaur," he says.

But as he worries about reading the future direction of the media business, the really big question about Rupert Murdoch is why he still does it.

"I'm having too good a time to stop. I really love it," he says. He still relishes the excitement and challenge - the daily involvement - of producing newspapers in a world that is "getting more interesting in every way".

"I can't see people getting out of bed happy every day and thinking what a wonderful life it is running a commodities company or a gas pipeline or something... This is the greatest fun, business in the world," he says, thumping the table for emphasis.

In his 65th year, he looks older. The hair is not only grey but thinning, the jawline more pronounced, and he is prepared to make some concessions to his age. This year he gave up skiing - because he is only interested in skiing fast and he was afraid he would break something if he continued. Instead he celebrated his birthday in March by taking up scuba diving.

Mr Murdoch is also thinking more of religion and his own mortality - although he says he has never been a born-again Christian. "I would describe myself as a mildly religious person. I am a disillusioned Presbyterian who goes to church with my wife to a Catholic Church," he says, adding that he is thinking of converting to Catholicism.

But will he carry on indefinitely? He says he is not a retiree. If he were to become a non-executive chairman attending a monthly board meeting, what, he asks, would he do on the other 30 days?

"It will take a tremendous effort by my wife and kids to throw me out," he adds. Mr Murdoch holds only 5,000 shares directly in the News Corporation - the 30 per cent family-owned stake is already in trust for his children. He hopes eventually to take the family stake in News Corp back up to 40 per cent by converting non-voting debentures into voting stock.

And the succession? He denies he is deliberately running a competition for the succession between his three children - Elizabeth, who is direct of programmes at BSky2, Lachlan who runs News Corp's Australian newspaper interests, and James.

"They are running against each other and I'm too weak to say it's you and not you. In fact they are enormously close. They will get together and they will work it out," he says.

But as he heads for the final stretch of his business career, he asks to be judged on "the totality" of what he has achieved.

He knows he is a controversial figure worldwide - ruthless is an adjective often used by former associates. Biographers such as Mr William Shawcross have accused him of often taking businesses downmarket in search of commercial success rather than creating anything of quality. He is well aware that for some he is a hate figure.

"It may be a minority but there is a fair element of the chattering classes really hate me and think I am an evil force," he says. "It's a combination of reaction to past excesses of The Sun and Wapping. But I don't think there was an easy or comfortable way of doing Wapping."

In business terms he would like to see a News Corporation which is consistently one of the best creators of all forms of information and entertainment software. The old newspaperman in him would also like to see The Australian and The Times as "unarguably the best".

But most of all Mr Murdoch would like to be remembered for an approach, a characteristic, rather than any single achievement. "I hope I have been a catalyst for change - change for the good," he says. "I would like to be thought that."

FINANCIAL TIMES

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Tuesday December 24 1996

Greed and the good life

Greed, albeit unattractive, is not a deadly sin. Gluttony made number five of the seven, but greed is thought an economic virtue, at least when dressed up in the red cloak and twinkling face of profit maximisation.

Yet the champagne-soaked bonus celebrations in the City of London this Christmas might make one wonder. Has that face of capitalism which Sir Edward Heath found so unacceptable in the early 1970s started to reappear? Are the Wall Street brokers drawing bonuses of \$1m really worth 20 times as much as other professionals? Or is it capitalism run wild, with Father Christmas expected all year round?

This is not so much a question of whether people are being too greedy; it is more about the different ways in which greed can be controlled. When Adam Smith pointed out in the *Wealth of Nations* in 1776 that the butcher, baker and brewer provide our dinner "not from benevolence... but from regard to their own interest", he clearly understood there had to be rules to ensure that competition curbed prices.

One of the biggest questions facing market capitalism in recent years has been how to enforce them. In the US, for example, it has been widely accepted that people should be free to make as much money as they can in any ways they can - subject only to laws, regulations and contracts. In Japan, the restraints are more subtle - group pressures, social conventions and unwritten rules of co-operative behaviour. The US system is more open, but weighed down by legal costs.

Cultural differences

But neither of these models can be transported directly to other cultures. China and eastern Europe benefited enormously when greed was let off the leash. Even Russia is better off now than under the insane restrictions of communism, although the hidden hand there often seems weak and palsied as the country's new capitalists seize huge wealth, trample on

competition and show contempt for laws. In Nigeria, perhaps the extreme case of unconstrained greed, economic power is wielded by the few for the few, with no benefit for others.

Such cases, and the subtle conflicts in advanced economies, have recently led a number of economists to re-appraise the extreme doctrine of economic liberalism which gained wide political currency in the new right in the 1980s.

Social interests

In its simplest version this creed holds that competition is all that is needed to reconcile personal greed with wider social interests. Conscience and moral standards are redundant if the markets are working their magic. This view was flaunted by Mr Ivan Boesky, the US financier, when he said in 1986 that "greed is healthy". Next year he was in prison.

The challenge to a model which justified huge rewards for ruthless behaviour has been mounted from two directions. The first is the pragmatic observation that co-operative "behaviour" such as is found within and between Japanese firms can be highly efficient. Trust breeds trust, and is a lot cheaper than lawyers.

Second, new insights from biology show that humans have evolved in the struggle for survival to be less naturally selfish than was commonly believed. Generosity and co-operation are not merely imposed by laws and moral codes. They spring from within, because in evolution, as in business, virtue pays dividends.

When mutual suspicion and conflict become entrenched, rewards for the few may seem high for a time, but soon everyone loses. This is as true for advanced economies as for ape societies. So although greed will always be the engine of economic advance, it works best when lubricated by trust.

Although efforts have been made recently to capture this proposition in economic equations, it is not entirely new. It was a lesson taught 2000 years ago in Palestine.

A Russian Christmas

After decades of militant, state-imposed atheism, this year the streets of Moscow are a riot of Christmas trees, festive lights and banners urging Muscovites to rejoice in "the birth of Christ".

That is an event which Orthodox Christians Russians, who follow the old, Julian calendar for religious holidays, must wait two more weeks before celebrating. But on the eve of new calendar Christmas, Russians are watching the political rebirth of a man some regard as the nation's secular saviour: President Boris Yeltsin.

Mr Yeltsin's Christmas comeback, seven weeks after a quintuple heart bypass operation, is apt for a man who has made regeneration his political trademark. Always at his best in adrenalin-pumping moments of national crisis, he notched up a remarkable victory earlier this year, dancing, smiling and kissing his way into triumph against the Communists in the July presidential poll.

For his admirers, that achievement was enough to ensure Mr Yeltsin a hero's place in Russian history books. Mr Anatoly Chubais, the architect of Russian mass privatisation and Mr Yeltsin's chief of staff, has gone so far as to describe Mr Yeltsin as the greatest ruler Russia ever had, with the possible exception of Peter the Great.

Impressive record

Most observers would stop short of such hyperbole. But even unglad, Mr Yeltsin's record is impressive enough. Five years after he defied a hardline coup from astride a tank in front of the White House, Mr Yeltsin has systematically dismantled communism.

Moreover, despite continuing political drift and economic disarray, none of the nightmares predicted by the gloomier pundits has come to pass.

Army salaries are paid so erratically, officers have taken to committing suicide - but there has been no military coup. Billions of dollars in wage arrears have sparked thousands of wildcat strikes across the

country - but the labour protest has not reinvigorated the Communist party. Russia's international sphere of influence continues to shrink, with the expansion of Nato and the Kremlin's effective defeat in Chechnya - but there has been no explosive nationalist reaction.

Restrict powers

In short, there are no more villains, threatening to pull the country into dictatorship or war, for Mr Yeltsin to conquer. His job, as he begins his second term in earnest, is no longer to destroy but to build; not to vanquish enemies but to tame his friends. To create a real democracy and a liberal market economy in the place of communism, Mr Yeltsin must today restrict the powers and wealth of the new elite he himself has brought to power.

He must break up the monopolies of the gas, transport and electricity barons and charge them and the oilmen market rents for the natural resources they exploit. He must cut the flow of preferential government credits, tax breaks and undervalued state companies to the privileged financiers who bankrolled his re-election bid.

He must give civil society a real voice by strengthening the independence of the courts and urging his judiciary to pursue the detailed corruption allegations which every day grace Russia's newspapers.

As he passed through the Kremlin gates yesterday, Mr Yeltsin described himself as "a fighter". It is his favourite self-image, and one which suited the black-and-white struggle of his first presidential term.

To make a mark with his second, he will have to confront the subtler and more ambiguous challenge of limiting the powers of his closest allies. This is a job only Mr Yeltsin, the patriarch of the current regime, can accomplish and it could be the hardest of his career. The winter holidays, traditionally a season for rebirth and reconciliation, are a good time to begin.

Impossible dream of fiscal virtue

No tenet of international economic orthodoxy is held more dear than the belief that governments should exert greater control over the amount they borrow. From calls for a balanced budget amendment to the US constitution to plans for a "stability and growth pact" in Europe, fiscal correctness is all the rage.

Since the 1970s the governments of most industrial countries have allowed their spending to outstrip tax revenues year after year. As a result, they have accumulated debt as they meet the shortfall through borrowing.

But in the preceding 150 years governments for the most part avoided going too far into the red, except during times of war and depression. Now policymakers would like to revisit this golden era of fiscal virtue.

Armed conflicts have long exerted the biggest influence on public finances. The French government's budget deficit rose sharply, to well over 5 per cent of national income, during its war with Prussia in 1870-71. The American civil war pushed the US budget deficit as high as 15 per cent of national income in the 1860s, raising public debt from negligible levels to 45 per cent of national income in 1865. The first and second world

was had a dramatic impact on the public finances of a much wider range of countries: most of the participants saw their budget positions move sharply into the red, with the UK government's deficit ballooning to almost 30 per cent of national income.

But borrowing in wartime makes good sense, to cope with the heavy government spending that military action demands. UK public spending rose to more than 60 per cent of national income in the first world war and 70 per cent in the second. Taxes went up - but could not rise nearly enough to balance the budget if people were still to be willing to work for the war effort.

The price of "tax smoothing" during wartime is big public sector debt burdens, which impose a cost in future years of servicing these debts. As a proportion of national income, gross government debt peaked after the second world war at nearly 300 per cent in the UK, 200 per cent in Japan, 150 per cent in Canada and 130 per cent in the US.

But fiscal orthodoxy was sufficiently entrenched that wartime debt burdens were reduced quickly - although sometimes by accident as much as design. The borrowings built up by most governments in the second world war were sharply reduced by unexpectedly high inflation eroded the real value of the debt. In the US inflation alone reduced

the ratio of federal debt to national income by 40 percentage points between 1945 and 1955. Leaving aside the war years, however, there has been a marked upward trend in public spending as a share of national income since the 1930s. The great depression and the second world war raised expectations of the services that governments should provide. And as countries became richer, their voters demanded that spending on services such as health, education and the safety net provided by the social security system should increase faster than national income.

Until the 1970s the increase in public spending did not push government borrowing significantly higher, since tax revenues

increased in line with rising expenditure. But then things started to go wrong, with the cost of some programmes beginning to rise faster than voters were prepared to pay for them.

"There has been a ratcheting-up process whereby miscalculations have led to benefits that turned out to be more expensive than originally envisaged, but proved difficult to restrain because of an established sense of entitlement," argue Paul Masson and Michael Mussa at the International Monetary Fund.

Two of the strongest factors behind this pressure on spending were the big rise in the cost and quantity of public healthcare provision and a sustained increase in European structural unem-

ployment. Europe's social security systems were never designed for the jobless rates of 8 per cent or above which afflicted the continent from the 1980s onwards.

As spending rose rapidly in the 1970s, the industrialised economies were simultaneously finding it more difficult to generate tax revenue. Economic growth had slowed after the period of healthy expansion in the 1950s and 1960s.

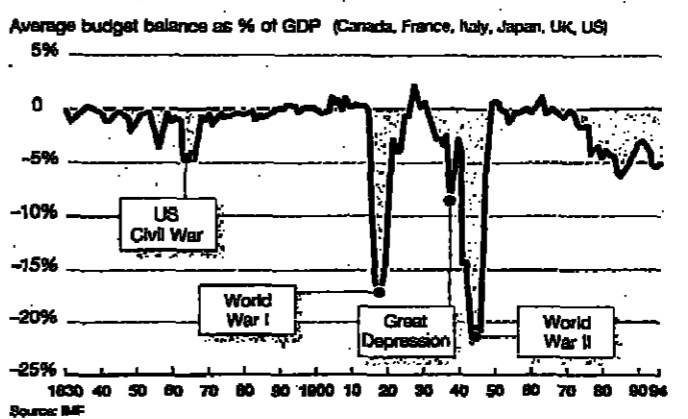
At the time many economists blamed a shortage of demand in the economy. But with the benefit of hindsight, most now see the 1970s as the start of an enduring slowdown in productivity growth that was worsened by the oil shock early in the decade.

"A wide variety of expectations concerning the real growth of both private incomes and public services have had to confront the reality of slower growth of real resources to meet these expectations," Messrs Masson and Mussa argue. "The growth of public sector deficits may partly reflect the failure of the political system to resolve this confrontation."

With the industrialised world in one of its weakest cyclical upturns in living memory, governments are still struggling with this expectation gap. The fiscal challenge posed for coming decades by the need to finance pensions for the baby-boom generation has made closing that gap even more urgent.

Robert Chote

Government borrowing: now a heavy burden in peacetime



Peru terrorists appear set for long stand-off

By Sally Bowen in Lima

Terrorists holding about 140 hostages in the Japanese ambassador's residence in Lima appeared set yesterday for an extended siege after the release on Sunday night of 225 captives.

They include the Peruvian ministers of foreign affairs, justice and agriculture, senior members of the judiciary and high-ranking police and military officers. Several Japanese and Peruvian businessmen and Latin American diplomats are also being held.

The freed Austrian ambassador to Lima said each terrorist had 15kg of explosive strapped to his body, attached to a small ring. "Had they pulled that ring, nothing much would be left of the Japanese residence today."

Vatican attacks hotline for tax fraud informants

By Robert Graham in Rome

An Italian government hotline set up to encourage people to inform on tax and social security fraudsters has provoked a public outcry and a fierce attack from the Catholic church.

Singapore party certain of victory

Continued from Page 1

tronics products, economic growth this year is predicted at 6 per cent, down from 8.8 per cent last year.

UK interest rates expected to rise within two months

By Robert Chote in London

Mr Kenneth Clarke, the chancellor, is expected to raise UK interest rates again within the next two months, after yesterday's release of minutes from his October 30 meeting with the governor of the Bank of England.

minutes left the markets convinced rates will rise soon. The short-striking futures market suggests that dealers expect base rates to stand between 6.5 and 6.75 per cent by March.

Shopkeepers, generally regarded as the most adept at tax evasion, have protested loudest. "Citizens' rights must be fully guaranteed and one cannot regard the undoubted good faith of the Guardia di Finanza in this respect as sufficient," said Confarsetcenti, the traders' association.

Brussels row over air slots

Continued from Page 1

would not have the financial advantage to start with."

Airways. The airlines want to sell some of the 188 slots the British Department of Trade and Industry has told them to cede to compensate for the alliance's threat to competition.

Mr Van Miert has rejected the sales, pointing out that other airlines have had to give up slots for no gain as a condition of alliances.

FT WEATHER GUIDE

Europe today

The area north of a line drawn from central France to northern Italy and east to the Black Sea will be wintry. Scandinavia will be cloudy. Southern Sweden and Finland will have plenty of snow.

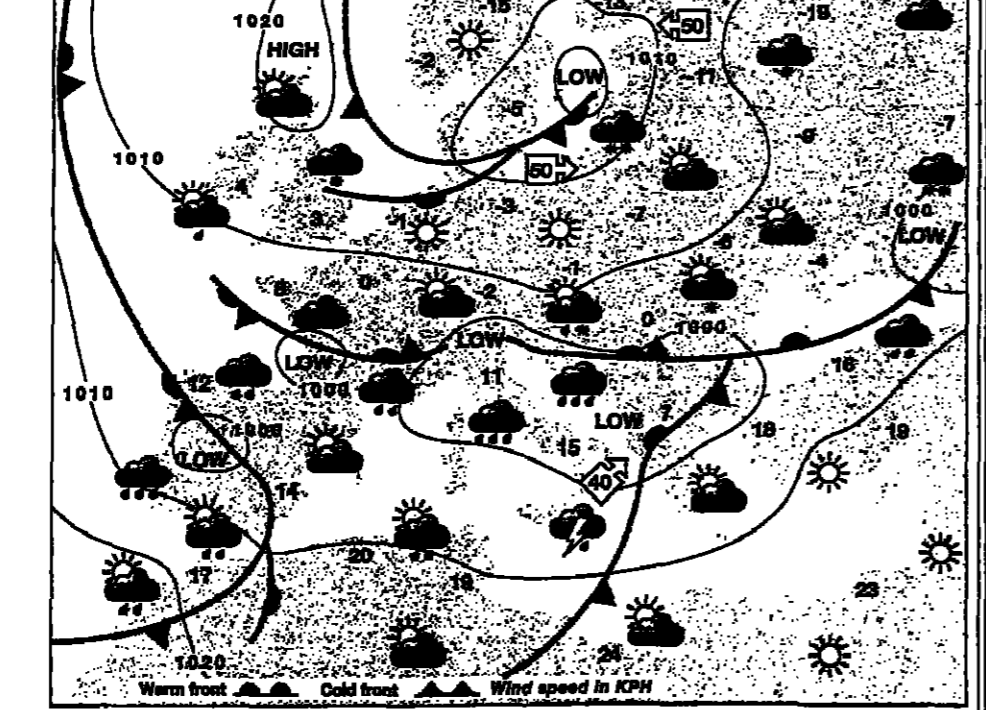


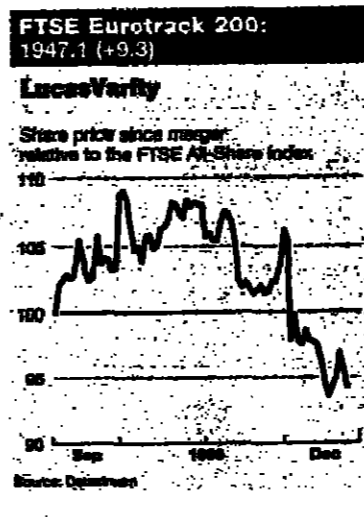
Table with 2 columns: City, Weather. Includes Abu Dhabi, Accra, Algiers, Amsterdam, Athens, Atlanta, B. Aires, B. ham, Bangkok, Barcelona, Beijing, Belfast, Belgrade, Berlin, Bermuda, Bogota, Bombay, Brasilia, Budapest, Ch. gen, Cairo, Cape Town, Caracas, Cardiff, Casablanca, Chicago, Cologne, Dallas, Delhi, Dubai, Dublin, Dusseldorf, Edinburgh, Faro, Frankfurt, Geneva, Gibraltar, Glasgow, Hamburg, Helsinki, Hong Kong, Honolulu, Istanbul, Jakarta, Jersey, Karachi, Kuwait, Las Palmas, Lima, Lisbon, London, Luxembourg, Lyon, Madeira, Madrid, Malaga, Manila, Manchester, Mexico City, Miami, Milan, Montreal, Moscow, Munich, Naples, Nassau, New York, Niiza, Nicosia, Oslo, Paris, Perth, Prague, Rangoon, Reykjavik, Rio, Rome, S. Francisco, Seoul, Singapore, Stockholm, Strasbourg, Sydney, Taipei, Tel Aviv, Tokyo, Toronto, Vancouver, Venice, Vienna, Warsaw, Wellington, Winnipeg, Zurich.

Lufthansa

THE LEX COLUMN

The slot market

The current spat between Mr Neil Kinnock and Mr Karel Van Miert, European transport and competition commissioners respectively, has huge implications for European airlines.



Share price since merger relative to the FTSE All-Share Index

merger talks announcement. And given the need for rationalisation in the sector, Lucas was negotiating from a position of weakness rather than strength.

As for the alleged windfall gains, incumbent airlines already enjoy these in the form of the profits they make using the slots.

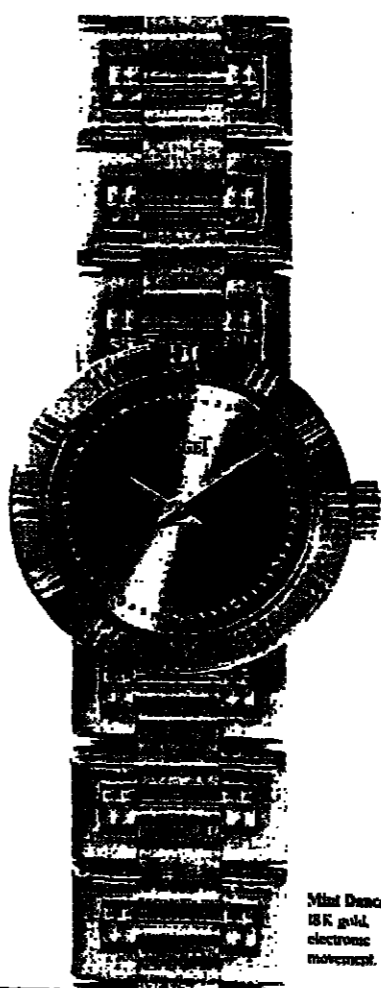
Can it be that a combination of salty ketchup and limp lettuce leaves is corroding the fabled golden arches?

LucasVarity. If it looks like a takeover, smells like one and tastes like one, it probably is a takeover.

Northern Electric

Northern Electric's capacity to excite controversy never ceases to surprise. Prudential Corporation, which has a big stake in Northern and is staunchly backing the management, is behind the latest twist.

None of this is against the rules. But it leaves a sour taste. Not least, if the bid did fail, shareholders without access to the Pru's extravagant offer would have good reason to feel aggrieved.



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FINANCIAL TIMES
COMPANIES & MARKETS

December 24/December 25/December 26

LEGAL DEFINITIONS
 joint venture n. 1 trip inspired by illegal substance (orig. *sixties*) 2 annual orthopaedic holiday 3 business planned by two or more persons, companies etc. see ROWE & MAW: asap (ph 0171-248 4282)

Rowe & Maw
 LAWYERS FOR BUSINESS

IN BRIEF
Ina plans alliance with Italian bank

Ina, the partially-privatised Italian insurance group, revealed plans for a wide-ranging alliance with Banca Nazionale del Lavoro, the treasury-owned bank, that could transform Italian banking. The two groups are basing their plans on a successful outcome to their attempt to buy a 60 per cent stake in Banco di Napoli, bids for which closed on Friday. Page 14

LucasVarity finance director departs

Mr John Grant (left), finance director of LucasVarity, the Anglo-US automotive and aerospace components group, is to leave the group less than four months after the £2.2bn (\$5.94bn) merger of the UK's Lucas Industries and Varity Corporation of the US. The company said Mr Grant - the last executive director of Lucas to sit on the LucasVarity board - had agreed to resign after it was decided he did not have the "international aptitude" for the job. Page 16; Lex, Page 12

Huhtamaki bids farewell to drug sector

Huhtamaki, the Finnish international foods group, completed its withdrawal from the pharmaceuticals business with the announcement of the sale of its Star Ophthalmics division to Santen Pharmaceutical of Japan, the world's second-largest prescription ophthalmic drugs company, in a £M490m (\$92.7m) deal. Page 15

Burger battle starts to sizzle

According to Mr Robert Lowes, Burger King chairman and chief executive, the once-troubled Burger King has McDonald's, its much larger rival, on the run. Recently, Burger King's sales have outperformed its rival's and it is planning to accelerate its expansion outside the US to challenge McDonald's on more fronts. Page 14; Lex, Page 12

British Gas strikes new supply deal

British Gas completed talks on altering its "take-or-pay" gas contract with the UK subsidiary of Mobil of the US, its second successful renegotiation with a North Sea producer. Under the take-or-pay contracts, British Gas is forced to buy supplies it cannot sell. Page 16

BA to pay £6m in Inspirations suit

British Airways has agreed to pay £6m (\$10m) to Inspirations, the UK tour operator, to settle a claim made against it by Caledonian Airways, which is owned by Inspirations. Page 16

Novartis shares decline on debut

Shares in Novartis, the Swiss pharmaceuticals company formed from this year's merger of Ciba and Sandoz, made their debut in Zurich but fell in thin trading. The registered shares closed at SF1.488 and the bearers at SF1.485, after both opened at SF1.502. The SMI index fell 14.6 to 3,875.5. Page 30

Companies in this issue

ADIG	15	Ina	14
AT&T	18, 17	Ingeco	15
Advance Bank	15	Inspirations	16
Air Touch	3	Lippo	15
American General	15	LucasVarity	16, 12
Aon Corporation	17	McDonald's	12
Archer Daniels	18	McDonald's	14
Asia Motors	15	Mobil	18
BNL	14	Multipolar Corp	15
Banco di Napoli	14	Northern Electric	16, 13, 12
Banque Indosuez	13	Prudential Corp	12
Bechtel	15	RPR	14
British Airways	16	Raytheon	6
British Gas	16	Roche	14
CS Holding	14	Santen Pharma	15
CalEnergy	18, 13, 12	Schering-Plough	5
Cornalco	5	Seal	17
Crédit Agricole	13	Serfin	1
Deutsche Bank	13	Siemens	14, 6
Deutsche Telekom	3, 15	Sotheby's	17, 6
Elektrowatt	14	St George Bank	15
Genome Therapeutics	15	Sumitomo	15
Grafton	16	TWA	18
GrantMet	14	USWest	3
HSBC	1	Vebeam	5
Home Beneficial	15	W.R. Grace	18
Huhtamaki	15		

Market Statistics <http://www.ft.com>

Financial reports service	24-25	FTSE Actuaries share indices	26
Benchmark Govt bonds	18	Foreign exchange	18
Bond futures and options	18	Gifts prices	19
Bond prices and yields	18	London share service	24-25
Commodity prices	20	Managed funds service	21-23
Dividends announced, UK	18	Money markets	18
EMS currency rates	18	New int bond issues	18
Benchmark prices	18	Business	28-29
Fixed Interest Indices	18	Recent issues, UK	26
FT/SE-A World Indices	30	Short-term int rates	19
FT Gold Mines Index	28	US interest rates	18
FT/NSA Int bond sec	18	World Stock Markets	27

Chief price changes yesterday

FRANKFURT (DM)	
BASF	58.70 + 0.71
Bayer	76.50 + 1.70
BMW	58.70 + 1.70
Merck	75.20 - 1.70
Wolfsburg	340 - 10
Wuppertal	208.10 - 8.80
NEW YORK (\$)	
Alcoa	50 1/4 + 1 1/4
General Elec	50 1/4 + 1 1/4
IBM	50 1/4 + 1 1/4
Johnson & Johnson	50 1/4 + 1 1/4
Merck	50 1/4 + 1 1/4
Pharmacia	50 1/4 + 1 1/4
Roche	50 1/4 + 1 1/4
Schering-Plough	50 1/4 + 1 1/4
Serfin	50 1/4 + 1 1/4
Siemens	50 1/4 + 1 1/4
Sotheby's	50 1/4 + 1 1/4
St George Bank	50 1/4 + 1 1/4
Sumitomo	50 1/4 + 1 1/4
TWA	50 1/4 + 1 1/4
USWest	50 1/4 + 1 1/4
Vebeam	50 1/4 + 1 1/4
W.R. Grace	50 1/4 + 1 1/4

Crédit Agricole speeds Suez deal

French mutual bank takes 100% of Banque Indosuez for FF11.9bn

By David Buchan in Paris

Crédit Agricole, the French mutual bank, is to speed up the shift of its corporate banking and international capital market activities to Banque Indosuez.

The move follows Crédit Agricole's decision to take full control of the investment bank from the Suez group earlier than originally planned.

Mr Lucien Douroux, head of Crédit Agricole, said grouping these activities under Indosuez, whose identity would be preserved, would allow for "unified trading rooms with unified teams with world

responsibility for products".

Abroad, the reshuffle would chiefly affect London, New York and Hong Kong, he said.

Over the weekend, Crédit Agricole and the Suez group announced they would speed up their deal, struck last summer, under which Crédit Agricole bought 51 per cent of Indosuez and planned to buy another 29 per cent in 1997, leaving Suez an option to sell its remaining 20 per cent in 2000.

In a joint communique, Crédit Agricole and Suez said they had agreed that Crédit Agricole should take 100 per cent of Indosuez as of yesterday, for a total price of FF11.9bn (\$2.26bn). This is slightly higher than Indosuez's FF11.75bn valuation last summer, and the communique said the price increase was the result of "interest on the traction of capital paid end-1996".

Mr Gérard Mestrallet, head of Suez, said he was willing to sell earlier because integrating Indosuez into Crédit Agricole was proving easier and quicker than anticipated.

However, the sale also represents Mr Mestrallet's desire to speed up the restructuring of his financially troubled holding group - which also controls Société Générale de Bel-

gique, Belgium's largest holding company - mainly around provision of public services and specialised financial products.

Yesterday, Suez announced that its wholly owned subsidiary, Suez Industrie, was negotiating to sell its 51 per cent stake in the salt producing Compagnie des Salins du Midi et des Salines de l'Est to Morton International, which is the biggest US salt producer.

Compagnie des Salins has a market capitalisation on the Paris cash market of about FF1.1bn and an annual turnover of FF1.5bn. By acquiring Compagnie des Salins, which

is Europe's biggest non-chemical salt company, Morton would become the world leader in this sector.

Suez said it would make a capital gain of FF300m on its total sale of Indosuez and that its 1996 accounts would reflect this. It showed a FF772m profit in the first half of this year.

Suez now has about FF76.5bn cash on hand from various recent asset sales. But it is still burdened with many non-performing property loans and investments, though it is negotiating with Goldman Sachs for a bulk sale of some of this at a discount.

Moody's Investors Service, the credit rating agency, yesterday downgraded Deutsche Bank's long-term credit rating from its highest triple-A rating to Aa1. The move is a blow to Germany's largest bank, which was one of a diminishing band of banks to enjoy a triple-A rating from all the biggest international rating agencies.

The downgrading affects Deutsche Bank and all its subsidiaries, including Morgan Grenfell, the UK investment bank. Moody's said the fragmentation of the German banking market, fierce international competition and the stress on investment banking were adding "elements of uncertainty" which "are not compatible with the highest ratings".

Only Rabobank of the Netherlands, UBS of Switzerland and some of the German Landesbanks, or state banks, now have triple-A ratings from Moody's, Standard & Poor's and BCA. Last month, S&P placed UBS on its watch-list for possible downgrade.

The average rating enjoyed by banks has drifted lower in recent years, according to Mr John Gibley, a director at Standard & Poor's in London. "Banking is becoming more global and banks are finding it hard to retain their triple-A status and satisfy shareholder demands for a higher return on equity," he said.

Deutsche Bank, which retains its triple-A ratings from both Standard & Poor's and BCA, yesterday said of Moody's decision: "This rating confirms the high soundness of Deutsche Bank, which is one of the strongest financial groups of the world. Deutsche Bank is convinced that the new rating will not result in a sustained increase in financing costs."

Moody's said it "continues to view Deutsche Bank as one of the world's strongest and better managed financial institutions". It said that a "key element of uncertainty for Deutsche Bank's future performance is generated by the bank's increasing challenges in its highly fragmented domestic market".

Bleak days ahead for forex traders

Electronic broking and less volatile currencies have hit the business hard

When foreign exchange traders are begging on London streets, the new job goes, they won't care which currency is thrown at them.

Crucial that may be, but 1996 has been a bad year for forex dealers. Hundreds have lost their jobs and more are expected to follow soon. "There's going to be another 30 per cent less currency traders in London," says the head of foreign exchange at one leading bank. He will probably shed that proportion soon, he adds.

Half the North American banks active in the currencies industry could depart from it in the next three to five years, according to participants at the Forex USA conference in Washington in October.

But some heads of foreign exchange say that, while life is tough now, it will improve.

This year various banks closed some of their currencies operations, mostly those based in their foreign branches.

Bank of America and NationsBank cut dozens of employees in London, retrenching in part to their US home bases. HSBC Midland, the UK bank, closed its marketmaking operations in New York. Paribas Capital Markets of France retreated to Paris. SBC Warburg, which had about 200 currency traders worldwide three years ago, now has about 100. Foreign exchange heads forecast a further big cull at Citibank, the leader in spot foreign exchange trading.

All agree on the two main reasons for the cuts. The first is machines.

EBS and Reuters have produced electronic broking systems which quote up-to-the-second prices for all leading currencies from hundreds of banks, and which can execute orders. "The machines have steadily gained market share despite forecasts that most traders would continue taking prices from the 'voice brokers' on the grounds that 'a computer can't buy you a beer'."

On EBS's first day, in 1993, traders executed \$1bn worth of trades on the system. One day last month, they executed \$73bn worth.

Secondly, many leading currencies are less volatile now than at any time since 1973, when exchange rates began floating. Mr Ian Graeme, currency trader at Schroders, the merchant bank, points out that the dollar has moved in a



End of a tough year: hundreds of foreign exchange traders have lost their jobs and more are expected to follow soon

range of just 14 pfennigs against the D-Mark this year, and a band of only ¥11 against the Japanese currency, compared with ¥25 in 1995.

With prices almost static, there is little money to be made betting against particular currencies.

Christmas bonuses this year are likely to suffer, although sterling - the only major mover on the market - has helped some dealers. It has appreciated about 11 per cent against a trade-weighted basket of currencies since August, and its bull run was interrupted by a spectacular plunge early this month.

Mr Olivier Dyer, head of foreign exchange at Europe at Paribas, "It has been a difficult year for the markets". Central banks have got wise. They no longer target unsustainable exchange rates, which offered speculators scope for attacks.

The foreign exchange industry expanded vastly in 1993 and 1994 thanks to profits made from ousting sterling and the lira from the European exchange rate mechanism in 1992. Traders made £3bn from the Bank of England's bid to stabilise the pound.

But the ERM has been stable this year, and if European monetary union arrives a whole swathe of currencies will disappear altogether.

Mid-range continental European banks, whose "home" currencies are due to vanish, are forecast to suffer most in their foreign exchange divisions. Mr Jim O'Neill, chief currency economist at Goldman Sachs in London, said: "If the euro happens, I can't see why many banks would want to have currency traders in Paris or Brussels."

When asked about the future, heads of foreign exchange all use the same buzzwords: sales and emerging markets. "Spot trading? Forget it," says one.

"Sales" means serving customers, mainly companies and fund managers, who use foreign currencies to trade and invest. US banks such as Goldman Sachs also number among their customers many hedge funds, forces in the market since Mr George Soros, the founder of the Quantum fund, made \$1bn betting against sterling.

With world trade and foreign investment growing fast, banks can rely on customer sales to grow even as inter-bank trading erodes. Customers want services that help them manage their currency risk. Banks hope to sell them increasingly complex options.

Exotic currencies are considered the other bright light for the industry, because they are volatile, while trade and investment flows to developing nations are strong. Many a

trader now selling D-Marks against the French franc hopes to find a new job trading Malaysian ringgits and Thai bahts when Emu arrives.

But Mr Andy Scilliano, head of foreign exchange at SBC Warburg, believes many banks are too optimistic about the new markets. "Some of these guys are going to get killed," he says. "How much can you make on non-deliverable currencies and the like?" It can be hard to reach customers in a country such as China, and it

is not enough to offer just trading services. Hedging and other products will be needed.

Mr Scilliano predicts that in three years only six or so banks will still have global currencies trading operations. That should mean easier profits for the survivors, which will beef up their sales sides and offer currencies services to regional banks. But most predict things will get worse before they get better.

Simon Kuper

Largest UK investor tries to defeat CalEnergy power bid

By Simon Holberton in London

The £762m (\$1.8bn) hostile bid by CalEnergy of the US for the UK's Northern Electric took an extraordinary turn yesterday when Prudential Corporation, Britain's biggest investor, attempted to defeat the bid by offering cash to investors which had already accepted the terms.

Trading in Northern's shares was suspended yesterday pending the outcome of its appeal to the Takeover Panel, the UK takeover watchdog, about the extension of CalEnergy's offer until 1pm today.

It was unknown how many shares, if any, Prudential acquired yesterday, but it was said to be offering 650p a share - CalEnergy's bid price - to any shareholders prepared to revoke their acceptances of the

offer, which can be done up to the time the offer is declared unconditional.

Prudential would not comment. However, the institution has backed the Northern board throughout the bid and believed CalEnergy's 650p offer was not high enough.

CalEnergy said it had so far received acceptances for 50.9m shares, or just 50.13 per cent of Northern. Prudential would have to buy 122,023 shares to defeat the bid.

The US bidder urged shareholders to accept its final offer. This would "accelerate the receipt of their cash and demonstrate their view of the events at issue", it said.

The City of London was surprised that Prudential was taking such a high profile and partisan stance. One utilities analyst said that because Prudential's offer was not a gen-

eral one to the market, some shareholders "not in the loop" were at a disadvantage.

Prudential entered the market at the same time as Northern was fighting for its independence at a Takeover Panel hearing. The electricity company won the right to appeal against a decision by the panel late on Friday to extend CalEnergy's bid until 1pm today. An outcome of the appeal is hoped for today.

If Northern wins its appeal then it may retain its independence. At the time of the original close of CalEnergy's offer on Friday, the US group had received acceptances for only 49.77 per cent of Northern.

Barclays de Zotte Wedd, Northern's broker, however, lost its appeal against a panel decision that it should not be paid a £250,000 performance-related bonus.

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COMPANIES AND FINANCE: INTERNATIONAL

INTERNATIONAL NEWS DIGEST

Siemens to acquire Elektrowatt stake

CS Holding, the Swiss bank, said Siemens, the German conglomerate, would buy its stake in Elektrowatt AG's industrial operations for SFY1.1bn (\$623.7m), or SFY266 a share. It said Siemens would then make a public offer for the remaining shares in Elektrowatt's industrial operations.

CS Holding said Siemens would buy the 44.9 per cent stake after the conclusion of the Elektrowatt spin-off of its utility operations into Watt. The spin-off will be proposed to the annual meeting on February 19. Elektrowatt's industrial operations after the Watt spin-off will be Landis & Staefa, Cerberus, Kummler & Matter, Vibro-Meter, Goehner Merku, Landis & Gyr Utilities, Landis & Gyr Communications and Elektrowatt Engineering. Siemens would set a definitive takeover price after due diligence, and the public takeover offer is foreseen at the same price. The transaction was subject to approval by the various regulatory authorities.

In a joint statement, Siemens said it intended to centralise its worldwide building infrastructure and security technology operations with the Landis & Staefa, Cerberus and Landis & Gyr business units. Siemens also expected to expand its worldwide electronic counter activities with the purchase. "This opens excellent future perspectives for the Elektrowatt Group and with that for the jobs among the combined activities," CS Holding said. The takeover would allow a number of advantages in research and development for both companies, they said.

Mr Heinrich von Pierer, Siemens chairman, said of the takeover offer: "The purchase of the industrial portion of Elektrowatt will bring Siemens to further leading positions in important business fields on the global market." Mr Rainer Gut, CS Holding chairman, said: "We are extraordinarily satisfied, that for both the utility as well as the industrial activities, tenable and promising solutions could be found." Mr Oskar Romer, Elektrowatt chief executive said: "The agreed solution offers large industrial opportunities."

AFX News, Zurich

FDA approval for Teva drug

Teva Pharmaceutical, the Israeli drugs group, has received marketing approval from the US Food and Drug Administration for Copaxone, for the treatment of patients with relapsing remitting multiple sclerosis. Teva said the drug would be available in the US in early 1997, and be launched in Israel by the end of this year. It has also filed for regulatory approval in the UK, Canada and other countries.

Copaxone will be marketed in the US by Teva Marion Partners, a partnership between Teva Pharmaceuticals USA and Hoechst Marion Roussel. The product will compete with drugs from Schering of Germany and Biogen of the US.

AP-Dow Jones, Jerusalem

Warning from Renault chief

Mr Louis Schweitzer, Renault chairman, said he expected the European car market to decline in 1997, making the business environment for the automaker even more difficult than this year. "The fall should be in line with our forecast for the French market, which we see going from 2.1m units to 1.9m," he said in an interview with La Tribune, the French newspaper.

AFX News, Paris

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Ina, BNL plan link-up if Napoli bid succeeds

By Robert Graham in Rome

Ina, the partially-privatised Italian insurance group, yesterday revealed plans for a wide-ranging alliance with Banca Nazionale del Lavoro, the treasury-owned bank, that could transform Italian banking.

The plans are based on a successful joint bid to buy 60 per cent of the troubled Banco di Napoli, which accounts for 18 per cent of retail banking business in southern Italy.

Ina's decision to unveil the scheme yesterday, following last Friday's deadline for bids for Banco di Napoli, underscores the insurance company's confidence of securing the bank.

The only other bidder for Banco di Napoli is Mediocredito Centrale, the medium and long-term credit institution owned by the treasury. Mediocredito is understood to have placed a very low bid, simply to avoid being penalised for withdrawing from the contest.

The Ina-BNL consortium is thought unlikely to have offered

more than L120bn (\$78.5m). This low figure reflects the strong probability that the treasury will not subscribe to a new capital increase, and that the winners will have to inject some L1,000bn, thus acquiring complete control and satisfying the demands of European Union competition policy.

The treasury has already said it will transfer up to L12,000bn of doubtful loans off Napoli's balance sheet to a "bad bank" formed from a Banco di Napoli shell company.

Mr Romano Prodi, the prime minister, appeared to confirm this

outcome in a newspaper interview, even though January 20 is the deadline for announcing the bid winner.

He also outlined Ina's strategy in the same interview. Ina would first move into banking via the Banco di Napoli deal, and then be the core shareholder for the privatisation of BNL itself, he said. This was confirmed by Ina.

Yesterday, Ina said that in the event of a successful Banco di Napoli bid, it would form a company with BNL on a 51:49 per cent basis. Under this arrangement, BNL

would cede its life assurance arm, ENL Vita, with annual premiums worth L500bn.

Ina would also be able to use Banco di Napoli's 750 branches and the 650 BNL branches for selling insurance.

Ina insisted yesterday that these plans would have a "substantially neutral" effect on its 1997 balance sheet, but would be felt more in 1998.

As for BNL, it is believed that the bank will soon begin to show the effects of two years of restructuring.

Battle of the burgers starts to sizzle

One burger may taste much the same as another to the uninitiated. But can it be possible that Burger King's Whopper really does taste better than a Big Mac?

You might think so, to listen to Mr Robert Lowes, Burger King chairman and chief executive. These tests prove it's a superior product, he says. "It's the flame broiling. It gives it a much stronger taste and a much better taste. It's not a greasy, fried product."

The obvious sideswipe at McDonald's is hardly surprising. Although Burger King traces its roots to 1954, a year before the first McDonald's opened, the company has been left in the shade by its much bigger rival.

To give perspective, the McDonald's empire embraces more than 20,000 restaurants in 101 countries, and had sales of \$60bn in 1995. Burger King has 8,700 restaurants in 56 countries, with system-wide sales of \$9bn in the year to September.

According to Mr Lowes, however, the once-troubled Burger King has McDonald's on the run. Earlier this year, McDonald's launched a new range of deluxe burgers in the US with a \$200m promotional blitz: yet it has suffered a 3 per cent decline in US same-store sales, while Burger King's have risen. In October and November, they shot up 8 per cent.

Not all the news is good. In the year to September, the scare over BSE, or mad cow disease, hit sales in the UK.

Burger King's biggest market outside the US. As a result, overall trading profits were virtually flat at \$265m.

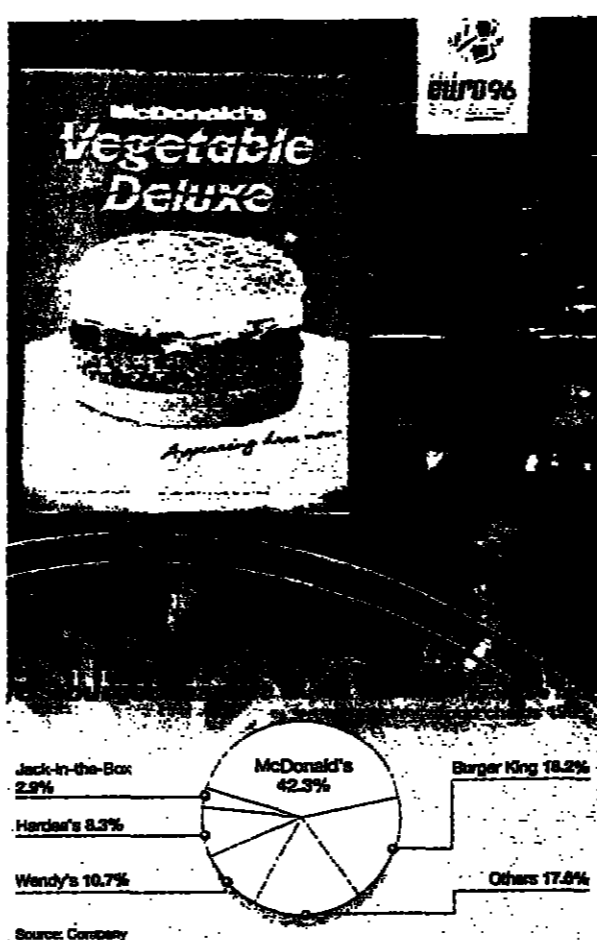
But Mr Lowes says volumes in the UK are already back to their original levels, thanks partly to the recent launch of the meat-free BK Veggie Whopper. This, combined with Burger King's momentum in the US and opportunities for expansion overseas, means the company's outlook is sizzling.

This was hardly the case a few years ago. In 1988 Burger King became part of the UK's Grand Metropolitan group when GrandMet bought Pillsbury, Burger King's US parent. For a while, it seemed to lose its way, undergoing several changes in management and strategy.

Mr Paul Clayton, head of marketing, says that in the late 1980s and early 1990s, Burger King was looking for a new product that would provide the key to growth. But three years ago it decided to return to basics by concentrating on the four elements that define fast food for the consumer: quality, service, cleanliness and value.

After that, Burger King belatedly caught on to the fact that its menu was too expensive, and cut prices. Advertising started to stress Burger King's market strengths: the flame broiling and "have it your way" choice of dressings. Then the company improved the size and quality of its products without increasing prices.

An early move by Mr



Lowes, a GrandMet insider who took over at Burger King a year ago, was to halt the process of franchising out company-owned outlets. In the past, the gains on selling the franchises had given a cosmetic boost to Burger King's (and GrandMet's) bottom line - but the company-owned operation had shrunk to the point where it was no longer providing enough opportunities for up-and-coming managers.

record 756 outlets opened in the year to September, one-third of them outside the US.

In the UK, Burger King signed a deal with Granada to open 75 restaurants at motorway service stations.

As Mr Lowes concedes, Burger King's most obvious weakness is its weak international exposure: it has only 1,800 restaurants outside the US, compared with nearly 8,000 for McDonald's. So the company is drawing up plans for an acceleration of its international expansion - but it is likely to focus on reaching critical mass in the countries where it is already present, rather than entering new markets.

"The world is so large, and each of the markets is so complex, that you don't want to stretch yourself thin or just plant flags around the world," Mr Lowes says. "At this point in time, we are more concerned about doing well in the markets we are in than how many different markets we enter."

Mr Lowes says experience has shown that Burger King can compete anywhere in the world with McDonald's. "It doesn't matter if they have got thousands of restaurants and we are so small; if we do a good job and do it right, we can be very, very successful against them. We are proving it in the US, and we have a number of markets where we are showing it can be done. We just need to take it to the next level."

Lex, Page 12

Richard Tomkins

Roche to pay \$94m for RPR brands

Roche, the Swiss pharmaceuticals group, said it would buy the European vitamin and tonic brands of Rhône-Poulenc Rorer, the US-listed drug group controlled by Rhône-Poulenc of France, reports AFP News in Zurich.

The transaction would include the sale of product rights and inventories in Germany, Switzerland and Poland for tonics, vitamins, and garlic supplements. Lead brands to be sold include the Biovital line of tonics and Iija Rogoff, a garlic supplement.

The 1996 sales of the brands were \$60m, Roche said.

Rhône-Poulenc Rorer said it agreed to sell the various products to Roche for \$94m. "These products have been identified as not strategic to Rhône-Poulenc Rorer's self-medication business," it added.

"RPR will have realised about \$850m from divestitures in 1996, which exceeds the 18-month target of \$750m announced at the beginning of this year," said Mr Patrick Langlois, Rhône-Poulenc Rorer executive vice-president and chief financial officer.

"This transaction reflects our ongoing commitment to refocus our resources to areas deemed strategic to our future business."

STET - Società Finanziaria Telefonica - per Azioni. Notice pursuant to Article 5 Bis of Law No. 216 of June 7, 1974 of the Republic of Italy. Includes financial data table and company information.

Table with columns: Date, Price, Bid, Offer, etc. for STET shares. Includes a note about the company's financial position.

CALL FOR EXPRESSIONS OF INTEREST IN PURCHASING PYRITE CONCENTRATE OWNED BY HELLENIC CHEMICAL PRODUCTS AND FERTILIZERS COMPANY SA OF ATHENS GREECE. Includes details on the tender process and contact information.

Club Méditerranée. The Club Méditerranée Group has reported a provisional consolidated turnover of 8,012 million French francs for the year ended 31 October 1996, compared with 8,467 million francs for the year earlier period.

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Handwritten Arabic text: كندا والجزيرة

COMPANIES AND FINANCE: INTERNATIONAL

INTERNATIONAL NEWS DIGEST

American General buys life company

American General, one of the most acquisitive US life insurance companies, yesterday announced it was buying Home Beneficial, a Virginia-based life company, for \$665m. The deal is American General's third acquisition in the last two years, and brings its total expenditure over that period to \$2.2bn.

The company describes its strategy for growth as "opportunistic participation in the consolidation of the financial services industry". At the beginning of its acquisition campaign, in 1994, it set a target of doubling its \$45bn asset base within five years. It is already one of the largest quoted life companies, and it now has total assets of \$64bn.

Home Beneficial, which has about \$1.4bn in assets, was known to have been looking for a buyer in recent weeks. Houston-based American General is one of a group of companies, which also includes GE Capital and Conesco, that has taken a lead in buying small life insurance companies, many of which are finding it hard now that they are in direct competition with commercial banks and mutual fund companies.

Mr Robert Devlin, American General's chief executive, said both companies offered similar life insurance products and used a similar distribution system in a similar geographical area - an increasingly important factor for life insurers. Home Beneficial has 1,000 full-time agents operating in six mid-Atlantic states. Mr Devlin estimated that Home Beneficial had excess capital of \$300m. He was also bullish about the prospects for growth after the acquisition, saying it could mean \$20m in annual expense savings. He predicted the purchase would increase earnings within one year of closing.

Home Beneficial shareholders will be offered a choice of cash or stock under the deal. The cash portion, which will be limited to a maximum of half the overall deal, will be worth \$39 a share. American General's shares were virtually unchanged, slipping 4% to \$40 1/4 in early trading. Home Beneficial stock was one of the strongest performers for the morning, gaining 8% to \$38, still \$1 1/2 short of the acquisition price. *John Authers, New York*

Advanced Bank deal backed

Shareholders in Sydney-based Advance Bank yesterday voted overwhelmingly in favour of a takeover offer from St George Bank, a slightly larger regional bank based in New South Wales. More than 77 per cent of the shareholders voted, of whom 89.5 per cent were in favour of the A\$2.65bn (US\$2.1bn) proposal, which offers a combination of cash and St George shares for all Advance's ordinary shares.

Final confirmation of the takeover will be in late January, but the Australian Competition and Consumer Commission has approved the deal, and the federal treasurer has also given approval in principle. There have been objections to the voting structure of the deal, notably from National Australia Bank, one of Australia's big four banks, which has ambitions to take over St George. But the Australian Securities Commission announced yesterday it would not object to the voting structure. That issue will be the subject of a court hearing in early January.

Yesterday's vote, together with the decision by the ASC, further reduces the possibility that NAB will succeed in blocking the deal and acquiring St George itself. NAB would find it much harder to take over the larger combined bank, which will have assets of around A\$40bn and be the fifth-largest bank in Australia. *Bethan Hutton, Sydney*

Sumitomo, Bechtel in India

Sumitomo, the Japanese trading conglomerate, and Bechtel Corp, the US engineering group, are to take a stake in a US\$1.14bn oil refinery project in India being developed by the Hinduja group, the trucks-to-power industrial house. The refinery, to be built at Hardsapur in Orissa state, will have a total refining capacity of 2m tonnes of crude oil a year. The project will also include a 250MW power station.

Mr Gopichand Hinduja, one of the four brothers that control the Hinduja group, said Sumitomo would take a 25 per cent stake in the project, while Bechtel would have 5 per cent. The Hinduja group would retain a 51 per cent stake and the balance of the equity would be offered to the public. Mr Hinduja said construction on the project would begin in about six months, for completion three years later. *Tony Tassell, Bombay*

ADIG plans Poland fund

Allgemeine Deutsche Investment Gesellschaft, the German-owned fund management company, is to establish a mutual fund operation in Poland with the Export Development Bank (BRE). The deal comes just after the Polish Development Bank and Kleinwort Benson Investment Management won a licence from Poland's securities commission for a mutual fund operation aimed at investing in the country's securities market.

Mutual fund management in Poland has increasingly attracted the interest of foreign institutions that believe the country's stock exchange, capitalised at \$8.1bn, is set to grow. Expected pension reforms should also generate management opportunities for institutions that gain experience through mutual fund operations. BRE is a listed Polish bank 21 per cent owned by Commerzbank of Germany, which also holds a 40 per cent stake in ADIG. *Christopher Bobinski, Warsaw*

Ingelco in Cuban venture

Chilean company Ingelco is setting up a joint venture in Cuba's dairy sector to produce milk products for sale to the Cuban market. The 50-50 venture between Ingelco and Cuba's state-run Union Lactea will involve a \$5m investment in a dairy plant in Cuba's central Sancti Spiritus province. It is believed to be the first foreign investment in Cuba's recession-hit dairy sector. Ingelco already has a joint venture in Cuba producing fruit juices. *Pascal Fletcher, Havana*

German telecoms opens up

The German government has granted the first licences to companies wanting to compete with the partly-privatised Deutsche Telekom in providing telephone services from January 1998.

Vebacom, the telecoms subsidiary of the Veba conglomerate, was awarded a nationwide licence. A licence for the Hamburg, Berlin, Potsdam, Frankfurt and Munich regions went to Colt Telecom of Frankfurt. A licence to operate a phone service in Cologne was granted to NetCologne, which is 75 per cent owned by the city's own utility company.

Financial details were not disclosed. Earlier this week, Mr Wolfgang Böttsch, telecommunications minister, said telephone licences would be granted in return for one-off payments ranging from DM2,000 for the smallest area to DM40m (\$25.7m) for a nationwide network such as that granted to Vebacom. *Peter Norman, Bonn*

Brazil plant for Asia Motors

Asia Motors, the South Korean automotive manufacturer, said yesterday it would spend \$500m to build a factory in the state of Bahia, Brazil - its first such investment outside South Korea. The announcement, which was expected for some months, follows a presidential decree last week granting tax incentives to vehicle manufacturers setting up in Brazil's underdeveloped north-east. *Jonathan Wheatley, São Paulo*

Huhtamaki sells remaining drugs unit

By Greg Melvor in Stockholm

Huhtamaki, the Finnish international foods group, yesterday completed its withdrawal from the pharmaceuticals business by selling its Star ophthalmics division to Santen Pharmaceutical of Japan, the world's second-largest prescription ophthalmic drugs company.

The FM430m (\$32.7m) deal, to be concluded early in the new year, will form a launch-pad for Santen's entry into the European market. For Huhtamaki, it

marks the culmination of a restructuring in 1996 aimed at narrowing its focus to two core areas: confectionery and food packaging.

Mr Takakazu Morita, Santen president, said the acquisition of Star, which had 1995 sales of FM150m, was an important step in Santen's development outside its traditional Japanese market. Santen, which derives 90 per cent of its \$600m annual sales from ophthalmic pharmaceuticals, said Star's manufacturing facility in Tampere, southern Finland, would be suitable for its worldwide products.

Huhtamaki's exit from pharmaceuticals was triggered by high research and development costs and lack of international marketing clout. It sold its main pharmaceuticals subsidiary, Leiras, to Schering, the German drugs group, for FM1.4bn in July.

Huhtamaki's most-traded 1-share advanced FM4 to FM31 in Helsinki yesterday. The stock, which started the year at FM106, has more than doubled in value in 1996, reflecting market approval for the restructuring drive. "Huhtamaki has done the

right thing. Pharmaceuticals is a very research-intensive business and two core areas are enough," said Mr Hans Boström, Finnish analyst at Paribas Capital Markets in London.

He suggested the stock was around 15 per cent undervalued, and predicted strong annualised growth of 15-17 per cent for Huhtamaki in the next five years.

Mr Timo Peltola, Huhtamaki chief executive, said the company would seek to expand its remaining operations in 1997 through a blend of acquisitions and organic growth. Huhtamaki

would double its food packaging capacity in Poland and Russia, and build a plant in China.

In confectionery, the company would expand into Asia via two joint ventures: one with East Asiatic Company, a Danish-based international marketing group, and the other with Parry's, a leading Indian sugar confectionery company.

Huhtamaki in October sold its US confectionery operations to Hershey Foods of the US and bought Hershey's confectionery operations in Germany and Italy in a \$550m asset swap.

US drugs group in biotech alliance

US pharmaceuticals company Schering-Plough will pay the Boston-based biotech group Genome Therapeutics up to \$67m as part of an asthma research collaboration between the two, writes Daniel Green.

Under the terms of the deal, Genome will identify genes and associated proteins for use by Schering-Plough in developing new pharmaceuticals.

The deal could be important for Schering-Plough because the company is one of the few in the US with big selling products in asthma. European companies Glaxo Wellcome and Astra dominate the market.

Schering-Plough will pay Genome an undisclosed upfront licence fee, fund a research programme, make milestone payments and pay royalties based on sales of products developed under the tie-up.

These payments to Genome could reach \$67m, excluding royalties, with about \$22.5m coming from licence fees and research payments and \$44.5m from milestone payments.

Lippo unit buys into leading retailer

By Manuela Saragosa in Jakarta

Multipolar Corporation, the Indonesian information technology and retailing company which operates a number of the country's foreign franchises, including Wal-Mart Stores of the US, plans to take a majority stake in the country's largest chain store owner, Matahari Putra Prima. The move would give it access to hundreds of outlets outside Jakarta.

Officials at Multipolar, part of the banking-to-property Lippo conglomerate, said the company planned to take a 50.1 per cent holding in Mata-

hari if shareholders of both companies approved the deal at a meeting scheduled for January 30.

Multipolar plans to pay Rp673bn (\$286.1m) for 45 per cent of Matahari owned by Mataharjaya Putrapraker, the holding company of Matahari's founding shareholder, Mr Hari Darmawan-owned. It is also tendering for 5.1 per cent of the issued share capital, at Rp3,200 a share.

Financing for the acquisition is still sketchy. Officials said the approach would be three-pronged, with Rp61.88bn paid in cash, and Rp300.29bn and Rp311bn financed with 12- and 24-month non-interest

bearing notes, respectively. Analysts, however, noted a rights issue was also mentioned.

Matahari's department stores, which sell everything from foods to furniture, cater to low to middle-income consumers, while most of Multipolar's franchises, which include J.C. Penney and Fireworks Family Entertainment centres, target higher-income brackets.


Benefits of the acquisition are expected to flow mainly to Multipolar. Its Wal-Mart franchise, one of the few foreign stores in Indonesia to target middle-income consumers, stands to gain access to Matahari's

more than 80 department stores around the archipelago.

In the past year, Matahari has viewed the entry of Wal-Mart as competition, and responded by opening its first hypermarket-style store, Mega M, in Jakarta. "At least now we won't see a Wal-Mart opening up across the street from Mega M, and Matahari needs the management and technology that a foreign retailer can bring," said Mr Rudy Ramawaty, analyst at Peregrine Sewu Securities in Jakarta.


Matahari's shares closed up Rp125 at Rp2,850, while Multipolar was down Rp100 at Rp1,575.

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COMPANIES AND FINANCE: UK

LucasVarity finance director quits

By Tim Burt

LucasVarity, the Anglo-US automotive and aerospace components group, yesterday announced the surprise departure of Mr John Grant, its finance director, less than four months after the £3.2bn (\$5.3bn) merger of Lucas Industries and Varity Corporation of the US.

The company said Mr Grant, 49, had agreed to resign following a board meeting last week, where it was decided he did not have the "international aptitude"

for the job. Sir Brian Pearce, LucasVarity chairman, said: "The board decided we wanted a finance director who was more global in outlook. I should think John was disappointed, but we needed a change."

Mr Grant - the only remaining executive director of Lucas to sit on the LucasVarity board - has been replaced by Mr Neil Arnold, a 49-year-old Briton who was chief financial officer of Varity for six years before the merger.

The three most senior positions at the enlarged group are now held by former Varity directors. Mr Victor Rice, formerly Varity chairman, is chief executive. Mr Tony Gilroy, the US group's chief operating officer, has become president of the transition team overseeing the merger; and now Mr Arnold has become finance chief.

Mr Grant was said to be on holiday yesterday and was unavailable for comment. He is expected to receive compensation for loss of office

based on his two-year rolling contract and annual basic salary of £223,975 a year.

Mr Grant's departure follows the removal of a third of the senior management at LucasVarity, including Mr Bryan Mason, Lucas's personnel director and Mr Mike Beard, its head of corporate affairs.

Mr George Simpson, formerly Lucas chief executive, left the group before the merger to become managing director of GEC.

"It underlines that this has

been a reverse takeover by Varity, at least in management terms," according to one industry analyst.

Sir Brian, however, dismissed that suggestion, pointing out that a majority of the operating businesses were run by former Lucas managers.

Nevertheless, another board member said several more management changes were likely, following completion of the group's £250m restructuring, announced earlier this month.

Lex, Page 12

British Gas and Mobil in 'take or pay' deal

By Robert Corzine

British Gas yesterday renegotiated its second "take or pay" gas contract with a leading North Sea producer. The successful renegotiation "significantly reduced" the biggest threat to the viability of Centrica, the soon-to-be demerged domestic gas supply arm, according to company executives.

No value was placed on the deal with the UK subsidiary of Mobil of the US, which is British Gas's fifth largest North Sea supplier. But the company said it meant that about a fifth of its "exposed contracts" had now been renegotiated.

Under the take-or-pay contracts - worth tens of billions of pounds - British Gas must pay for gas, even though the UK has left it with a large surplus.

Unlike an earlier deal with British Petroleum, the agreement with Mobil was aimed

more at reducing gas volumes than securing cheaper prices.

Mobil agreed to cancel two of its supply contracts with British Gas, while prices on three others will be "reduced to market levels on a phased basis."

In exchange, British Gas will transfer to Mobil a 5 per cent stake in the Beryl field, 25.5 per cent of the Nevis field and 2.5 per cent of the Sage offshore gas pipeline system.

The assets will boost Mobil's reserves by 27m barrels of oil equivalent - including gas - in its core area of Beryl. Mobil holds a 45 per cent stake in Beryl, and has nursed a grudge against British Gas for previously pre-empting its entry into Nevis.

None of the assets belong to Centrica, the domestic gas supply company with the take-or-pay liabilities and which is due to be demerged in February. But Mr Ken-

neth Gardener, British Gas's chief negotiator, said it was unlikely that Centrica would have to look to British Gas's exploration and production division for further assets.

"This was a one-off," he said yesterday. Mobil had indicated its interest in the Beryl and Nevis as early as last February.

Yesterday's deal follows a £250m (\$417.5m) deal with BP earlier this month. British Gas's exploration and production division has also agreed new terms for its contracts.

Centrica's new management has been keen to secure at least a few agreements before the end of the year in order to smooth the way for the demerger, due on February 17.

Mr Gardener said "a pause for reflection and review" would follow the conclusion of the Mobil deal, as Centrica's management needed to devote its full attention to the demerger.

Northern bid goes into extra time

Fee to BZW throws the result into doubt, says Simon Holberton

Northern Electric, the Newcastle-based regional electricity company, seems fated to occupy a singular position in Britain's stock market history.

Northern was the company that first alerted investors to the hidden wealth contained in rec balance sheets when in 1994-95 it mounted and won a "scorched earth" defence against conglomerate Trafalgar House involving a return to shareholders of large amounts of cash.

And last night the company was embroiled in an unprecedented wrangle with the Takeover Panel which will decide the fate of the £782m hostile bid for the company from CalEnergy, an aggressive US independent power producer.

At the centre of the dispute is the behaviour of one of its advisers, Barclays de Zoete Wedd, and the circumstances surrounding North-

ern's agreement to award it a special performance related payment of £250,000.

The Panel has been investigating whether this payment was linked to the purchase of Northern shares by BZW through the brokers deny any connection.

In Britain, advisers to a company under hostile attack can buy shares in the target company if they can demonstrate the purchases were done on an arm's length basis.

Concern about BZW's role emerged at 1pm on Friday - the day and hour CalEnergy set for the conclusion of its offer - when US bidder had managed to win acceptances for only 49.77 per cent of Northern - short of the 50 per cent and one share it needed to declare its bid unconditional.

Instead, in an unprecedented action, the Takeover Panel stepped in and allowed the bid to continue until 1pm today. It also prohibited

both BZW and Schroders from buying shares in Northern, and froze payment to BZW of the bonus.

By yesterday CalEnergy was claiming to speak for just over 50 per cent of the shares. But the Panel has reserved a final judgement, pending appeals by both BZW and Northern.

The origins of the dispute seem to lie in a meeting Mr Ian Watts, a director of BZW, had with Mr David Morris, Northern's chairman, on Tuesday last week. At that meeting, Mr Watts told the Northern chairman he thought his firm deserved a £250,000 performance fee because of the quality of its advice. The possibility of such a fee had been negotiated at the start of the bid by Mr Simon de Zoete, BZW vice-chairman, in addition to a flat fee from Northern of £1.5m.

There are different

accounts of Mr Morris's reaction. Some say he demurred and said the board would discuss the matter later. A BZW spokesman disputes this. He said there was "certainly no indication to us that they [Northern] were not minded to pay us the additional fee".

On Wednesday, BZW and Schroders, another adviser to Northern, approached the Panel to seek approval to buy Northern shares. That approval was forthcoming after assurances were given that there had been no change to the flat fee either would earn from defending the bid. The two stepped into the market and between them bought 2.3 per cent of Northern at a total cost of around £14m.

That night the full Panel heard an appeal by CalEnergy on the share purchases by Northern's advisers. It dismissed CalEnergy's appeal and said share dealings were allowable because

"there would be no change to the flat fee basis of [the advisers'] remuneration". The Panel said that it has long been accepted that the code permits advisers to buy shares.

The following day, Northern's board met to approve the fees payable to advisers. That meeting agreed BZW deserved an extra £250,000 fee because of the quality of its advice during the bid.

But just before 12.30 on the last day of the bid the Takeover Panel rang CS First Boston, CalEnergy's adviser, and requested a delay in the announcement of the bid outcome. The Panel had come into possession of new information which might have a bearing on the bid, the bank was told. It subsequently came out that BZW had informed the Panel of the £250,000 fee at about noon on Friday.

BA settles Inspirations dispute with £6m payment

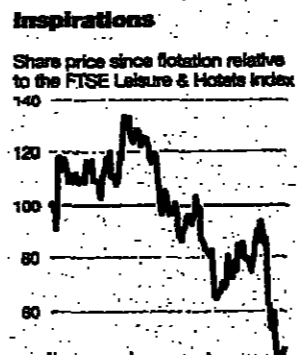
By Scheherazade Daneshkhu, Leisure Industries Correspondent

British Airways has agreed to pay £6m (£10m) to Inspirations, the tour operator, to settle a claim made against it by Caledonian Airways.

Inspirations, which bought Caledonian two years ago from BA, blamed BA, its aviation and maintenance supplier, for late delivery of aircraft, which led to flight delays in the peak season. Subsequent bad publicity adversely affected September holiday sales.

The tour operator, which has up to 4 per cent of the package holiday market, yesterday reported pre-tax losses of £13.2m in the year to September 30, compared to pre-tax profits of £7.7m last year.

The total cost of the delays and disruption in its aviation and maintenance divi-



anticipated but safety is paramount."

It has paid £1.6m in cash and will subscribe for £4.4m of new unlisted convertible preference shares at 77p a share, after shareholder approval.

The shares, which reached a high of 120 1/4p at the end of August, last night rose 1p to close at 75 1/2p.

BA has also agreed to establish dedicated engineering facilities for the Caledonian fleet.

The final dividend (2.8p) will not be paid. The interim was 0.78p; last year's total dividend was 3.5p.

Mr Vic Fatah, chief executive of Inspirations, said the summer 1997 programme had been reduced. Sales of winter 1996/97 holidays were 47 per cent up on last year, while next year's summer holidays were up 10 per cent.

Turnover rose 13 per cent to £403.2m.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Farfetch	1.47	0.438	15.01	-	-	-	-	-
Inspirations	403	13.2	27.86	2.8	Jan 31	2.8	0.78	3.5
Irish & Stone	10.4	3.77	7.85	2.85	-	2.5	-	8.25
McDonalds Res	0.101	0.019	0.81	-	-	-	-	1

	NAV (p)	Attributable earnings (p)	EPS (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Knox D'Arcy	38.4	4.56	10.3	0	-	-	-	-
Martin Currie	91.9	0.001L	0	0	-	-	-	-

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. †After exceptional credit. ‡On increased capital. §AIM stock. ¶Comparatives for Ingham plc, which changed name and status to Knox D'Arcy Trust in April.

Grafton buys Dublin property

Grafton Group has acquired an investment property in Dublin for £5.8m (\$9.7m).

The property, a hotel trading as the Rathmines Plaza Hotel, is being sold by O'Dwyer Real Estate Company on a sale and leaseback basis.

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Balance sheet

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FINANCIAL TIMES

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INTERNATIONAL PEOPLE

Srednicki takes AT&T cards role

AT&T Universal Card Service, the loss-making credit card division of the long distance telecommunications giant, has landed Rich Srednicki, a former head of credit cards for Citicorp, the largest US card issuer, as its new chief executive.

AT&T, the third largest card issuer in the US by number of cards, had parted company with David Hunt, its former chief executive, in September. This was said to be for "personal reasons".

Shortly afterwards, it announced losses of \$36m for the third quarter, caused mostly by a rise in the proportion of loans it had to write off to 6.15 per cent, significantly above the industry average.

Srednicki, 49, is currently general manager of Citicorp's German consumer banking division, but ran its Visa and Mastercard operations in the US from 1990 to 1993. He has also led Citibank's attempts to cross-market its products: John Walker, AT&T's president, said that Srednicki, who will start his new job next month, would "build creative marketing linkages" with the company's other services.

While at Citibank, Srednicki led an aggressive campaign to limit the growth of AT&T's Universal card when it was launched in 1990, launching a rival card in conjunc-

tion with MCI, then the second largest long distance telecommunications provider, and successfully challenging claims made in an AT&T advertising campaign. John Authers, New York

Bermuda exchange

Arthur Sculley (left), former head of private banking at J.P. Morgan, has been appointed chairman of the Bermuda Stock Exchange. Sculley, who is 52, joins the exchange following its announcement of plans last year to become the first fully electronic offshore securities market.

Sculley is currently president of Sculley Brothers, a private investment and advisory firm which also involves his brothers John (former chief executive of Apple Computer) and David (a former president of HJ Heinz USA). He spent 16 years in corporate finance at J.P. Morgan, before becoming head of private banking.

At the Bermuda exchange he succeeds Audette Exel, who recently resigned in order to return to Australia. Separately, Jeffrey Conyers becomes an additional deputy chairman of the exchange. Richard Lapper, London

Seat rings changes

The appointment of a new chairman at Seat, the Spanish subsidiary of Volkswagen, has been accompanied by an upheaval in its senior management.

The company confirmed last week that Pierre-Alain de Smedt, the Belgian head of Volkswagen's Brazilian operations, would take over as chairman from Juan Llorens, whose three-year contract expires at the end of the month.

At the same time it named Erich Krohn as vice-chairman and finance chief to take over from 33-year-old Utz Claassen, who is leaving to become chairman of Sartorius, a precision engineering company based in Goettingen, Germany. Claassen was known to be unhappy with the planned change at the head of Seat.

The new chairman, who has spent four years as head of Volkswagen do Brasil, will also take charge of purchasing. The current purchasing chief, Francisco Garcia Sanz, is moving to the company's supervisory board, taking the seat occupied up to now by José Ignacio López de Arriortúa, the former VW executive who has been charged with industrial espionage.

Another Seat vice-chairman, personnel chief Jochem Schumm, has been moved to a similar post at the Volkswagen plant in Wolfsburg. David White, Madrid

Kowner for Sotheby's



Arina Kowner (left), probably the most powerful figure in Swiss cultural life, is joining Sotheby's, the international auction house, as managing director of its Zurich office. Her appointment is part of a move by Sotheby's, whose Swiss operations are concentrated in Geneva, to expand in the German-speaking part of Switzerland.

Kowner, 50, has spent the last 20 years as head of cultural and social affairs at Migros, Switzerland's biggest retailer. Migros, owned by its customers, sets aside 1% per cent of its annual turnover for social and cultural activities. That gives Kowner control of a SFR107m (\$61m) annual budget, of which half is channelled into education: she spends almost twice as much as Pro Helvetia, the government-supported Swiss arts council, on cultural activities ranging from theatre to ballet and music.

Kowner built up Migros's art collection, part of which went on show in May at the new Migros-financed Museum of Contemporary Art in Zurich. Migros's name recognition in Switzerland, because of its cultural contributions, is second

to none and Kowner's work has been the subject of a special Harvard Business School case study. William Hall, Zurich

Aon's Forrest rises

Ron Forrest, former chief executive of Bain Hogg, the UK insurance brokerage sold by Incheape in October to Aon Corporation of Chicago, has been named chairman and chief executive of Aon Risk Services Companies, succeeding Arthur Guest, who died in an air crash in October.

The new role gives Forrest, 54, responsibility for all Aon's retail insurance broking in north and south America. He also remains chairman of UK retail broking operations.

Donald Bell, previously vice-chairman of retail brokerage operations in the Americas, meanwhile becomes group vice-chairman with a strategic remit and responsibility for major clients and markets worldwide.

Fortuitously for Aon, most of Forrest's working life has been spent with Alexander & Alexander - the New York-based group whose takeover by Aon earlier this month created the world's largest insurance broker. He joined Incheape's broking arm, Bain Clarkson, in 1994 and oversaw its merger with Hogg Group to create Bain Hogg. Nick Casswell, London

ON THE MOVE

Hilary Weston, wife of Galen Weston, the Canadian foods millionaire, is to be the next Lieutenant Governor of ONTARIO. She will take over the title, which makes her the British Queen's representative in Ontario and nominal head of the provincial government, on January 24.

Jack Krol, 60, president and chief executive officer of DuPont, joins the board of J.P. MORGAN & Co and its principal banking subsidiary, Morgan Guaranty Trust Company of New York, from January 1.

Kevin Jenkins, president and chief executive of Westair Corporation, an Alberta research and development company, and John Willson, president and chief executive of Placer Dome, the Canadian mining company, have joined the board of CANADIAN PETROLEUM.

Splandor Jose Elena Rosello has been appointed vice-president of the new EU

PLANT VARIETY OFFICE

Zhu Xiaohua becomes chairman by Hong Kong property and securities company CHINA EVERBRIGHT

INTERNATIONAL. Zhu, a former deputy governor of the People's Bank of China, already chairs China Everbright Holdings, its controlling shareholder.

Anna Lou Fletcher, formerly managing director of New Harbor Inc of New York, becomes corporate general manager, financial planning and analysis, at BROKEN HILL PROPRIETARY.

David Williams becomes deputy chairman of the BANKERS TRUST AUSTRALIA as part of the preparations for David Hoare stepping down as chairman sometime in 1997.

The South African Broadcasting Corporation has appointed former vice-chairman Colin Hickling to head the new satellite television project AstraSat.

Jean-Pierre Rontex takes over as chairman of MINES DE POTASSE D'ALSACE.

The French potastum chloride producer, following the resignation of Paul Prevot.

CIC, the French regional banking group, has appointed Philippe Pontet as chairman, replacing Bernard Yoncourt. Pontet was previously chairman of public holding group Erap.

Juan Perea has been appointed president of Spanish electronics group AMFER.

Michael Lim, former vice-president at Bear Stearns Asia in Hong Kong, joins the board of AVIC GROUP INTERNATIONAL, the Chinese-based telecommunications and information systems group.

Chief Superintendent Rod Harvey is the new head of security planning for the SYDNEY OLYMPICS. He is currently head of the major incident group.

Ranita Hussein (Skrine & Co), Enick Mohammed Azlan Hashim (Kompleks Kewangan Malaysia) and Tan Leong (BDO Binder) have been appointed to the committee of the KUALA LUMPUR STOCK

EXCHANGE. Chan Guan Seng (JF Apex Securities) becomes deputy chairman and Benny Ng Wu Hong has been elected to the committee.

Michael Welch, 44, takes over as senior vice-president and chief financial officer of EQUITY MARKETING, the US toys and gifts group. He succeeds Kenneth Fisher, 45, who has resigned to pursue personal business interests.

Welch was most recently vice-president of corporate development for Mattel, the world's largest toy company.

Egon Berg rises to vice-president of AMERICAN HOME PRODUCTS, the US drugs company, and Eileen Lach becomes secretary.

Raymond Viaut, 52, vice-chairman and director of General Mills, joins the board of WILLIS CORROON, the British insurance broker, on January 1 as a non-executive director.

Raymond Vecchi has resigned as chief operating officer of TOWER AIR, the US low-cost carrier. Vecchi, who has only been with the airline since September, has reportedly been named

president of CARNIVAL AIR LINES.

Peter Fitzgerald, 48, currently chief executive and president of Qualex, has been named corporate vice-president and general manager of KODAK's consumer imaging business. He will keep his current responsibilities at Qualex until a successor is appointed.

Stanley Phernambucq, who has headed the unit responsible for the design and construction of the Los Angeles County METRO RAIL SYSTEM, is leaving on January 10 for a new post in the private sector.

Michael Lambert is stepping down as secretary of the NEW SOUTH WALES TREASURY, to join investment bank BZW.

Chris McGurk, chief operating officer of Universal Pictures, joins the board of CINEPLAX ODEON, one of the largest North American cinema companies, replacing Lynwood Spinks. McGurk was formerly president of the Walt Disney Motion Pictures Group.

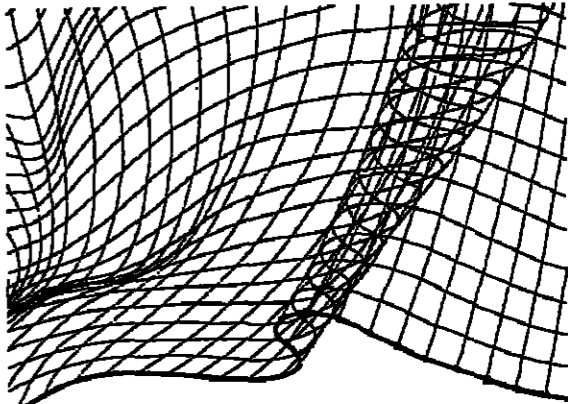
K.S. Tso has been appointed group managing director of HONGKONG ELECTRIC HOLDINGS from January 1, succeeding Ewan Yee, who retires at the end of the year. Tso has been an executive director of the company since 1985 and is currently managing director of the Hutchison Whampoa Property Group.

Thomas Perkins, 64, chairman of Tandem Computers, becomes the 18th board member at NEWS CORPORATION, the global media group.

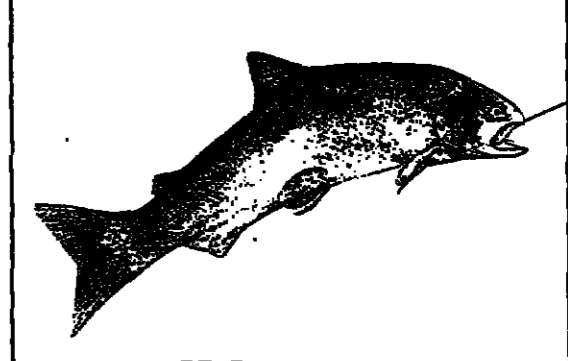
Kevin Logan joins DRESSDNER KLEINWORT BENSON from Swiss Bank Corporation, as senior market economist in the fixed income department in New York.

International appointments

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COMPANIES AND FINANCE: INTERNATIONAL

Consumer confidence data lift Treasuries AT&T consumer business 'has bounced back'

GOVERNMENT BONDS

By Lisa Bransten in New York and Samer Iskandar in London

US Treasury prices gained in quiet pre-holiday trading yesterday as signs that consumer confidence may be flagging.

Near-midday in New York, the benchmark 30-year Treasury was 3/8 stronger at 99 1/2 to yield 6.567 per cent, while at the short end of the maturity spectrum, existing two-year notes rose 1/8 to 99 1/2, yielding 5.917 per cent.

Trading will close at 2pm today and remain closed until Thursday for the Christmas holiday.

Bonds were mostly flat in early trading before getting a lift at mid-morning, after the University of Michigan's index of consumer sentiment registered a drop in December, from 99.2 in November

to 96.9, with consumer expectations falling even further.

Earlier, traders had paid little attention to November's modest gains in personal income and consumption. Personal income rose 0.5 per cent last month, slightly less than economists had expected, while personal consumption expenditure was 0.5 per cent stronger, slightly above expectations.

Rising Treasuries provided support to European bonds, which closed generally higher.

Liffe's March bond future settled at 100.65, up 0.18. But trading volumes were modest, leading analysts to warn that the rise was more technical than indicative of bullish market sentiment.

French, Spanish and Swedish bonds rose in line with bonds, their yield spreads closing mostly unchanged.

On Matiff, the March future on 10-year French bonds closed at 128.62, up 0.06.

UK gilts outperformed other European bonds, their 10-year yield spread over bonds tightening by 7 basis points to 188 points.

Liffe's March gilt future settled at 109 1/2, up 1/8.

AT&T consumer business 'has bounced back'

By Richard Waters in New York

AT&T's consumer business has bounced back from a troubled period to end 1995 on a strong note, Mr Joseph Nacchio, the former head of the US telecoms company's largest business unit, said yesterday.

Mr Nacchio was speaking after resigning over the weekend to head Qwest Communications, a small private group that is building a new long-distance network of its own across the US.

His departure marks the latest in a series of high-level resignations from the largest US telecommunications company, marking a transition to a new management group.

Commenting on the fortunes of AT&T's consumer business, Mr Nacchio said: "We had some difficulties at the beginning of the year, but we have recovered very handsomely from that."

The business has neared the end of the year ahead of the targets that had been set for it, he said, but declined to give further details.

AT&T shocked Wall Street twice this year with news of slowing revenue growth in its consumer business, reflecting successful raids on its customers by rival long-distance services.

Mr Nacchio, a 26-year AT&T veteran, was responsible for the flat-rate calling plan, known as OneRate, that has been at the forefront of the company's attempts to win back market share.

Ms Gail McGovern, 44, the former head of AT&T's services for corporate customers, was appointed over

the weekend to replace Mr Nacchio.

Speaking yesterday, she called competitive conditions in the consumer long-distance business "just ferocious", but said the OneRate plan had been "very successful" in attracting customers.

Ms McGovern said that her primary focus would be on "top-line growth".

She takes over as AT&T is gearing up to break into the \$100bn US local telephone business, which is about to be thrown open to competition.

Though she has no direct experience of consumer markets, Ms McGovern said her experience in handling AT&T's 4.5m small business customers had given her experience of marketing techniques such as market segmentation and database marketing.

Mr Nacchio was in effect passed over when AT&T looked outside for a new president earlier this year, hiring Mr John Walter from RR Donnelley.

The previous president, Mr Alex Mandl, quit in the summer to head another small telecommunications venture.

In a letter to staff yesterday, Mr Walter said Mr Nacchio "has made many lasting contributions to AT&T", adding: "But he has always wanted to lead his own company, and it has become clear to him that won't happen here at AT&T."

Mr Nacchio said Qwest, which will sell capacity on its network to AT&T, among others, had presented "a great opportunity, and a very good financial package", including a signing-on bonus and a substantial equity position.

TWA cuts New York services

By Richard Tomkins in New York

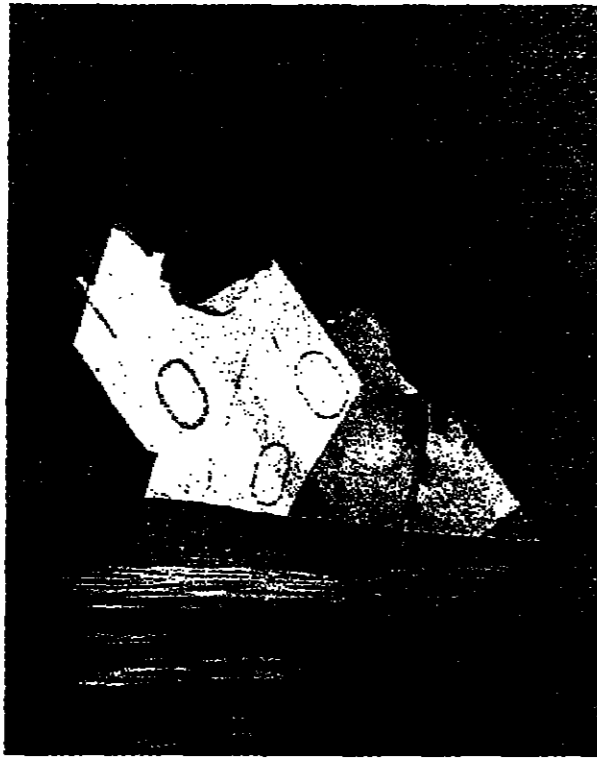
Trans World Airlines, the smallest of the large US carriers, will start making big cuts in its operations in and out of New York next month to stem heavy losses there, particularly on transatlantic operations.

The cuts will include the axing of its New York-Frankfurt services and the replacement of its Boeing 747 airliners with smaller Boeing 767 aircraft on other transatlantic routes.

TWA will also cut the feeder services that link its New York transatlantic services with far-flung parts of the US such as California, Colorado and Arizona. Instead, the New York hub will focus on the east-coast market.

The moves recognise changes in the transatlantic travel market that have followed a big increase in the number of US cities now offering direct flights to Europe. In the last 20 years, the number of US gateway cities has risen from 11 to 30.

Since many passengers in the US no longer need to travel to New York to make



Tragic loss: TWA has been beset by problems

connections to Europe, TWA has had to offer low fares to attract them to its services. Even then it has found itself to world New York to make

TWA said other US carriers had already stopped flying Boeing 747s on transatlantic routes. "It's no longer a 747 market. We

have clung to that too long, and now we are going to fix it," the company said.

TWA, which has twice gone through Chapter 11 bankruptcy protection, has failed to make an annual profit since 1988. It has recently suffered a number of setbacks in its efforts to regain financial health.

In July, a Boeing 747 flying its New York-Paris route exploded in the air off New York's Long Island, killing everyone on board. This and other problems caused TWA to report a fall in operating profits from \$45.8m to \$28m in the quarter to September, at a time when other US airlines were enjoying big profit increases.

In October, TWA lost its chief executive, Mr Jeffrey Erickson, amid internal dissent about how the company should be run. TWA has so far been unable to find anyone else prepared to take on the job, and this month appointed three interim managers.

Yesterday TWA said the cost-cutting exercise, which will eliminate about 10 per cent of seats flown, would save about \$400m a year. It said it planned to build up operations at its main hub in St Louis, Missouri.

ADM acquires Grace cocoa unit

By Richard Waters

Archer Daniels Midland, the US grain processing company, yesterday took its first step into the cocoa business with the purchase of the production and sales operations of W.R. Grace.

The operation, which makes industrial cocoa and chocolate products, is being sold for \$920m, including the assumption of debt, Grace said. It did not disclose the equity value of the deal.

Grace, a specialty chemicals company, has been rumoured for months to have discussed selling the business to Cargill, the private US commodities group which is already a big force in the cocoa markets.

Such a transaction, however, could have led to anti-trust concerns, since a combination would have greatly reduced the number of suppliers in the chocolate market.

Between them, Cargill and Grace are believed to account for about half of the independent chocolate market in Europe - roughly equal to the share of Jacobs Suchard, which completed a

large acquisition of its own earlier this year.

Mr Dwayne Andreas, ADM chairman, called the acquisition "a good fit," even though his company has no presence in cocoa at the moment. "We understand the procurement and processing business and have many customers in common," he said.

For Grace, the sale reflects a plan to focus on its chemicals operations. In September, the company spun off National Medical Care, its big healthcare unit, and has since disclosed plans to sell other businesses. These include units that produce equipment for the paper and printing industry and molecular separation products for research laboratories.

Grace's shares rose 1 1/2% yesterday morning to \$50, still 3 1/2% below their level at the beginning of October after the spin-off of National Medical. The company's chairman, Mr Albert Costello, said the sale of the cocoa operations would further advance Grace's strategy of focusing on its global packaging and specialty chemicals businesses.

WORLD BOND PRICES

Table with columns for Country, Coupon, Maturity, Price, Change, Yield, etc. Includes Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, etc.

Table with columns for Country, Maturity, Price, Change, Yield, etc. Includes Italy, Spain, Japan, etc.

FTSE Actuaries Global Securities

Table with columns for Index, Price, Change, Yield, etc. Includes UK Gilts, FTSE 100, etc.

UK Indices

Table with columns for Index, Price, Change, Yield, etc. Includes FTSE 100, FTSE 250, etc.

US INTEREST RATES

Table with columns for Rate, Bid, Offer, etc. Includes Treasury Bills and Bond Yields, etc.

FT Fixed Interest Indices

Table with columns for Index, Price, Change, Yield, etc. Includes UK Gilts, etc.

Gold Edged Activity Indices

Table with columns for Index, Price, Change, Yield, etc. Includes Gold, etc.

FT/ISMA International Bond Service

Table with columns for Issued, Bid, Offer, etc. Includes various international bonds.

BOND FUTURES AND OPTIONS

Table with columns for Country, Maturity, Price, Change, Yield, etc. Includes France, Germany, etc.

EURO BOND FUTURES (MATIF)

Table with columns for Maturity, Price, Change, Yield, etc. Includes various Euro bonds.

US TREASURY BOND FUTURES (CBT)

Table with columns for Maturity, Price, Change, Yield, etc. Includes various US Treasury bonds.

COMMERCIABLE BOND SERVICE

Table with columns for Issued, Bid, Offer, etc. Includes various commercial bonds.

UK GILTS PRICES

Table with columns for Maturity, Price, Change, Yield, etc. Includes various UK Gilts.

Other Fixed Interest

Table with columns for Maturity, Price, Change, Yield, etc. Includes various fixed interest instruments.

DEUTSCHE MARK STRAIGHTS

Table with columns for Maturity, Price, Change, Yield, etc. Includes various Deutsche Mark bonds.

COMMERCIABLE BOND SERVICE

Table with columns for Issued, Bid, Offer, etc. Includes various commercial bonds.

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CURRENCIES AND MONEY

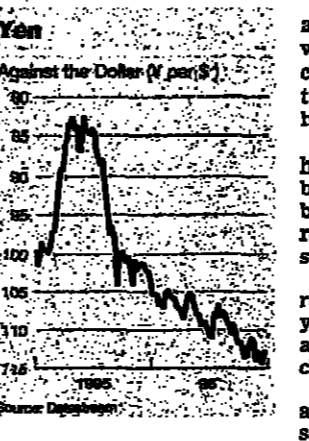
Pound surges on interest rate speculation

MARKETS REPORT

By Graham Bowley
The pound resumed its relentless upward climb on the foreign exchange yesterday amid intense speculation that UK interest rates may rise early next year.

turn supported the US currency and dragged other government bond markets higher. UK gilts advanced more than half a point, despite the speculation about higher interest rates.

The pound's rally, which appeared to have run out of steam at the start of this month, continued in earnest yesterday. The currency's sharp rise since the summer has been fuelled by signs of strong economic growth, creating the perception that interest rates may have to be increased again soon.



according to the 'degree to which European countries can or cannot attain the tight budget targets they have set themselves'.

think the tight fiscal policies necessary to qualify for Emu will mean countries will have to adopt easier monetary policies,' he said.

In generally thin trading as markets wound up for the Christmas period, the pound was the only big mover of the day.

The pound closed at \$1.6785, up about half a cent from Friday's finish. Against the dollar, it was up 0.0025.

meeting," said Mr Steve Hannah, at IBI International in London.

As the New Year approaches, there is a wide variety of opinion among analysts about what will be the big events in the currency markets in 1997.

One important theme, of course, will be European monetary union. Mr Hannah said currencies would move

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Dec 23, Closing mid-point, Change on day, Bid/offer spread, Day's bid/offer, One month, Three months, One year, Bank of England rate.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Dec 23, Closing mid-point, Change on day, Bid/offer spread, Day's bid/offer, One month, Three months, One year, JP Morgan rate.

CROSS RATES AND DERIVATIVES

Table with columns: Country, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

EXCHANGE CROSS RATES

Table with columns: Country, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

UK INTEREST RATES

Table with columns: Instrument, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

BASE LENDING RATES

Table with columns: Bank, Rate, Bank, Rate, Bank, Rate, Bank, Rate, Bank, Rate, Bank, Rate, Bank, Rate, Bank, Rate, Bank, Rate, Bank, Rate.

WORLD INTEREST RATES

Table with columns: Country, Instrument, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

EURO CURRENCY INTEREST RATES

Table with columns: Country, Instrument, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

THREE MONTH EURO CURRENCY FUTURES (LIFFE) DM1m points of 100%

Table with columns: Date, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask, Bid, Ask.

ONE MONTH EURO CURRENCY FUTURES (LIFFE) DM1m points of 100%

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THREE MONTH EURO CURRENCY FUTURES (LIFFE) 100,000 points of 100%

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THREE MONTH EURO CURRENCY FUTURES (LIFFE) 100,000 points of 100%

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Berkeley Futures Limited advertisement.

0171 649 3030 Futures Options FX advertisement.

Market-Eye advertisement.

FAST 64 BIT SATELLITE TECHNOLOGY advertisement.

KNIGHT-RIDDER'S FUTURES MARKET DATABANK advertisement.

WANT TO KNOW A SECRET? advertisement.

SHARES - TAX FREE advertisement.

Fast Fills Low Rates advertisement.

OFFSHORE COMPANIES advertisement.

MURPACE advertisement.

Real-time quotes - Forex rates advertisement.

SPREAD BETTING ON OVER EIGHTY MARKETS advertisement.

Weekly Petroleum Argus advertisement.

B.B.L. International N.V. advertisement.

All Futures, Options & Margined Forex advertisement.

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THE FT GUIDE TO WORLD CURRENCIES advertisement.

INFORMATION advertisement.

one stop Brokerage connection advertisement.

Linnco advertisement.

Weekly Petroleum Argus advertisement.

COMMODITIES AND AGRICULTURE

UK farm incomes down as EU level climbs

By Alison Maitland

Farm incomes fell nearly 5 per cent this year in the UK, one of four European Union countries to suffer a setback, according to provisional figures from Eurostat...

Large EU and national pay-outs to farmers caught up in the BSE crisis have in effect cushioned them from a 14 per cent fall in EU cattle prices...

The provisional figures, which may be revised, put the EU increase at 5.1 per cent, almost the same as last year's rise.

However, they also conceal big differences between member states. Spanish farmers enjoyed the largest increase in incomes, of 21.4 per cent...

The UK, in particular, had to cut support to farmers steeply on joining the CAP, with compensatory aid decreasing over five years.

British farmers have also seen the value of their Ecu-based subsidies eroded as the value of sterling has risen.

Nickel falls to two-year low

By Robert Corzine and Kenneth Gooding

Nickel prices fell to their lowest level for 24 years on the London Metal Exchange yesterday. Traders said one big seller caused the fall and volumes were small.

logically important 50,000 tonnes level. Oil prices settled lower yesterday as traders prepared for the Christmas holiday. Forecasts in the US of warmer-than-expected weather undermined prices of refined products and crude oil on the Nymex.

Nymex switches on to an electric future

The exchange is expanding its range of energy contracts



The Hoover Dam in Arizona/Nevada: wholesale trade in electric power, estimated at \$100bn a year, dwarfs both the natural gas and crude oil markets

Freezing weather has closed in, the oil and gas markets are hot, and the New York Mercantile Exchange trading floor in the World Trade Center is one of the busiest places in the city.

industry's use of derivatives has matured rapidly. Along the way, the exchange has had to negotiate, together with its customers, the complexities of US energy policy and industry deregulation.

Rather than wait for the murky regulatory situation to clear, Nymex joined the power market fray early, launching two electricity futures contracts for California-area delivery last March.

clear," says Mr Patrick Thompson, Nymex president. "We are confident the trend is toward deregulation. It will just take time."

utility company veterans departing to become Wall Street advisers. For the futures exchange, electricity promises to open a whole new customer base.

rency hedge their fuel costs, because they are allowed to pass them on to their customers. Nymex, understandably, has a coal futures contract on the drawing board.

LME to raise member charges

By Kenneth Gooding, Mining Correspondent

London Metal Exchange charges to members are being increased by between 25 per cent and 60 per cent next year to help pay for the UK Securities and Investments Board's review of the metals markets.

mol in the copper market by claiming that its senior trader, Mr Yasuo Hamanaka, had lost \$3.6bn through unauthorized trading.

COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminum, Lead, Zinc, Nickel), price change, high, low, and open prices.

Precious Metals continued

Table with columns for metal type (Gold, Silver, Platinum, Palladium), price change, high, low, and open prices.

GRAINS AND OIL SEEDS

Table with columns for grain type (Wheat, Maize, Soybeans, Soybean Oil, Barley Luffe), price change, high, low, and open prices.

SOFTS

Table with columns for soft commodity type (Cocoa, Coffee, Sugar, Cotton), price change, high, low, and open prices.

MEAT AND LIVESTOCK

Table with columns for livestock type (Lean Hogs, Pork Bellies), price change, high, low, and open prices.

ENERGY

Table with columns for energy type (Crude Oil NYMEX, Crude Oil IPE, Heating Oil NYMEX, Gas Oil IPE), price change, high, low, and open prices.

PRECIOUS METALS

Table with columns for metal type (Gold, Silver, Spot, 3 months, 6 months, 1 year), price change, high, low, and open prices.

UNLEADED GASOLINE

Table with columns for gasoline type (NYMEX, US gals., US gals.), price change, high, low, and open prices.

INDICES

Table with columns for index type (Reuters, CRB Futures, S&P 500, Nikkei), price change, high, low, and open prices.

VOLUME DATA

Table with columns for volume type (Copper, Lead, Tin, Zinc, Nickel, Rubber, Soybeans, Cotton, Wheat, Barley, Maize, Soybean Oil, Sugar, Cotton Lint, Rubber (UK, PNG, Net), Coconut Oil, Palm Oil, Copra, Soybeans (US), Cotton Ginned, Wheatops), volume change, high, low, and open prices.

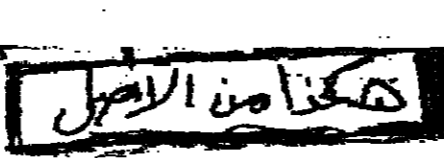
JOTTER PAD

A grid for a crossword puzzle with clues provided.

CROSSWORD

A grid for a crossword puzzle with clues provided.

Starred clues have a musical theme but no definitions. The remainder are normal. ACROSS: 1 *Long to include sailors on page one (8)...



FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 171) 873 4378 for more details.

Offshore Funds

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda (SIB RECOGNISED) funds including Bermuda Currency Funds, Bermuda Equity Funds, and Bermuda Bond Funds.

BERMUDA (REGULATED)**

Table listing Bermuda (REGULATED)** funds including Bermuda Currency Funds, Bermuda Equity Funds, and Bermuda Bond Funds.

GUERNSEY (REGULATED)**

Table listing Guernsey (REGULATED)** funds including Guernsey Currency Funds, Guernsey Equity Funds, and Guernsey Bond Funds.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey (SIB RECOGNISED) funds including Guernsey Currency Funds, Guernsey Equity Funds, and Guernsey Bond Funds.

Table listing various international funds including Royal Bank of Canada, Sun Life, and others.

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Advertisement for Rockwell Avionics featuring the text: 'In Europe's crowded skies, Rockwell Avionics plays a key role in promoting safety and efficiency.'

Advertisement for nbs Nickel falls two-year... with a large 'nbs' logo and a picture of a person.

Advertisement for CROSSWORD featuring a large crossword puzzle grid.

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Main table containing fund names, descriptions, and prices. Includes sections for Luxembourg (SIB Recognised), Offshore Funds, and Insurances.

Handwritten signature or stamp at the bottom center of the page.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 771) 873 4378 for more details.

Main table containing FT Managed Funds Service data, including columns for fund names, prices, and performance metrics. Includes sub-sections for 'OTHER OFFSHORE FUNDS' and 'Offshore Insurances and Other Funds'.

Advertisement for 'Need facts and figures in a hurry?' featuring 'Background Research' and 'FINANCIAL TIMES' logo. Text includes 'We can track down the information you need' and 'Competitors Markets Customers'.

LONDON SHARE SERVICE

السوق المالية

BV TRUSTS SPLIT CAPITAL - Cont.

Table listing BV Trusts Split Capital with columns for Name, Price, and Change.

OTHER INVESTMENT TRUSTS

Table listing Other Investment Trusts with columns for Name, Price, and Change.

INVESTMENT COMPANIES

Table listing Investment Companies with columns for Name, Price, and Change.

LEISURE & HOTELS

Table listing Leisure & Hotels with columns for Name, Price, and Change.

LIFE ASSURANCE

Table listing Life Assurance with columns for Name, Price, and Change.

LIFE ASSURANCE - Cont.

Table listing Life Assurance - Cont. with columns for Name, Price, and Change.

MEDIA

Table listing Media with columns for Name, Price, and Change.

OIL EXPLORATION & PRODUCTION

Table listing Oil Exploration & Production with columns for Name, Price, and Change.

OIL, INTEGRATED

Table listing Oil, Integrated with columns for Name, Price, and Change.

OTHER FINANCIAL

Table listing Other Financial with columns for Name, Price, and Change.

PAPER, PACKAGING & PRINTING

Table listing Paper, Packaging & Printing with columns for Name, Price, and Change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing Paper, Packaging & Printing - Cont. with columns for Name, Price, and Change.

PHARMACEUTICALS

Table listing Pharmaceuticals with columns for Name, Price, and Change.

PROPERTY

Table listing Property with columns for Name, Price, and Change.

PROPERTY - Cont.

Table listing Property - Cont. with columns for Name, Price, and Change.

SUPPORT SERVICES - Cont.

Table listing Support Services - Cont. with columns for Name, Price, and Change.

RETAILERS, FOOD

Table listing Retailers, Food with columns for Name, Price, and Change.

RETAILERS, GENERAL

Table listing Retailers, General with columns for Name, Price, and Change.

SUPPORT SERVICES

Table listing Support Services with columns for Name, Price, and Change.

TELECOMMUNICATIONS

Table listing Telecommunications with columns for Name, Price, and Change.

TEXTILES & APPAREL

Table listing Textiles & Apparel with columns for Name, Price, and Change.

TEXTILES & APPAREL - Cont.

Table listing Textiles & Apparel - Cont. with columns for Name, Price, and Change.

TEXTILES & APPAREL - Cont.

Table listing Textiles & Apparel - Cont. with columns for Name, Price, and Change.

TOBACCO

Table listing Tobacco with columns for Name, Price, and Change.

TRANSPORT

Table listing Transport with columns for Name, Price, and Change.

WATER

Table listing Water with columns for Name, Price, and Change.

AIM - Cont.

Table listing AIM - Cont. with columns for Name, Price, and Change.

AMERICANS

Table listing Americans with columns for Name, Price, and Change.

CANADIANS

Table listing Canadians with columns for Name, Price, and Change.

SOUTH AFRICANS

Table listing South Africans with columns for Name, Price, and Change.

AIM

Table listing AIM with columns for Name, Price, and Change.

Advertisement for Mappin & Webb featuring a Rolex watch and the text 'THIS CHRISTMAS TELL HER YOU LOVE HER EVERY MINUTE.'

GUIDE TO LONDON SHARE SERVICE

Guide to London Share Service: Prices for the London Share Service are delivered by Data, part of Financial Times Information. Contains information on how to use the FTSE Advanced Share Index.

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FT Company Focus / Focus Plus: Comprehensive 10-15 page report available on the company, containing key news stories from the last year, latest survey of City profit forecasts and investment recommendations, 5 year financial and share price performance review, balance sheet and profit and loss data, plus recent Stock Exchange announcements.

FT Cityline: Up-to-the-second share prices are available by telephone from the FT Cityline service. See Monday's share price pages for details. Calls charged at 45p per minute (weekdays) and 50p per minute at all other times.

LONDON STOCK EXCHANGE

Footsie responds to pre-Christmas buyers

MARKETS REPORT

By Steve Thompson, UK Stock Market Editor

With no disturbing hints emerging from the minutes of the October 30 meeting between the chancellor and the governor of the Bank of England, London's equity market moved confidently to another closing all-time high yesterday.

Traders said it looked as if London was building up to a quiet but reassuringly firm run into the Christmas holiday.

There was some surprise around trading desks at the level of activity, given that it was a

Monday, traditionally the quietest day of the week, and only two days before Christmas. Turnover at 6pm reached 553.3m shares. The value of trading on Friday was put at £1.13bn, with sharp-eyed dealers also noting that business between market-makers on that session, at £1.22bn, was double levels seen earlier last week.

And sentiment in London was given an additional boost by the latest encouraging performance of Wall Street, where the Dow Jones Industrial Average passed 6,500 shortly after the opening.

The FTSE 100 index, which had risen almost 98 points in the three previous sessions, gave a

resolute, if ponderous, performance yesterday, closing 9.6 up at a peak of 4,087.2.

The market's second lines, represented by the FTSE 250, were firm, with that index closing 6.2 up at 4,454.6. The FTSE SmallCap index delivered the best performance in percentage terms, climbing 5.6 to 2,164.2.

Gilts, which closed up 20 to 34 ticks in the 10-year to 20-year range, helped equities build on their earlier gains, responding to what was seen as encouraging US economic news.

A senior dealer at an influential marketmaker described the session as "surprisingly good for what had been expected to be a

winding-down day; if the tempo keeps up, we might push through 4,100 tomorrow."

There was also evidence, traders noted, that many of the brokers' new year tips were having a substantial influence on sentiment. Zeneca made rapid progress during the day, eventually settling in seventh spot in the FTSE 100 league table, with some brokers labelling the company as the most likely Footsie stock to attract a predator's attentions.

Other stocks viewed as potential big winners next year included Abbey National, Barclays, Bank of Scotland, Lloyds, TSB, General Accident and Guardian Royal Exchange.

Footsie kicked off the session on an undecided note, and drifted back until news of the minutes of the meeting between Mr Clarke and Mr George became known. With gilts ticking better, the equity market began to rally and gradually recouped its early losses, eventually moving into positive ground in mid-session.

There were a handful of stocks, notably a profits warning from Brake Brothers, the frozen foods supplier to the catering industry, whose shares plummeted 24 per cent.

British Gas was the best Footsie performer after reaching agreement on a "take or pay" deal with Mobil.

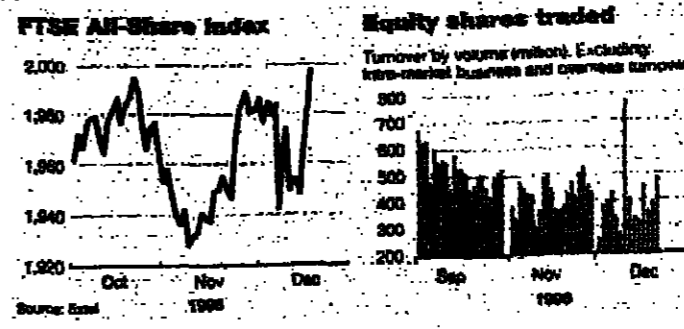


Table with 2 columns: Index Name and Value. FTSE 100: 4087.2 (+9.6), FTSE 250: 4454.6 (+6.2), FTSE All-Share: 1998.06 (+4.3), FTSE All-Share Yield: 3.78, FT 30: 2797.1 (+6.7), FTSE Non-Finc p/a: 18.00 (+13.0), FTSE Non-Finc Div: 4091.0 (+13.0), 10 yr Gilt Yield: 7.55, Long gilt/equity yield ratio: 2.02, 2.01

Table with 2 columns: Sector and Change. Best performing sectors: 1 Gas Distribution (+2.6), 2 Textiles & Apparel (+1.5), 3 Distribution (+1.0), 4 Banks: Retail (+0.8), 5 Engineering (+0.8). Worst performing sectors: 1 Engineering: Vehicles (-1.2), 2 Consumer Goods (-0.8), 3 Extractive Inds (-0.6), 4 Tobacco (-0.4), 5 Transport (-0.3)

Northern bid moves

By Peter John, Lisa Wood and Joel Kibazo

Trading in Northern Electric was suspended yesterday but dealers said there was buying behind the scenes in a bid battle which has acquired more twists than a soap opera.

The Prudential, Northern's biggest supporter against the bid by CalEnergy of the US, already has 13 per cent of the regional electricity company.

Yesterday, according to marketmakers, the insurer was offering to buy shares outside the market at 650p a piece, the level of the CalEnergy offer.

The Frax was unavailable for comment. It apparently feels so strongly that the bid is undervalued, it is prepared to buy shares which could fall by almost a pound if the bid fails.

The rationale is that another bidder will be prepared to pay at least 700p a share.

Meanwhile, Takeover Panel members thrashed out claims and counter-claims which stemmed from supportive share buying by Northern's broker and merchant bank last week.

One dealer said the last-minute twists to the current bid saga almost equalled those during last year's takeover attempt by Trafalgar House.

Elsewhere in the sector, Yorkshire Electricity, one of the two remaining rees rose 26 to 798p.

A bid approach for OGC International, an oil services group, threw the spotlight back on the leaders in the sector.

It came hot on the heels of last week's bid by Gulf Canada for Clyde Petroleum, the exploration and production company.

There were some mutterings that if oil services companies are in vogue and E&P companies are popular, there is a rationale for a takeover attempt on a company which contains both elements.

Thus, while OGC jumped 41 to 116p, the diversified British Boreco gained 18p to 75p, building on a 66-point hike last week when the shares delivered the best individual performance in the FTSE 250.

British Gas was the top performer in the Footsie in early trading on the back of a Sunday newspaper report that it was close to agreeing a settlement with Mobil Corp on its take-or-pay liabilities.

The story was later confirmed by Gas, which announced that it was swapping its assets in the rich Beryl field in return for renegotiation over 27bn terms.

The news had been expected but was broadly welcomed and the shares added a little to earlier gains, closing 6 higher at 227p.

The retail sector recovered its nerve, with a number of stocks rising on renewed optimism over Christmas sales. Among the better performers were Marks and Spencer, which strengthened 6 to 475p, with Kleinwort Benson reported to be positive, and Kingfisher, which hardened 6 to 618p.

Last Friday, the sector was rocked by a media report alleging less buoyant sales than anticipated, and a downbeat statement from Claremont Garments, a supplier to Marks and Spencer.

It said that sales in the run-up to Christmas were running below best expectations.

However, analysts said that the market should not judge M&S on the performance of one of its suppliers. They also said that the last few days before Christmas were generally very busy shopping days.

Boots rose 2 1/2 to 599p following press reports that it had considered, and then pulled back, from a takeover of W H Smith. The latter hardened 6 to 437p.

Matthew Clark strengthened 6 to 282p on speculation, described as "spivvy", that Bass was planning a bid for the Taunton and Gaymers cider company which has blamed alcoholic lemonades, such as those marketed by Bass, for a decline in sale of some of its brands.

One analyst said that many people, who had had their fingers burned with Matthew Clark, would like to see the share price rise.

Bass, he suggested, was not likely to be interested in acquiring a cider business.

Other analysts said that such a move was unlikely in the short-term given that Bass was currently involved in a Monopolies and Mergers Commission investigation of its proposed acquisition of Carlsberg-Tetley. Bass firmed 2 to 817p.

Elsewhere, among the brewers, Whitbread firmed 9 to 714p on rumours that it has pulled out of the bidding for the 21 Welcome Break motorway service stations put up for sale following Granada's £3.9bn acquisition of Forte last year.

Whitbread declined to comment on the speculation but industry analysts suggested that the group's future strategy lay in the high street rather than in motorway service areas.

Granada slipped 6 to 860p. Engineering company GKN remained out of favour as investors around the market that the company is experiencing problems with the KH 101 helicopter order for the British Navy.

The shares fell another 6 to 986p. The stock tumbled last week after the surprise news that GKN had been found in breach of contract with its franchisees and the company could face damages of \$554m.

The market remains concerned that the ruling could wipe out a large part of current year profits and also force brokers to reduce next year's profits estimates, should the company be required to post a \$398m bond while the appeal process proceeds.

Several brokers have tipped British Aerospace among companies likely to outperform the market in the coming year.

The shares yesterday firmed another 15p to 1224p. There was also

favourable weekend press comment boosted conglomerate Tomkins. The shares, which appreciated 11 to 267p, were the best Footsie performers of the day.

In contrast, LucasVarity was the worst Footsie performer as the shares surrendered 6 to 226p. The retreat followed the surprise news of the resignation of Mr John Grant, the finance director, from the automotive and aerospace components group just months after the merger of Lucas Industries and Varity Corporation of the US.

FUTURES AND OPTIONS

Table with 2 columns: Index Name and Value. FTSE 100 INDEX FUTURES (LFFE) £25 per full index point: Mar 4072.0, Jun 4113.0, Sep 4130.0. FTSE 250 INDEX FUTURES (LFFE) £10 per full index point: Mar 4508.0.

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Table with multiple columns: Index Name, Day's Change, Dec 23, Dec 20, Dec 19, Dec 18, Dec 17, Yr Ago, Div, Net, P/E, Xtd, Total, etc. Includes sections for FTSE Actuarial Share Indices, FTSE Actuarial Industry Sectors, Hourly movements, and FTSE 350 Industry baskets.

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

Table of world stock markets including Europe (Austria, Germany, France, Italy, etc.), Asia (Japan, Korea, Taiwan, etc.), and other regions. Columns include country, market name, and price/percentage changes.

Rockwell wishes Happy Holidays to its customers around the world. Rockwell logo.

Table of stock market data for Europe, including Austria, Germany, France, Italy, and the Netherlands.

Table of stock market data for Asia, including Japan, Korea, Taiwan, and the Philippines.

Table of stock market data for other regions, including Australia, New Zealand, and South Africa.

Table of stock market data for Europe (continued), including Greece, Ireland, and the UK.

Table of stock market data for Asia (continued), including Hong Kong, India, and Malaysia.

Table of stock market data for other regions (continued), including Singapore, Thailand, and the Pacific.

Table of stock market data for Europe (continued), including the Baltic states and the Balkans.

Table of stock market data for Asia (continued), including the Middle East and Oceania.

Table of stock market data for other regions (continued), including the Americas and Africa.

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NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Race to Market. Hewlett-Packard advertisement with text: 'If the business decisions are yours, the computer system should be ours. http://www.hp.com/go/computing' and HP logo.

Continued on next page

Handwritten text: "LUXEMBOURG"

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page' and 'FT Free Annual Reports Service'.

Table of NYSE stock prices, continuing from the previous table with various stock listings and their market data.

Table of NYSE stock prices, continuing from the previous tables with additional stock listings.

NASDAQ NATIONAL MARKET

Table of NASDAQ stock prices, including columns for stock name, price, change, and volume.

Table of NASDAQ stock prices, continuing from the previous table with additional stock listings.

AMEX PRICES

Table of AMEX stock prices, including columns for stock name, price, change, and volume.

Table of AMEX stock prices, continuing from the previous table with additional stock listings.

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Table of AMEX stock prices, continuing from the previous tables with additional stock listings.

Tech stocks give back some gains Bourses wind down to Christmas

AMERICAS

US shares were mixed at midsession in quiet pre-holiday trading, writes Lisa Branstetter in New York.

At 12:30pm, the Dow Jones Industrial Average was up 16.91 at 6,501.31, while the Standard & Poor's 500 was off 0.16 at 748.71.

Some blue chips in the Dow were helped by gains in the bond market that sent the yield on the benchmark 30-year Treasury bond down to 6.58 per cent.

Apple Computer rose 5/8 to \$27 1/2 on news that the company had agreed to buy Next Software for \$400m.

EUROPE

European markets wound down to the Christmas break in largely quiet trade, although a scattering of record highs were again seen in some of the smaller markets.

FRANKFURT stalled in afternoon dealings, as the market wound down ahead of a three day break.

ASIA PACIFIC

An unexpected burst of pre-Christmas activity took HONG KONG 1.5 per cent higher, with buying fuelled by Wall Street's recent performance and an improved outlook for the local property market.

The Hang Seng index jumped 300.07 to 13,331.43, after a high of 13,351.24.

FTSE Actuaries Share Indices

normal for Christmas week. Moulins fell FFr5.50 to FFr116.50 after reporting a net loss of FFr74m for the first half, compared with a loss of FFr121m a year earlier.

AMSTERDAM closed higher, squeezed up on low volume ahead of today's half-day trading session.

THE EUROPEAN SERIES

Table with columns: Dec 23, Dec 22, Dec 21, Dec 20, Dec 19, Dec 18, Dec 17, Dec 16. Rows: FTSE 100, FTSE 250, FTSE 1000.

CS Holding picked up 50 centimes to Sfr137.50 and Elektrowatt was marked down Sfr14 to Sfr511.

Latin America and after Standard & Poor's affirmed its ratings for the bank.

COPENHAGEN was led higher by banks and Danisco in a quiet market, and the KFX index picked up 1.22 to close at a record 135.37.

Foreign buyers concentrated on the banks. Den Danske rose DKr11 to DKr468.

Properties lead Hong Kong rebound

The ministry holds only small stakes in Chang Hwa. First Bank and Hua Nan, which are controlled by Taiwan's provincial government and will remain in state hands after the sell-off.

MANILA was marked sharply lower at the opening on news that President Fidel Ramos had undergone surgery, but recovered partially by the close.

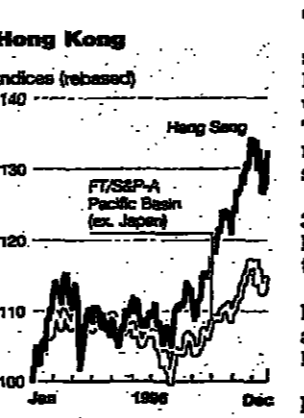
MARKETS IN PERSPECTIVE table with columns: % change in local currency, % change in US \$, 1 Week, 4 Weeks, 1 Year, Start of 1998, Start of 1999.

South Africa weak ahead of holiday

Johannesburg edged back in quiet trade of about R360m ahead of the looming seasonal festivities.

ASIA PACIFIC

An unexpected burst of pre-Christmas activity took HONG KONG 1.5 per cent higher, with buying fuelled by Wall Street's recent performance and an improved outlook for the local property market.



bouncing off a low of HK\$9.15, while Tsim Sha Tsui rose 30 cents to HK\$15.20.

Properties lead Hong Kong rebound

The ministry holds only small stakes in Chang Hwa. First Bank and Hua Nan, which are controlled by Taiwan's provincial government and will remain in state hands after the sell-off.

Properties lead Hong Kong rebound

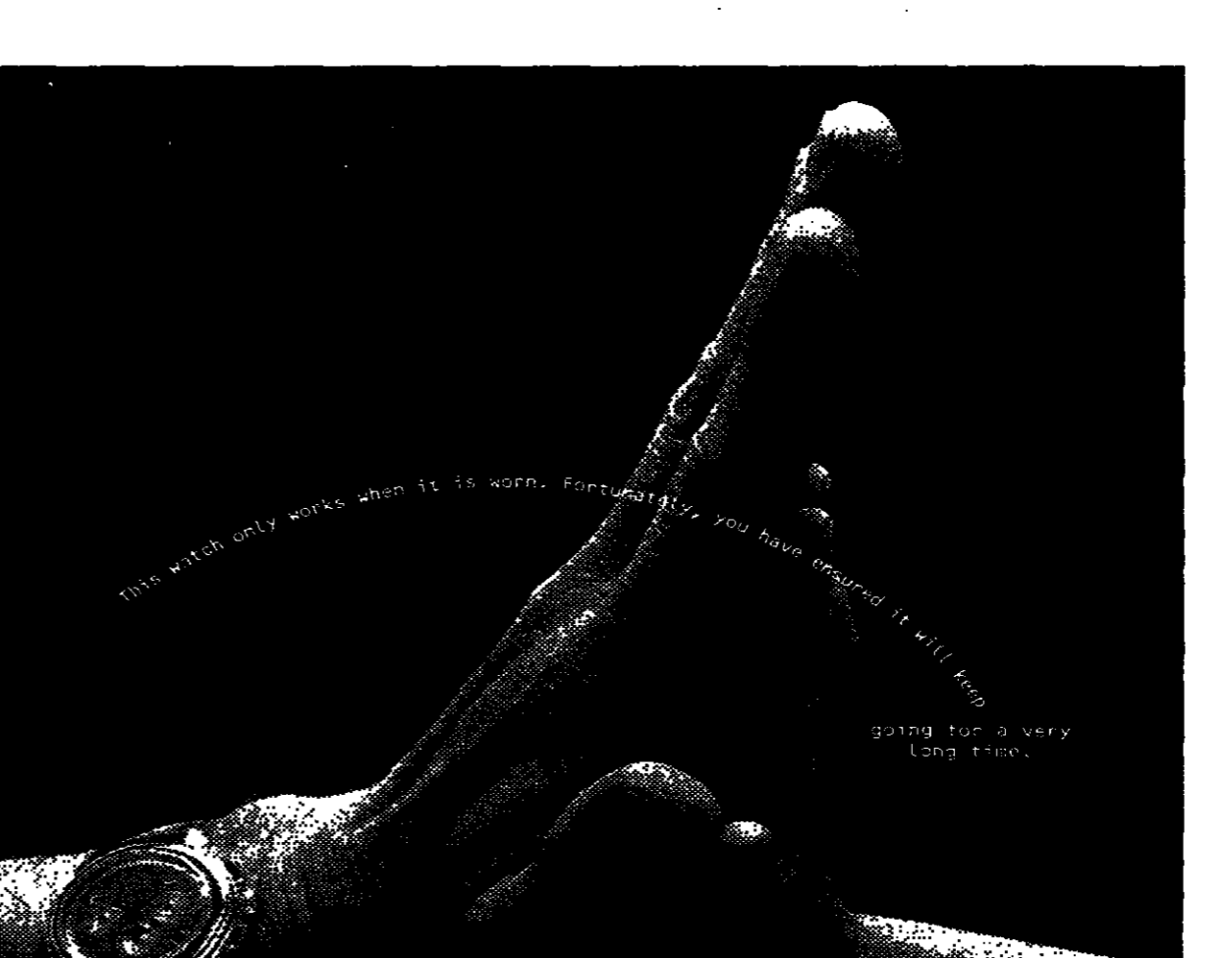
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FT/S&P ACTUARIES WORLD INDICES

Large table with columns: NATIONAL AND REGIONAL MARKETS, Friday December 20 1998, Thursday December 19 1998, Dollar Index. Rows list various countries and their respective indices.



TAKE PRECISE AIM advertisement featuring a globe and the text 'By placing your recruitment advertisement in THE FINANCIAL TIMES YOU ARE REACHING THE WORLD'S BUSINESS COMMUNITY.' Includes contact information for Toby Finden-Crofts.

ZENITH advertisement with the slogan 'LIFE IS IN THE MOVEMENT' and 'Swiss watchmakers since 1865'. It describes the features of the Chronomaster watch, including its 31 rubies, chronograph functions, and column wheel.

